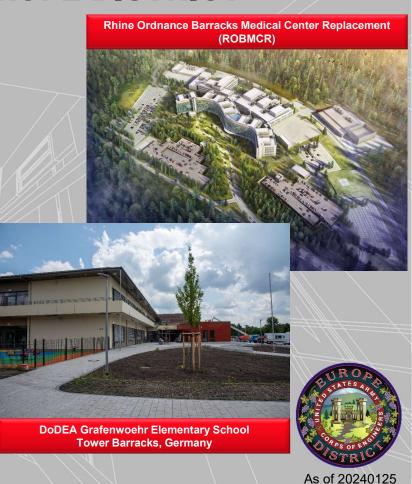
# COMMAND BRIEF U.S. ARMY CORPS OF ENGINEERS EUROPE DISTRICT

**COL Dan Kent Commander** 

January 2024







# U.S. ARMY CORPS OF ENGINEERS EUROPE DISTRICT

### **MISSION**

Europe District delivers infrastructure, engineering real estate and general services to support U.S. National security interests in the United States European Command (EUCOM), the United States Africa Command (AFRICOM), and the Central Command (CENTCOM) areas of responsibility.



## **VISION**

Engineering and Program
Delivery solutions for the
Region's toughest
challenges and purposeful,
reliable partnerships with all
whom we serve!







## **EUROPE DISTRICT AT-A-GLANCE**

#### **USACE Europe District Profile**

#### Workforce

- ~ 500 Employees
- ~ 13 Soldiers
- ~ 400 DA Civilians
- ~ 20% local nation/host nation employees

#### Locations

- 30+ field offices in 14 countries
- · Headquarters located in Wiesbaden, Germany
- · Projects in 46 countries across Europe, Africa, and Israel

USAID

#### **Key Stakeholders Include:**

- EUCOM
- AFRICOM
- IMCOM
- NATO
- DHA
- DODEA
- State Department/USAID

#### **Total Program:**

- \$10.1B (Design and Construction)
- FY23: More than \$1.4B in contracts awarded









# **OPERATIONAL CONSIDERATIONS IN AOR**

#### Germany

- ABG75 Agreement and Implementing Instructions
- Work through 'Bauamts' (state construction agents)
- Contracts with Unit Pricing
- Estimated Basis Contracting
- Limited Design-Build ability
- Europe District initiatives to modify and influence change

#### Belgium

- Current agreements interpreted differently by U.S. and Belgium
- For example, every new project requires a separate project execution procedure
- Additional Host Nation coordination and processing fee

#### · Israel

- Foreign Military Funding (FMF)
- Restricted to U.S. Firms Only
- 51% of non-exempt content must be U.S.
- Israeli content limited to exempt items
- Remote location workload

#### Italy

- Construction and repair projects require Mixed Commission notification or approval
- Additional contract certifications are required by Italian law (S.O.A)
- Contractors must pass Anti-Mafia screening

#### Turkey

- Challenges to gain access to Turkish bases
- Projects, material list, and building permit must be approved by Turkish government
- Turkish material and construction firms must be used for all construction (adds time and cost)
- Quality of construction is a challenge for QA oversight
- Remote location workload

#### Romania, Bulgaria, Poland, Estonia, Latvia, Lithuania, Hungary

- All have some form of country agreements, however each is different
  - SOFA Supplemental
  - Defense Cooperation Agreements
  - Implementing Arrangements
  - Remote location workload

#### Norway, Slovakia, Denmark, Czech Republic

- Pending Country Agreements

#### Africa

- Austere Environment
- Limited SOFA and Defense Cooperation Agreements (DCAs)
- Absent SOFA and DCAs, diplomatic notes to cover status of personnel, contractors, tax and customs privileges must be secured
- Construction Quality and Safety is a Challenge
- Under Developed Transportation Network
- Force Protection challenges especially in FPCON "Charlie" countries







# **EUROPE DISTRICT MISSION BREAKDOWN**

Europe District's multi-billion-dollar program can be broken into three key categories:

**Enduring Base Support** 

Supporting 8 Army Garrisons and 4 Air Force bases

Projects like barracks, schools, family housing, etc...

60 percent of District program

**Defense Security Cooperation** 

Supporting defense, diplomacy and development

Work in more than 25 countries

10 percent of District program

Forward Basing and Posture

Enhancing military readiness for NATO

Funded through EDI, NSIP, NATO, etc...

30 percent of District program







# **USACE EUROPE DISTRICT SUPPORT TO EUCOM**

**Overview** – In addition to broader missions across Europe, Europe District directly supports EUCOM through multiple programs, including:

- European Deterrence Initiative: Active EDI construction at bases throughout Europe, including several projects increasing the capacity of allied air bases across NATO.
- NATO Security Investment Program:
   NSIP projects are funded through this
   NATO program, which provides for increased NATO capability to keep Europe free, whole, and at peace.
- Poland Provided Infrastructure: Europe
  District provides design and construction
  surveillance to PPI, which involves Polish
  government's design, award, and
  construction of >100 military facilities.
- Humanitarian Assistance: Europe District manages several low-cost, high impact HA projects in coordination with EUCOM and local embassies in support of U.S. national interests









**EDI: Aircraft Hangar** 

Campia Turzii, Romania



HA: University Center Kitchen Renovations in Pristina, Kosovo



PPI: Deployable Air Base System Storage, Powidz, Poland





# USACE EUROPE DISTRICT SUPPORT TO USAFRICOM

**Overview** – Europe District provides high-quality engineering, construction, general services, and mission support in U.S. Africa Command's 53country area of responsibility.

USAFRICOM, with partners, counters malign actors and transnational threats, responds to crisis, and strengthens security forces in order to advance US national interests and promote regional security, stability and prosperity.

Way Ahead: The Europe District supports AFRICOM component commands, the Department of State and Defense Security Cooperation Agency through Theater Security Cooperation and Assistance (TSC / TSA). Supported programs include Humanitarian Assistance (HA), Counter Narcotics (CN), Exercise-Related Construction (ERC), Global Train and Equip (GT&E/333), Global Peacekeeping Operations Initiative (GPOI). Foreign Military Sales (FMS), Partnership for Regional East African Counter Terrorism (PREACT), and Millennium Challenge Corporation (MCC).



FMS: A-29 Bed-down Kainji Airbase, Nigeria



T10 S333: Boat Ramp and Maintenance Facility Cotonou, Benin





**Humanitarian Assistance:** Schools, **Health Clinics, Labs** 







POC: Ed Jugueta, AFRICOM Program Manager

## MAJOR PROGRAMS – SOF TO BAUMHOLDER

Overview —Some rotational forces supporting U.S. Special Operations Command Europe now operating out of U.S. Army Garrison Stuttgart are transitioning to operating out of Smith Barracks in Baumholder.

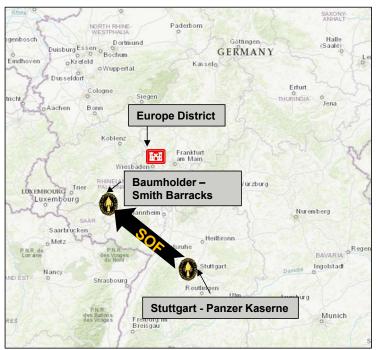
NAU has been working closely with SOCEUR, U.S. Special Operations Command, Installation Management Command-Europe and U.S. Army Garrison Rheinland-Pfalz – which includes the Baumholder Military Community – to ensure the installation is ready for its new tenants.

In addition to projects specifically for Special Operations Forces, Europe District is managing several garrison improvement projects like new DoDEA schools, housing and more. All of these concurrent efforts combined make for a more than \$1 billion design, construction and renovation program being managed in multiple phases.

### **Special Operations Forces to Baumholder**

**Renovations:** 40 renovation projects, with some facilities being given new life dating back to WWII

New Construction: 22 new construction MILCON projects





Project to increase water infrastructure



Improved Storage at Renovated Facility







POC: Steve Schluth, SOCOM Program Manager



# EUROPE DISTRICT OPLAN

**US Army Corps of Engineers** 

#### Mission

The Europe District delivers infrastructure, engineering, real estate and general services to support U.S. National security interests in Europe. Africa and Israel.

#### Vision

Engineering and Program Delivery solutions for the Region's toughest challenges and purposeful. reliable partnerships with all whom we serve!

#### **Focus**

Taking Care of People **Delivering Our Program** Communicating.



WINNING = Safely

projects, on time and

within budget to meet

Stakeholder's Mission

**Delivering quality** 

Requirements

Support National, Allied and Partner Readiness (a.k.a. Deliver the Program )

- EUCOM
  - AFRICOM
  - Israel CENTCOM
- Service Components
- Defense Health Agency
- Missile Defense Agency
- Polish Provided Infrastructure
- Provide Leased Government Housing (AFH / UPH)

#### Modernize USACE while Improving the Fundamentals

- · Maintain a World Class onboarding / integration program
- Transform the workplace with an emphasis on enhancing a culture of flexibility
- Train leaders

- Implement CESOHMs
- · Recognize Performance
- Care for Morale
- Establish and Foster Resiliency
- Recruit and Retain Professional Competencies
- Cultivate Diversity & Inclusion
- · Improve Knowledge Management & Data Governance

#### Improve Partnering and Strengthen Relationships

- · Employ Strategic Messaging
- COCOMs
- German MoD
- · German Mol

- Defense Health Agency
- Department of Defense Education Activity
- IMCOM-Europe & Garrisons
- Polish Military and Agencies

- Develop an Engagement Strategy
- Manage and Reduce Reputational Risk
- Improve Partnering Consistency
- · Israeli MoD

#### Revolutionize Program and Project Delivery

- Encourage Risk-Informed Decision-making
- Improve Quality Management, Scheduling & Cost Estimating
- Implement and Provide Rigor to the Governance Framework
- Rewrite and Publish Work Acceptance

- Recognize Initiative & Innovation
- Military Construction (MILCON)
- Polish Provided Infrastructure
- UMMCA / FSRM

· Foreign Military Sales



**Strong and Resilient Foundation** 

Based on a culture of respect, trust, and discipline where everyone takes care of each other.

**Building Strong and Taking Care of People** 

# **QUESTIONS?**







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