



Defending the Grid

Munitions Response and Energy Security Case Studies from Iraq, Ukraine, and Beyond

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Agenda

- **◆** Introduction
- ◆ Tetra Tech Overview
- ◆ Overview of Munitions Response (MR) Capabilities
 - Geophysics
 - ♦ Underwater
 - ♦ Demining
- ◆ Intersectional Case Studies: MR/Energy Security
 - ♦ Ukraine
 - ♦ Iraq
- ◆ Questions



TETRA TECH SNAPSHOT

100+
COUNTRIES

THE REAL PROPERTY.

CONTINENTS

Publicly traded on NASDAQ as



\$4.5 billion
ANNUAL REVENUE

100,000

PROJECTS

ANNUALLY

550 OFFICES WORLDWIDE

ENR RANKINGS

- #1 Water
- **#1** Environmental Management
- #1 Water Treatment/Desalination
- **#1** Hydro Plants

22,000 CLIENTS



CONUS Munitions Response Services

- Site characterizations and removal actions for conventional and chemical munitions
- ◆ Third-party quality assurance
- Munitions and explosives of concern (MEC) avoidance and unexploded ordnance (UXO) staffing for commercial clients



CONUS Munitions Response Services





- ◆ DoD Accredited, Advanced Geophysical Classification (AGC); ISO 17025 certified
- ◆ Marine services (UXO diving/underwater geophysics)

OCONUS Technical Scope and Market Services

- Humanitarian Mine Action (HMA) (explosive hazard clearance)
- Strategic and operational support and advice to governments
- Physical Security and Stockpile Management (PSSM)

- Munitions risk, management consultancy
 - Herat International Airport (USAID)
 - ♦ Siemens Europe
 - UK Foreign and Commonwealth Office, Belize
- ◆ Technical survey and clearance
 - Various US Embassy sites, Africa and Europe
- Maritime survey and clearance
 - Mariana Straights
 - ♦ Culebra, Puerto Rico



CONUS/OCONUS Munitions Response Projects

Project Name, Duration	DESCRIPTION
Rocky Mountain Arsenal 1997–2011	Completed environmental cleanup (CWM, munitions, & explosive of concern) of the former chemical and incendiary weapons and pesticide manufacturing and demilitarization facility
US Army Pueblo Chemical Depot 2016–2019	Located, recovered, managed, and made final disposition of CWM/CA, MEC/MC and HTRW
NTCRA at Former Naval Air Facility Adak 2014–2016	Eliminated hazards associated with MEC in three Remedial Action Areas under the MMRP
Former Lowry Training Area, Non-Time Critical Removal Action 2008–2012	Removed depleted uranium (DU) and MEC and verified the accuracy and adequacy of previously conducted radiological surveys and removals
Former National Fireworks Site, Hanover, MA 2019–2021	Completed investigation and remediation services (Phases I, II, and III) as well as MEC and MPPEH screening and excavation
Culebra Water Ranges 2011–2021	Prepared RI/FS
DOS: Expansion & Sustainment of CWD Program for Northern Syria 2016–2020	Deployed >200 TCNs to survey, mark, and remove ERW at multiple sites; trained 145 LNs to IMAS standards; delivered risk education (MRE); provided all life support, logistics, & security
DOS: Iraq Humanitarian Mine Action 2018–2023	Clear UXO and IEDs from critical infrastructure to enable stabilization and return of IDPs
DOS: Bosnia Weapons Destruction 2018–2023	Destroy ammunition and explosives in support of regional treaty agreements
DOS: Laos HMA Support & Capacity Building 2018–2023	Improving efficiency and effectiveness of GoL in conducting and regulating mine action, UXO clearance, stockpile management and CWD efforts
DOS OBO: CAR, DRC, South Sudan 2020-2022	Cleared area for Embassy expansion and USAID accommodation
Redzikowo Airfield Removal Action & Construction Support, Poland 2014–2021	Performed range clearance and conducted UXO overwatch during military construction

Tetra Tech's Mission in Ukraine



- Strengthening Energy Security (USAID)
- ◆ Advancing Transparency in Government (USAID)
- ◆ Creating Safe Ground in Civilian Areas (US DoS PM/WRA)

USAID Energy Security Project in Ukraine

Since 2018, Tetra Tech has worked closely with the GoU and US Agency for International Development's (USAID) Energy Security Project (ESP).

Partner with institutions to reform Ukraine's energy markets, improve heating services, and integrate its energy sector with Europe.



USAID Energy Security Project in Ukraine

- Support integration of Ukrainian power grid with European system to access markets and promote cross border trade
- Support development of energy markets to increase competition and improve transparency
- ◆ Facilitate development of efficient, reliable, and sustainable district heating systems
- Support resilience of Ukraine's gas and electricity sectors during Russia's invasion
- Support a swift, transparent, equitable, lowcarbon reconstruction of Ukraine's energy sector







Innovative Hybrid Energy Storage: Ukrhydroenergo (UHE)

- ◆ Tandem operation of hydropower turbines with battery energy storage systems (BESS) at five strategic plants
 - Quick response to the grid
 - Integrates real-time automated operation and load management
 - Reduces wear–and-tear on hydro units and cost
- ◆ Solar energy systems
 - Reduce daytime usage and operational costs
 - Dniester HPP site local municipality can provide charging points for electric vehicles
- ◆ Least-cost, "green" solution decarbonizes operations and decreases dependence on energy imports



A Country at War -

- ◆ When Russia invaded in 2022, Tetra Tech began supporting emergency repair of energy infrastructure to keep the power on in homes, hospitals, and schools
- ◆ Tetra Tech is the procurement agent for the EU's Ukraine Energy Support Fund
 - International, multiple donor pool
 - Transparent and responsive
 - Provide critical energy equipment
 - Restore
 - Rebuild
 - Address immediate supply chain issues



USAID ESP Support Since the Invasion



330 GENERATORS

To Ukrainian communities for power generation, heat, and hot water supply and the provision of primary medical and sanitary care for civilians, particularly in damaged areas



MOBILE POWER STATION (28 megawatts)

To give over 100,000 homes electricity, power, and lights



Over 46 km STEEL & **INSULATED PIPES**

Plus, thousands of fittings, valves, and related materials to repair and replace underground heating networks damaged by Russian bombing



40 EXCAVATORS

For district heating companies in 30 cities to repair underground infrastructure damaged by Russian bombing



3,297 FIRST AID KITS

Plus, 500 sets of personal protective equipment to electricity and district heating technicians and other front-line energy operators working to keep electricity, heat, and gas flowing in Ukraine



92 EMERGENCY **HEATING SHELTERS**

To help protect thousands of citizens this winter with off-grid powered temporary shelters



STATIONARY BOILER HOUSE

To help schools in the Kyiv region provide heat and hot water to children



189 tons INDUSTRIAL SALT

To support Ukraine's energy generation needs and ensure the continued supply of heat and hot water to civilians



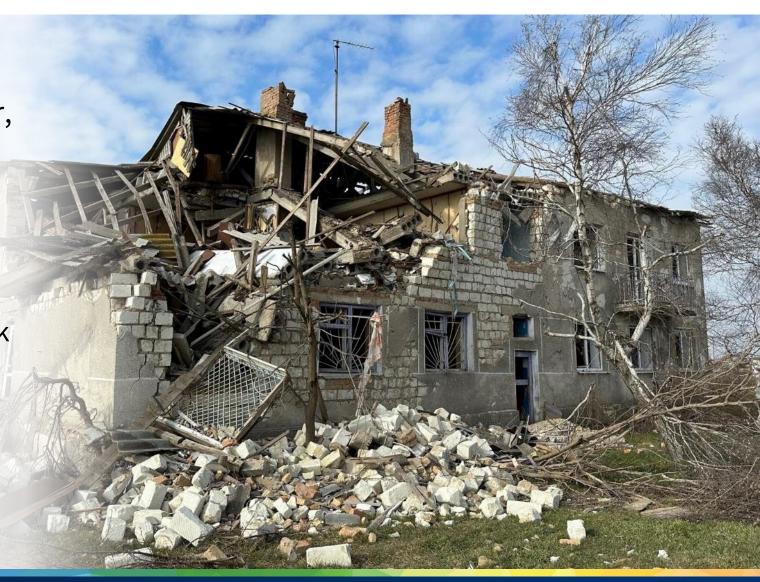


Munitions Response in Ukraine

◆ Focus on critical infrastructure

 Prioritize clearing water, power, medical facilities, schools, and agricultural lands

- Provide 8 clearance teams
- ◆ Provide 8 EORE teams
 - Provide explosive ordnance risk education outreach



Creating Safe Ground in Civilian Areas

- ◆ Train and equip GoU EOD organizations: MoD, SESU, SSTS, National Police
- Local capacity building –
 train LNs to IMAS standards
- Establishment of a temporary training school and create a new joint EOD facility for the GoU
- Coordinate donors and deconflict requests for equipment and training support







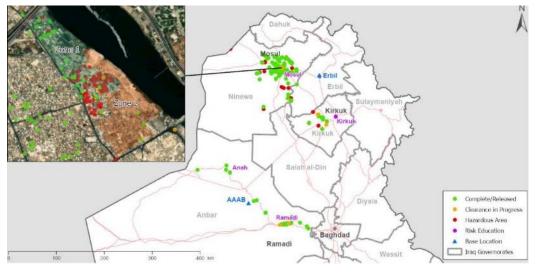
Tetra Tech Humanitarian Mine Action, Iraq



US DOS PM/WRA Worldwide Weapons Destructions Support Services (WDSS) (2019-present)

- ◆ Clear explosive remnants of war from critical infrastructure
 - ♦ 10 demining teams
- Build local national demining capacity
 - Advanced counter-IED training
- Provide explosive ordnance risk education (EORE)

Accomplishments to Date



- ◆ 323 sites cleared and released
- ◆ 28 million square meters or >7,100 acres
- ♦ 8,347 explosive hazards (not including small arms)
- ◆ Currently clearing Old Mosul, HQ, and the last stand of ISIS







Mosul Super Grid, Iraq

- Main 400 kV distribution facility for power generated by the Mosul Dam
- ◆ Severely damaged during liberation from ISIS in the Battle for Mosul
- ◆ Removed 20 explosive hazards
 - ♦ Rockets, 40 mm grenades, IED main charge, 100 mm mortar
- Supply power to +800k people







Ramadi Old and New Power Stations, Iraq

- ◆ Occupied by ISIS from 2013–2015
- ◆ Removed 40 explosive hazards
 - IED main charges, mortars, rockets, and RPGs
- ◆ Supply power to +300k people
- **◆** Intersectionality
 - Supply power to major water wastewater projects with 500k beneficiaries

"In Ramadi, clearance of the Justice Palace Water Project helped

bring clear water to 50 000 civilians and enabled Al Pazi

bring clean water to 50,000 civilians and enabled Al Razi Hospital





Turning the lights back on in Al Tameem, Ramadi







