

ARLINGTON National Cemetery

HONOR ★ REMEMBER ★ EXPLORE




Current and Future State of Army National Military Cemeteries

Karen Durham-Aguilera, P.E., SES
Executive Director

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UNCLASSIFIED



"Our Nation's unique and iconic resting place for those who have made a significant sacrifice and commitment to the defense of our country in the Armed Services."

– Honor Subcommittee,
Advisory Committee on Arlington
National Cemetery

*The Eternal Bivouac of
our Nation's Honored dead...
A place of Remembrance for all
citizens...
A connection to our rich National
history...*

Part of the fabric of our Nation...

A holy place...

A National Shrine...

HQDA principal official staff role
– Responsibilities defined in
GO 2017-01

ANMC Staff

ANMC Responsibilities:

- Cemetery policy proponent
- CRO training / certification
 - Establishing gravesite accountability
- Assessing/inspecting Army cemeteries



**Secretary
of the
Army**



**Executive Director
ANMC**

Responsibilities for directing Army
National Cemeteries defined in Title
10 U.S. Code

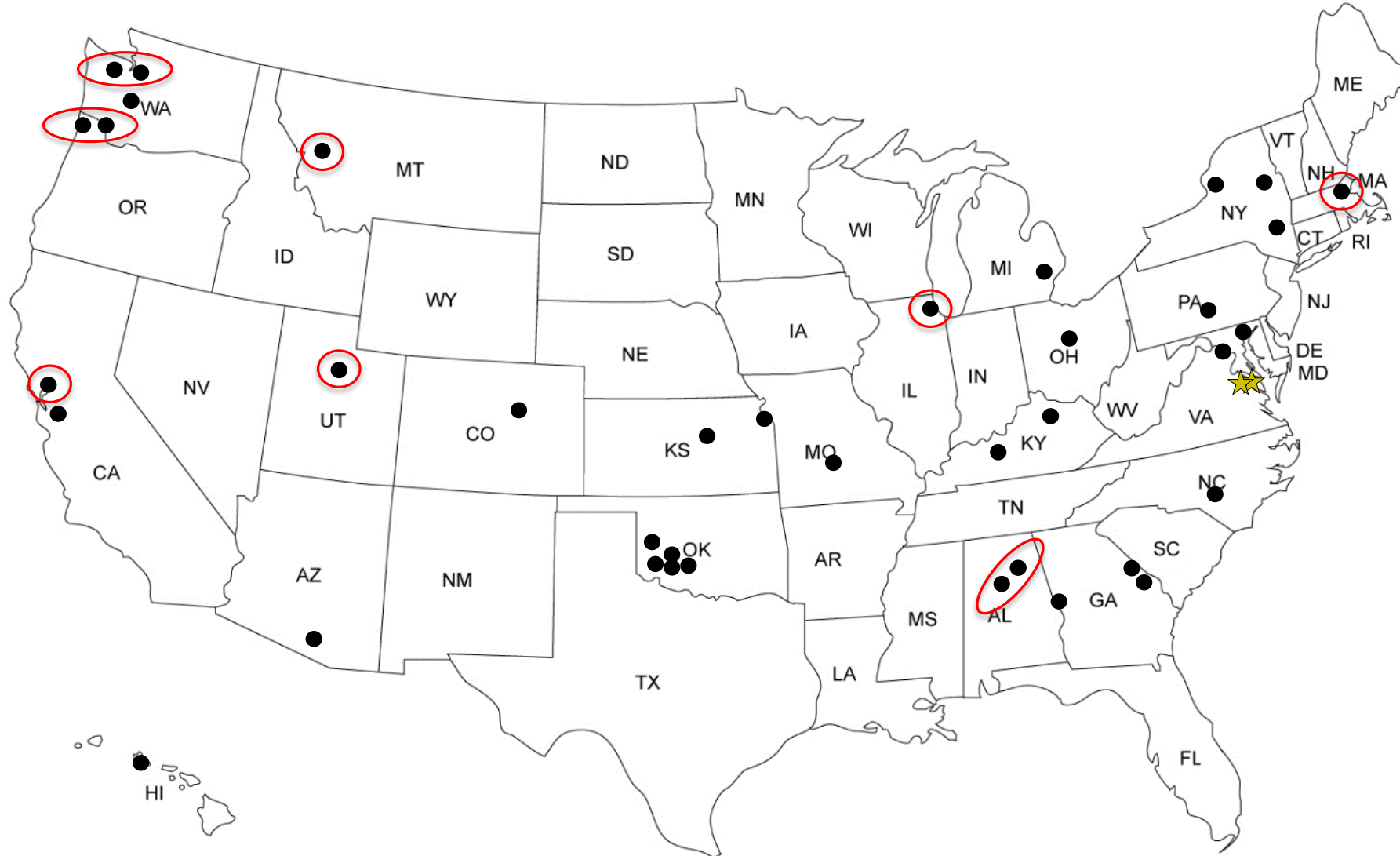
Arlington National Cemetery



**Soldiers and Airmen's Home
National Cemetery**



- **Two roles / responsibilities**
- **Two organizations / TDAs**
- **Separate funding**
- **Reports directly to the Sec Army**



○ = Potentially divesting to VA

- Fort Worden, WA
- Fort Lawton, WA
- Vancouver Barracks, WA
- Fort Stevens, OR
- Benicia, CA
- Fort Douglas, UT
- Fort Missoula, MT
- Fort Sheridan, IL
- Fort McClellan, AL
- Post Cemetery
- POW Cemetery
- Fort Devens, MA

* Does not include 600+ private cemeteries on Army property

Special Projects

- Native American children repatriation from Indian Industrial School, Carlisle Barracks
- Native American repatriation to Presidio of Monterey
- Japanese repatriation from Presidio of Monterey (complete)



Mission: On behalf of the American people, lay to rest those who have served our nation with dignity and honor, treating their families with respect and compassion; in addition, connect visitors to the rich tapestry of the cemeteries living history while maintaining the hallowed grounds in a manner befitting the sacrifice of all those who rest there in solemn repose.

Primary focus: Taking care of veterans and their families

Being perfect - every service, every day

Readiness

Our sacred mission
Ready equipment, ready people
Right resources, right time
Sustainment, always



Taking care of people

Managing OPTEMPO
Training right people, right job
Enhancing security
Enhancing technology
Building team relations



Future of ANC

Increasing the lifetime
Cemetery expansions
Eligibility



❑ A Cemetery - Our primary mission (**every day** is Memorial Day at ANC)

- 160 services a week: Approximately 30/weekday, 10 on Saturdays
- 7068 services conducted during FY17
- Only 1 of 2 national cemeteries operated by the U.S. Army
- 149 other national cemeteries
 - 135* are operated by the VA
 - 14** are managed by the Department of the Interior

❑ Eligibility & unique military honors

- Different from VA cemeteries
- In ground and columbarium

❑ Demand and scheduling

- At least as many new requests each day as we have services
- Military Honors most significant challenge (resources)

❑ Peace of Mind

- Detailed/formal, verified chain with vigilant positive control
- Structured transfer of custody



*<https://www.cem.va.gov/CEM/about/index.asp>

** <https://www.nps.gov/andc/planyourvisit/hp-natcems.htm>

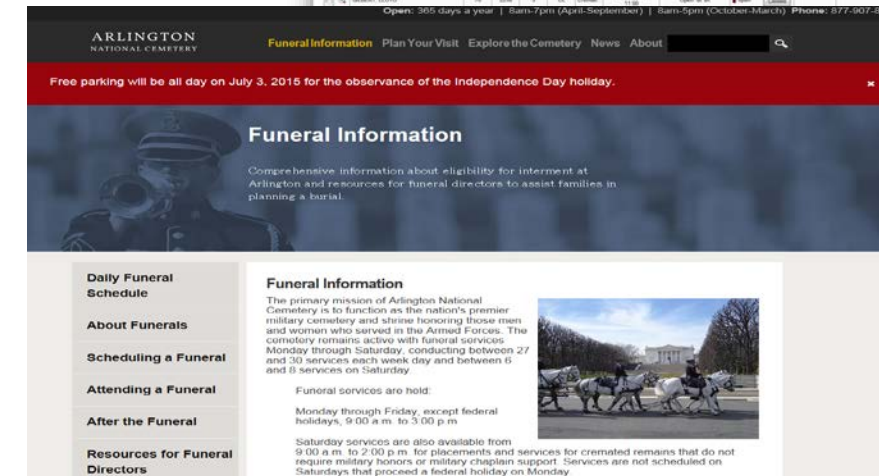
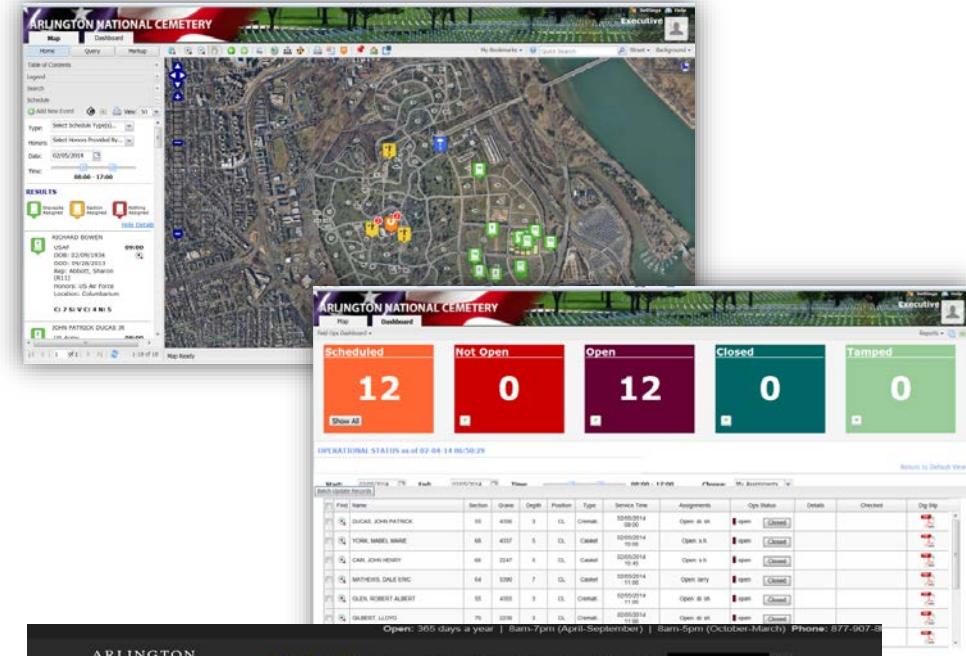
- ❑ ~ 4 Million visitors a year - Open 365 days
 - Security Enhancements
 - Historic tours
- ❑ Two national events: Memorial Day and Veterans Day
- ❑ Hundreds of media events
 - International and national
 - Photographers and film crews
 - Responses to queries
- ❑ Distinguished visitor/public events
 - 33 Congressional engagements
 - Symbolic visit for many world leaders
 - 2600 Public wreath ceremonies
 - 700+ Honor Flight buses
 - 100+ DV wreath ceremonies
- ❑ Hosting miscellaneous events
 - Wreaths Across America (WAA)
 - Organizational annual memorial services



A continuous challenge to strike a balance:
Funeral services (private) and a National Shrine (public)

ANC Mapper System

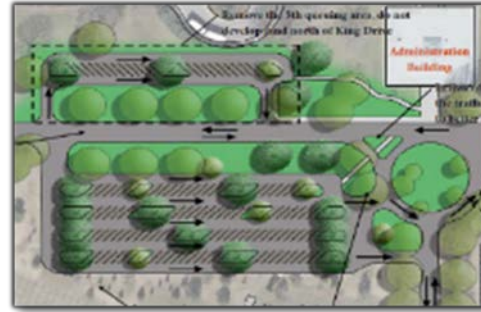
- ❑ ANC Mapper is a Geographic Information System (GIS):
 - Scheduling grave/niche locations
 - Deconflicting funeral routes
 - Tracking field operations status
 - Identifying: scheduled events
 - Executive dashboard
- ❑ Each headstone has been collected and new interments captured
- ❑ **ANC Explorer 2.0**
 - "App of the Year," by Federal Mobile Computing in Jan 2013
 - Listed in "GovLoop's Guide": 20 Innovations that Mattered in 2013
- ❑ Public website:
 - Essential information to families and funeral homes



Providing facilities that enable ANC's mission

Operational Capability

- Administration building renovation
- Funeral procession queuing area
- Tomb of Remembrance
- Salt, sand, soil storage facility



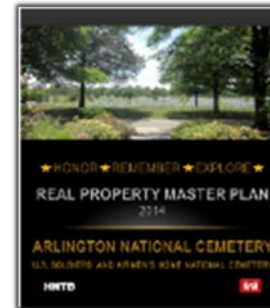
Infrastructure and Utility Upgrade

- Road repair
- Waterline replacement
- Storm water and sewer
- Electrical privatization
- Columbarium flagstone repair



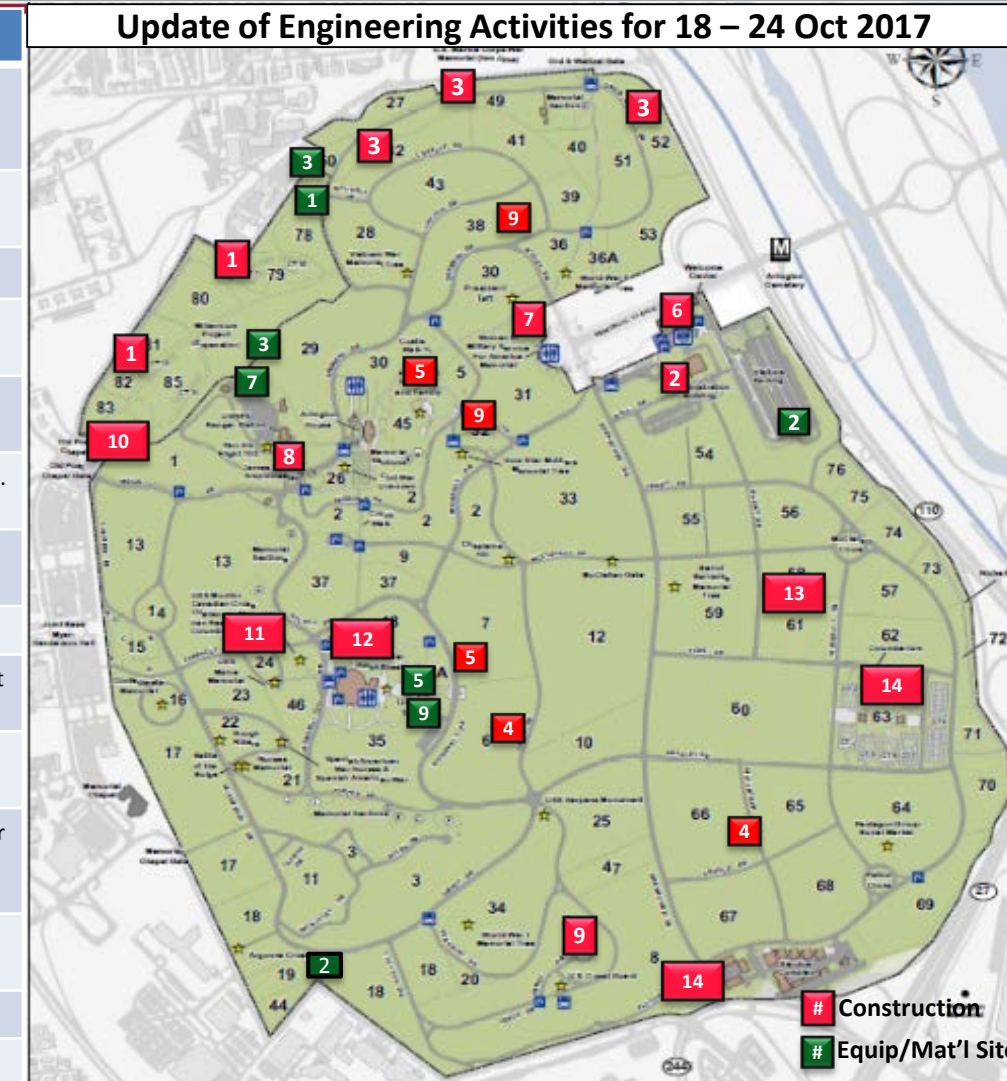
Planning & Resource Management

- Environmental compliance and cultural resource preservation
- Acquire and implement a service order system
- Acquire/implement an asset management system
- Update the ANC Master Plan



Improve the cemetery's operational capabilities, fix lingering infrastructure problems, and develop a plan to sustain it all

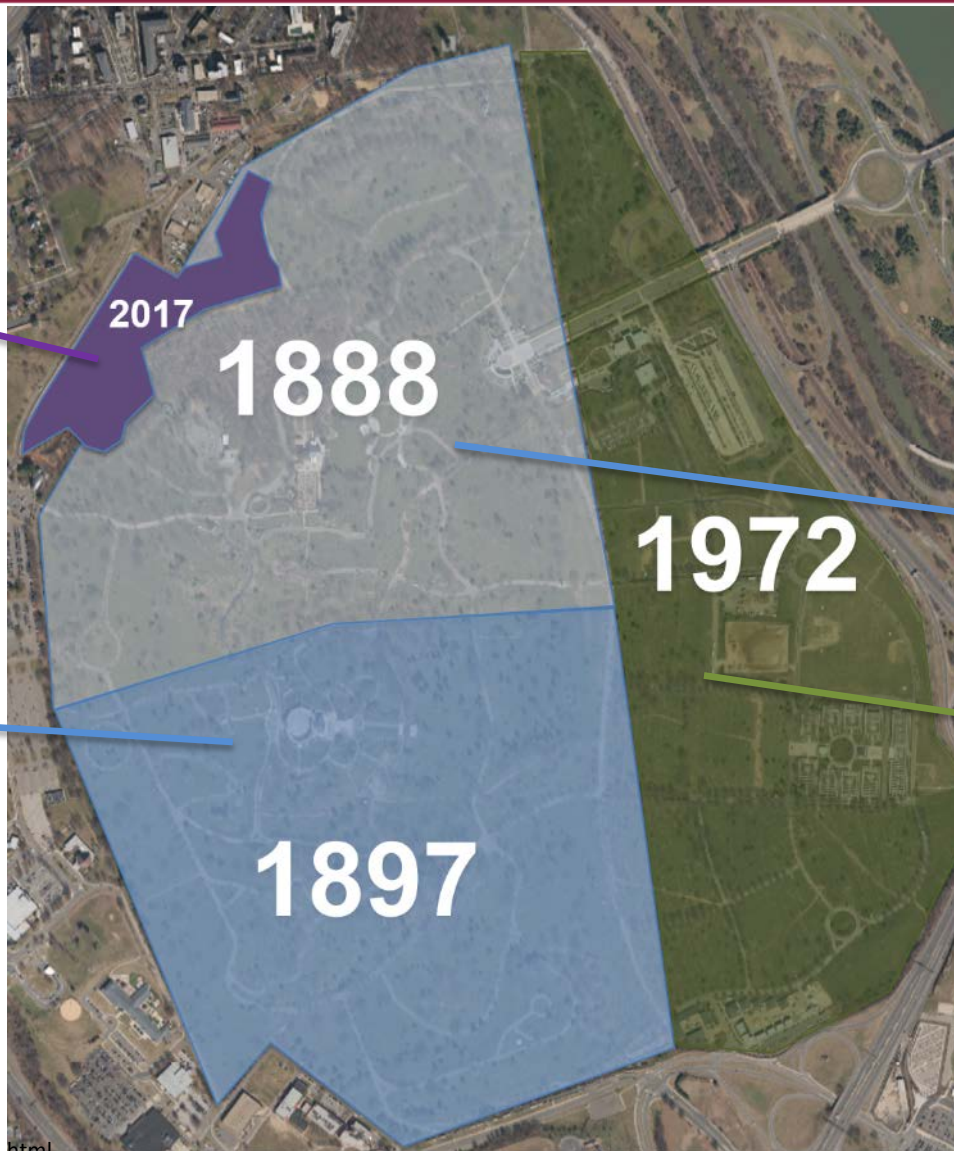
Upcoming Awards			#	Project	Activity
Project	Scope	Advertise			
Admin Building Renovations	Renovate interior of this unique and historic structure that serves visitors attending funeral services	Jan 18	1	Millennium	Tree stump in section 72 removed. Water meter vault and piping to JBMHH installed. Trench drain work started at West side of CC11.
Amphitheater Interior Renovation	Address living and workspace issues in the lower level of the amphitheater	3rd QTR18	2	Funeral Queuing	South end Halsey closed 14-29 Oct, curb work. Irrigation reconnection and sodding underway.
Ord & Weitzel Gate Relocation	Install newly restored historic gate including twin 22 foot tall stone Columns	Mar 18	3	Ord & Weitzel Road	Scheduling/phasing meeting with Contractor 19 Oct
Road Rebuild - Lee Drive	Design/Construction to revitalize this small roadway adjacent to Lee Mansion	3rd QTR18	4	Storm Drain Phase 2	Sodding nearly done. Curb work on Grant Completed. Milling & Paving Grant night of 19 Oct
Sanitary Sewer Line Repairs/Relocation	Replace/relocate sewer lines in portions of ANC	Feb 18	5	Fountain Repairs	Pre-construction meeting held, Contractor site visit complete, work will begin after Veterans day.
Boundary Wall Repairs / Improvements (Design Work)	2nd QTR18		6	Electrical Privatization	Electrical work complete. Stamped concrete work pending. Fences up around sodded area until sod takes & mowed.
			7	JFK Walkway Resurfacing	Continuing removal of caulking in preparation for treatment of stone.
			8	Tanner Amph Rehab	Construction fence & rehab starts after Veteran's Day.
			9	Irrigation Upgrade	Remaining Items: Taft turf , replacement of broken valve at grant and McCallen , Sir John Dill irrigation test
			10	Old Post Gate Preservation	Scaffolding up and fork lift onsite for removal of north pier cap.
			11	USS Maine Memorial Restoration	Rigging underway - to be complete by Friday. Mosaic floor cleaned.. Pavers are out and plans on compacting the ground underway.
			12	Amph Window and Door Preservation	Measurement for temporary windows. Will begin on 18 th October 2017.
			13	Spoils Yard	Finalizing cost – Pending award
			14	CMB Vertical work	Reviewing contractor proposal stipulations.



Other Notes
<ul style="list-style-type: none"> - Tomb of Remembrance – Stone cover replaced. - CMB Flagstone – Project Complete - Sheridan Gate Restoration: Work on hold through winter - Water/Wastewater Privatization Site Visit 25 Oct - FY18/19 Time to Submit Projects and Service Contracts for Section 106 Review - EPAS corrective actions—Training (EESOH-MIS) and Inspections (APHC)

Old ANC maintenance area and Fort Myer picnic area (Millennium)

Expansion to accommodate repatriation from Spanish-American War and World War 1 (also timeframe of Veterans of the War of the Rebellion reaching approximately 50 years of age – *life expectancy in 1900 was 46.3 years**)



...just as rates of burials and Honors have changed... So has the geographic footprint of the cemetery.

Original military cemetery area

Old South Post Fort Myer (timeframe of JFK death, eligibility restrictions, National Cemeteries Act, Vietnam War, Korean War Veterans reaching 20 YOS, WWI Veterans reaching their 70's in age)

* University of California, <http://u.demog.berkeley.edu/~andrew/1918/figure2.html>

Current Efforts Expanding Cemetery Capacity

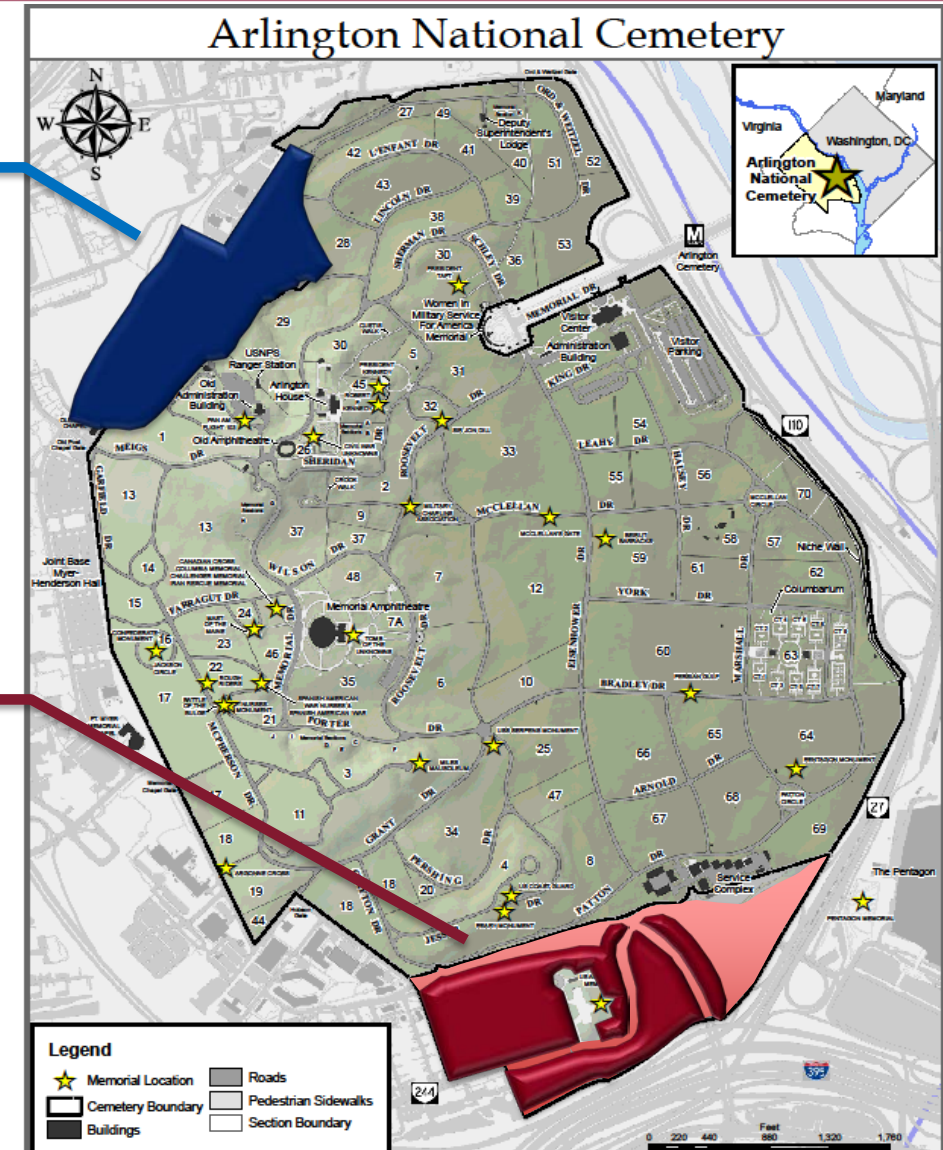
Millennium Project 27 acres

- Over 27K burial opportunities
- Extends capacity to early 2040s
- Complete in 2017



Southern Expansion

- 37-40 acres
- Extends capacity to mid-2050s
- In planning

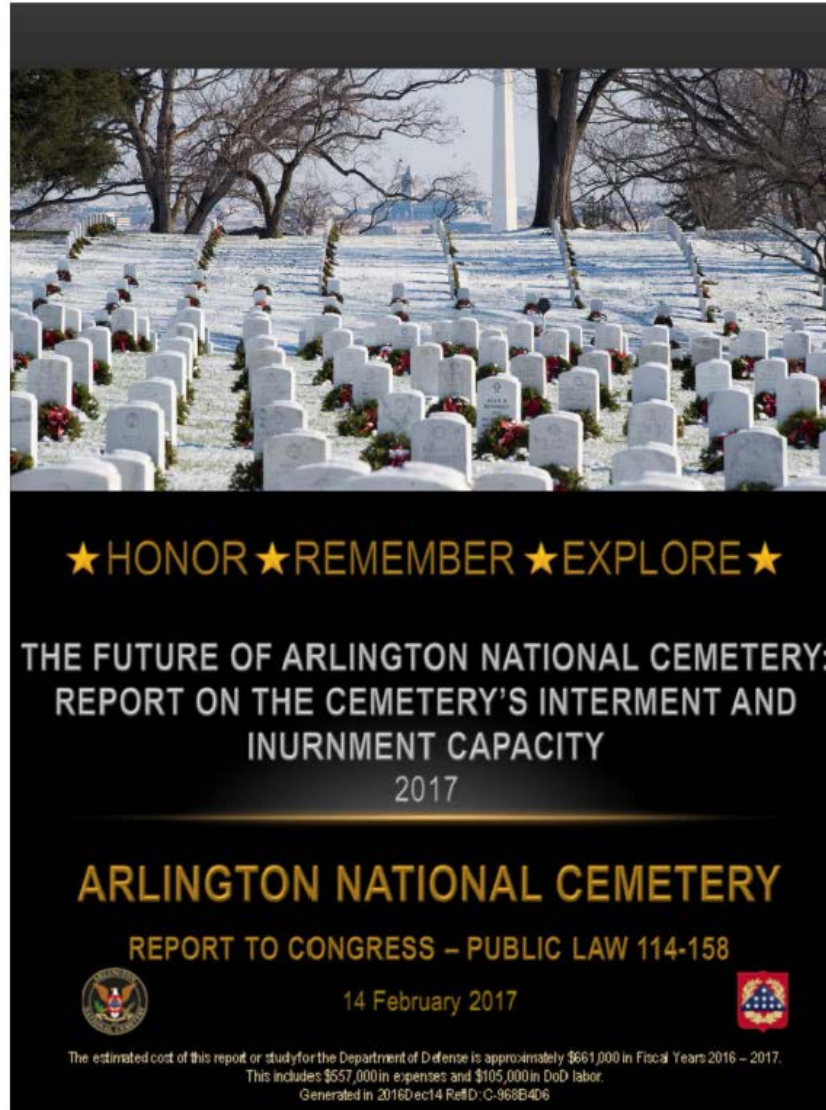
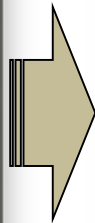


Capacity & available space

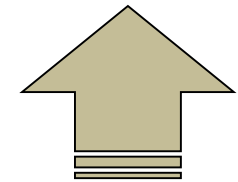
- Millennium
- Southern Expansion
- Geographically constrained location
- Other adjacent areas?

100% capacity in 25 years*

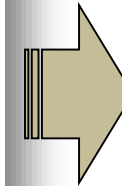
High demand and the eligible population (past, current, & future)



“...well into the future.”



Feasible, acceptable, and suitable options and/or actions



Strategy

- To invite stakeholders to join the national dialogue; increase the public’s awareness of ANC’s needs continue to far outweigh capability and capacity; and maintain long-term, positive innovative communications
- Solicit/collect public opinion regarding the future of ANC**
- Conduct targeted outreach events
- Assist stakeholders with accurate information and queries to the website and call center

Stakeholders include:

- Active Duty, Veterans, spouses
- Public
- Congress/Advisory Committee
- VSO/MSO

For more information on the report to Congress and FAQs visit:

National dialogue begins at Arlington National Cemetery

<http://www.arlingtoncemetery.mil/News/Post/4178/National-dialogue-begins-at-Arlington-National-Cemetery>



NCOA

Advisory Committee
Roundtable held 7 June
2017



Survey available
July 2017



17-22 August 2017



22-26 July 2017



National Convention
September 19-24 2017
(tentative attendance)



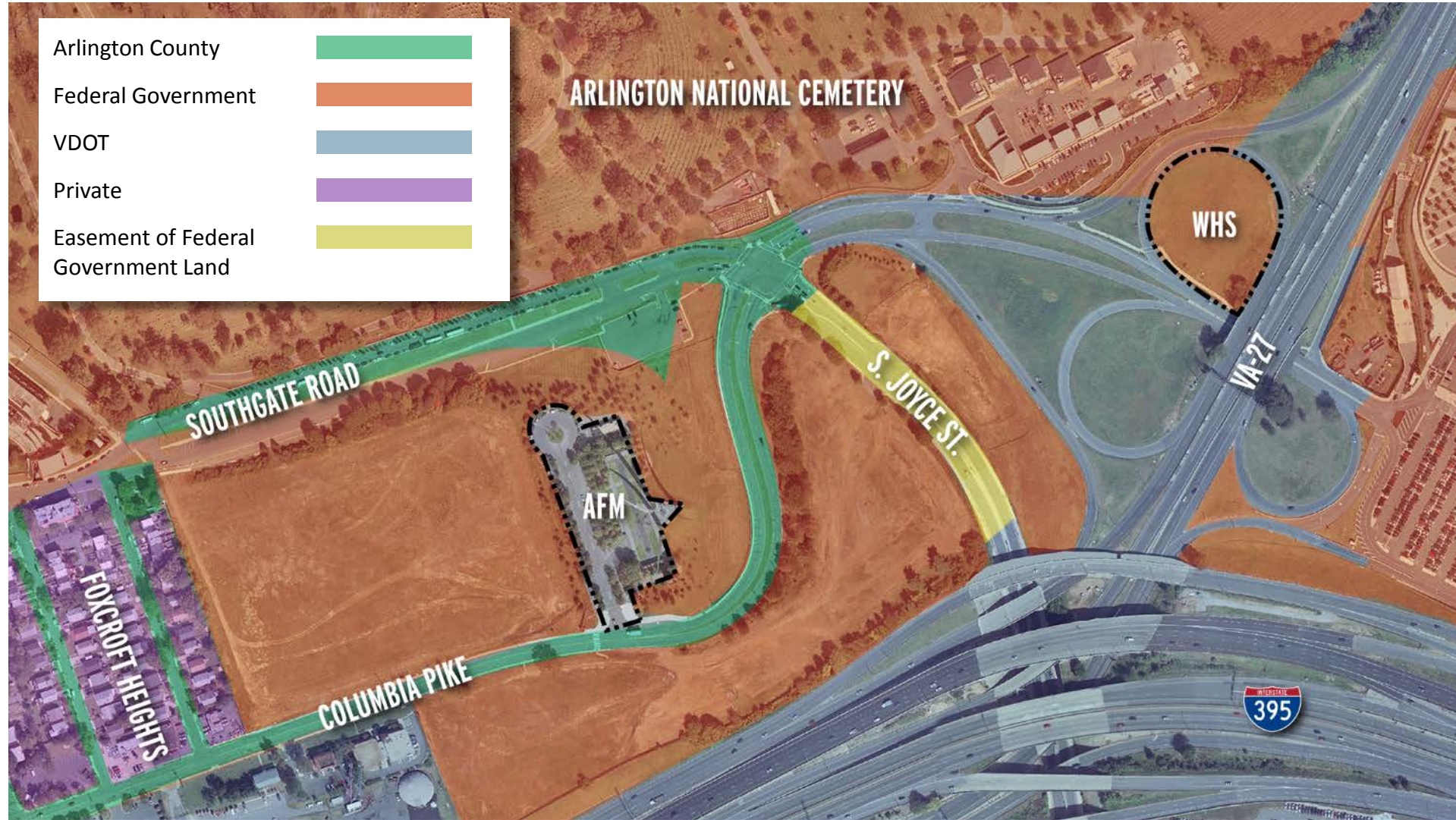
Annual Meeting / Exposition
October 9-11 2017

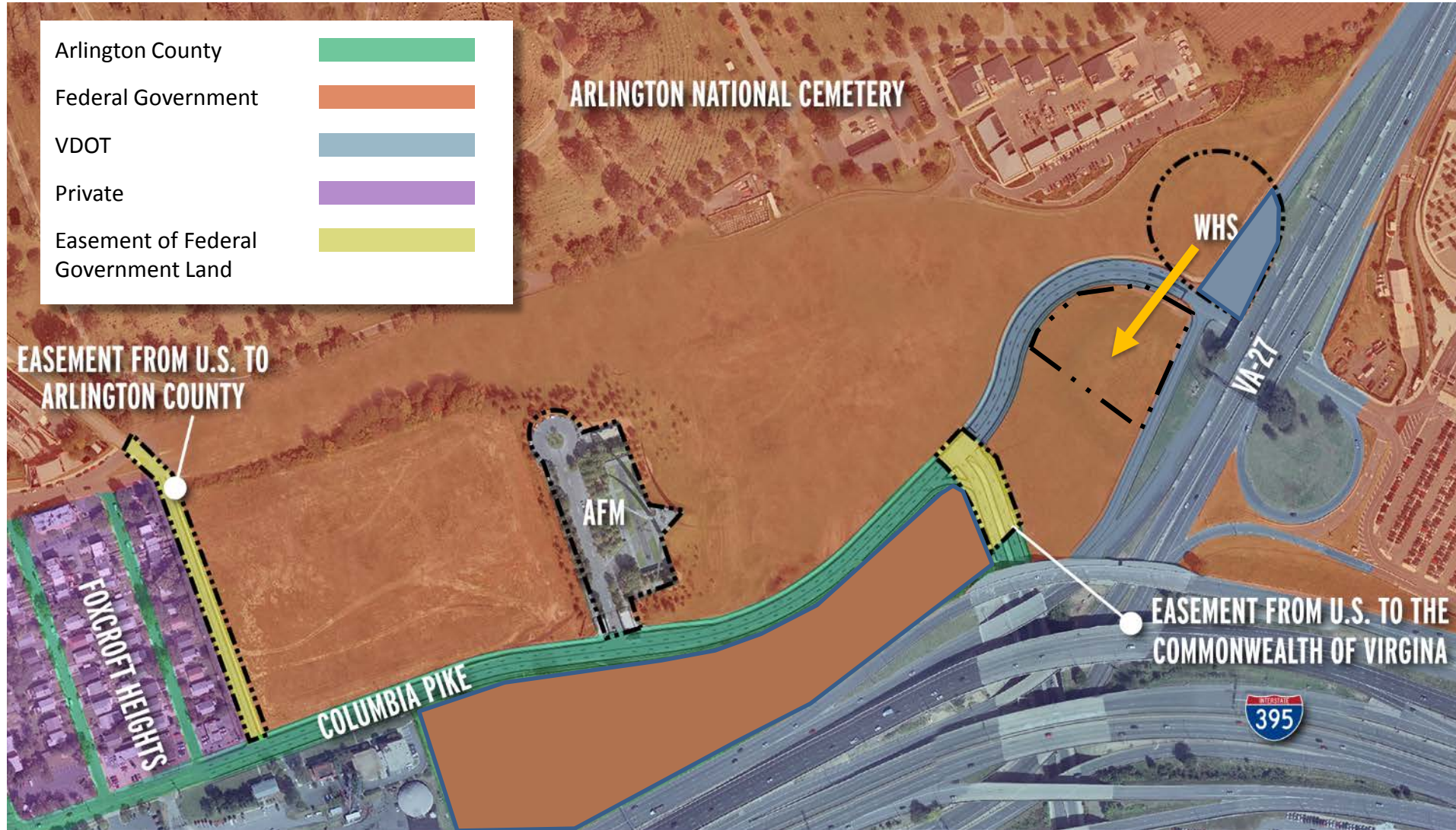


VA Survivor’s Forum
July & Oct 2017



Quarterly meeting
7/8 November 2017





The information on this slide is draft and pre-decisional



Summary

- [Service Complex](#)
- [Parking](#)
- [Stormwater Collection Pond](#)
- [Spoils/contractor laydown](#)
- [9/11 VEC](#)

Planning Charrette

- Concepts ranged from dense use of columbaria or niche walls to open fields with niche walls on the outside

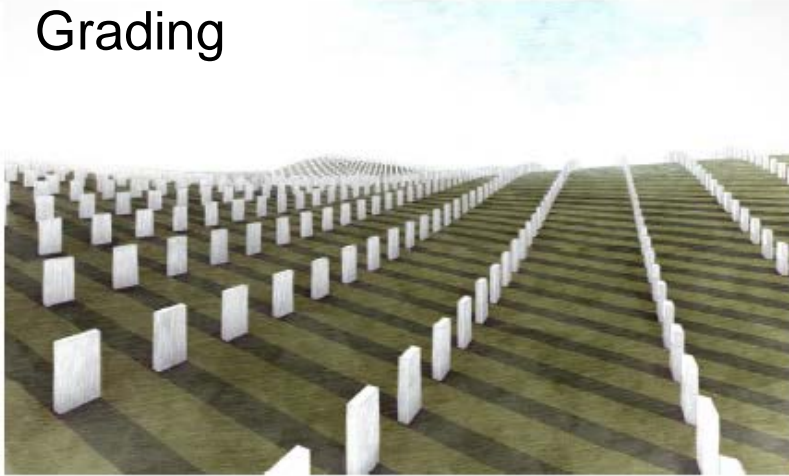
Criteria emerged:

- Public Access
- Operational throughput/circulation
- Views; connection to ANC; noise



The information on this slide is draft and pre-decisional

Grading



Convex



Concave



5 x 10



5 x 5





Points of Contact

Colonel Michael Peloquin
Chief of Engineering, Arlington National Cemetery
michael.d.peloquin.mil@mail.mil

Greg Hegge, P.E., PMP
Arlington National Cemetery Program Manager USACE, Norfolk District
greg.e.hegge@usace.army.mil





...necessary to ensure that the maximum interment and inurnment capacity of the cemetery is not reached until well into the future...



Maintain current eligibility	Eligibility-centric options or actions
Adopt VA 24 month active duty service minimum	
Retirees with certain lengths of service	
KIA, active duty deaths, and qualifying awards	
KIA, active duty deaths, and Medal of Honor only	
KIA and Medal of Honor only	Expansion-centric options or actions
Change eligibility for in-ground burial only	
Southern Expansion	
Expand to adjacent government land	Other options or actions
Establish new DoD-run national cemetery	
Find new ways to use existing space	
Preserve a certain number of in-ground plots for KIA/AD/MoH	
Prohibit use of ANC space for monuments	
Enhance VA honors to mirror ANC	