

EUCOM / AFRICOM Theater-Wide Common Operational Picture

Moderator: Al Lucht, P.E., AFCEC / AFIMSC

Speakers:

- John McIntyre, Posture Planner, EUCOM ECJ8-A Division
- Capt. Kevin Macy, USN, EUCOM J8 Theater Posture and Programming Division
- Lt. Col. Jason Allen, Deputy Engineering and Logistics Support Division Chief, AFRICOM

20 24

**EUROPE
TRI-SERVICES**
Industry-Government
**ENGAGEMENT
WORKSHOP**
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John McIntyre



EUCOM Posture Planner

20+ years posture planning and management experience in the theater (both USAREUR and EUCOM).

Fun facts/hobbies:

- Travel (esp. Italy!)
- Reading (even DoDI's)
- Have learned to keep the engineers close by

20 24

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Capt. Kevin Macy, USN



FUN FACTS

- Any ship can submerge, but only a submarine can surface
- Seahawks (NFL) & Navy (NCAA)
- Hobbies: Traveling, brewing beer, drinking beer

EUCOM Theater-Wide Common Operational Picture



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 "Society of American Military Engineers"



EUCOM Posture Update 2024 Europe Tri-Services Industry-Government Engagement Workshop

Mr. John McIntyre

Posture Branch Chief, ECJ8-A

Theater Posture & Programming Division

27 Feb 2024



Bilateral Agreements

- Defense Cooperation Agreements (DCA)

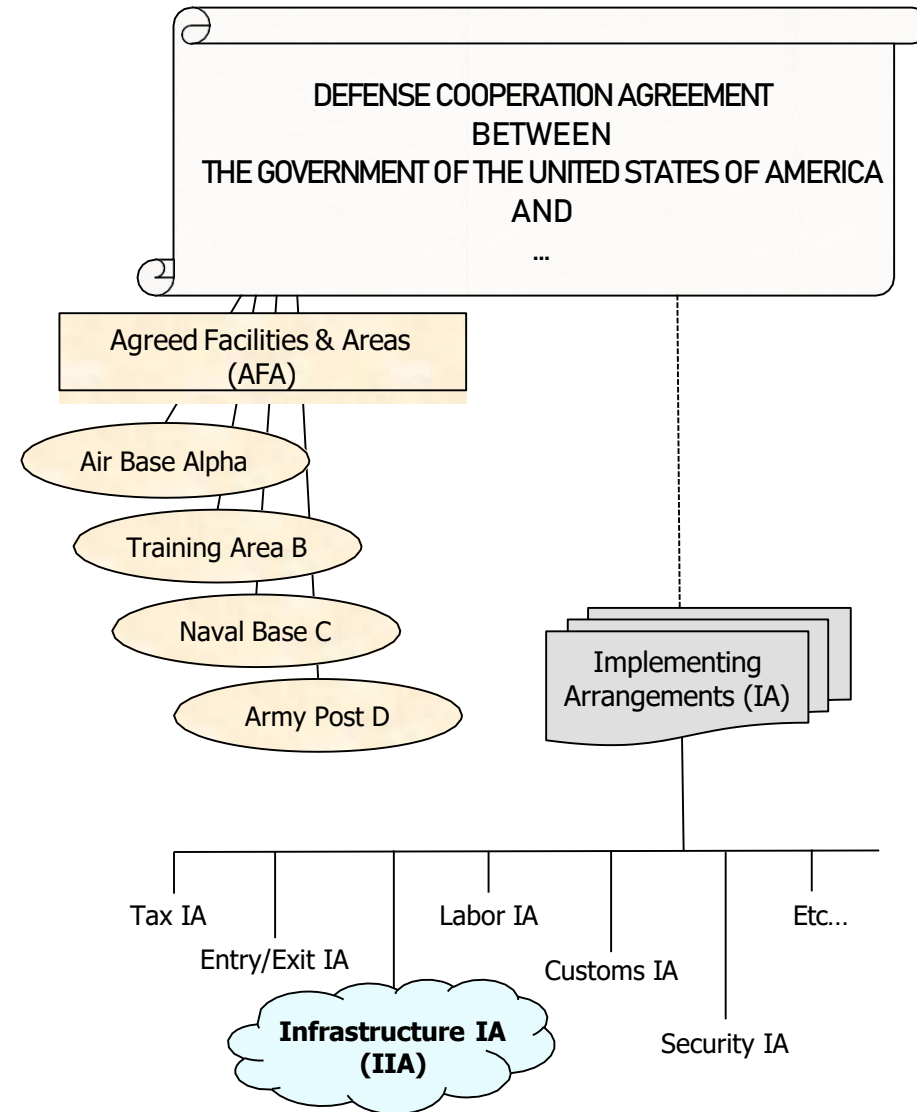
- International bilateral agreement
- U.S. Department of State
- Generally binding (*agreement*)

- Agreed Facilities and Areas (AFA)

- Specific geographic areas (bases) named in the DCA (or follow on doc)
- Provides legal concept of 'operational control'; covers investment of U.S. construction funds
- Shorter duration, non-AFA examples of 'operational control' exist (ie, for ERC projects)

- Implementing Arrangements (IA)

- The underlying 'procedures' to implement the various articles in the DCA
- Delegated to DOD and/or EUCOM level
- Generally non-binding (*arrangement*)





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Infrastructure Implementing Arrangements (IIA) * Currently in Progress

DCA Activity Since 2005

Completed DCA & IA:

- Bulgaria (REIA)
- Romania (REIA)
- Poland (Infr MOU)
- Lithuania (IIA)

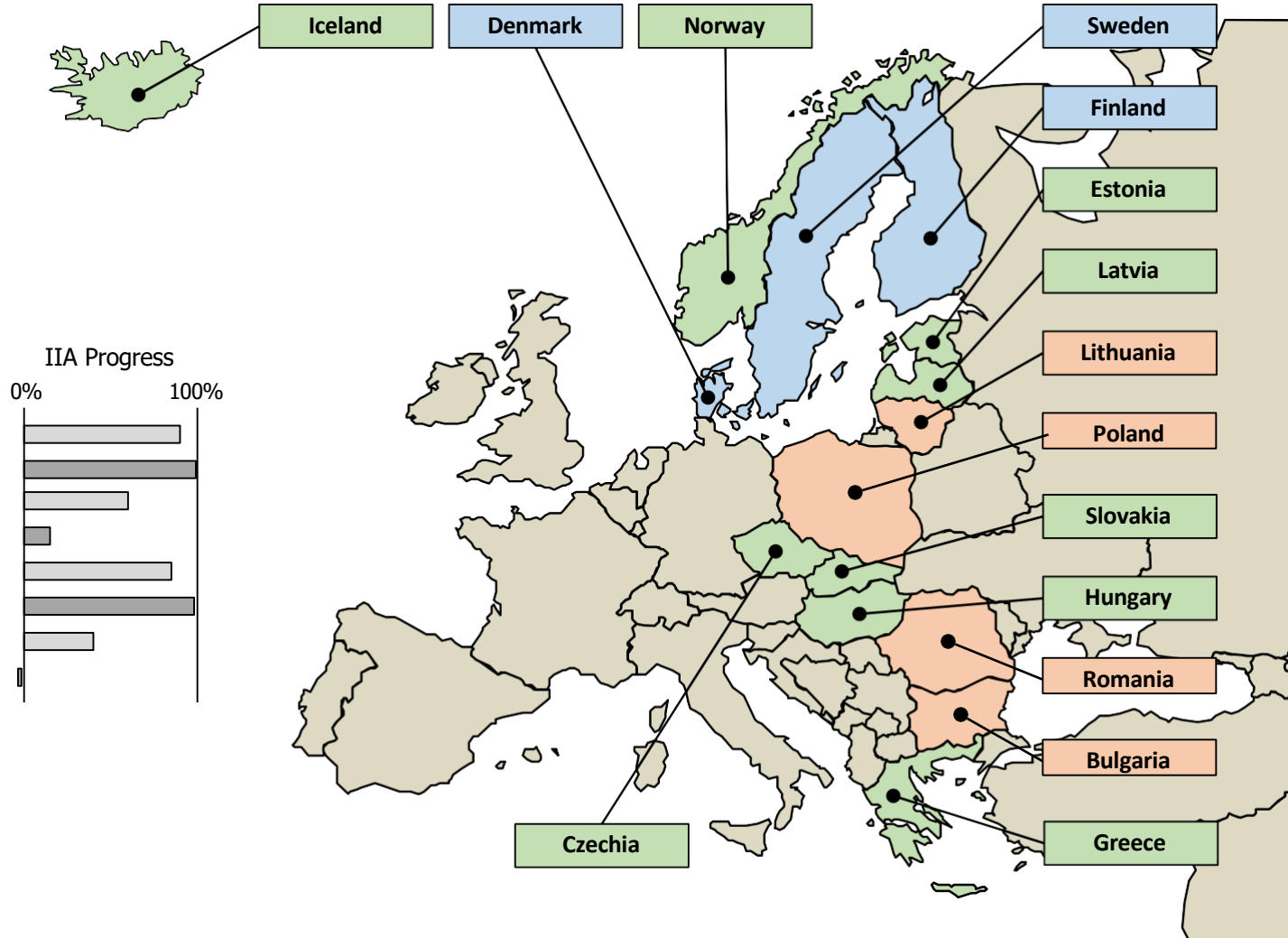
DCAs in Place and IIA Negotiations Underway at EUCOM:

- Estonia
- Latvia
- Hungary
- Greece
- Slovakia
- Norway
- Iceland
- Czechia

DCAs Under Negotiation at Dept of State:

- Denmark *
- Finland *
- Sweden *

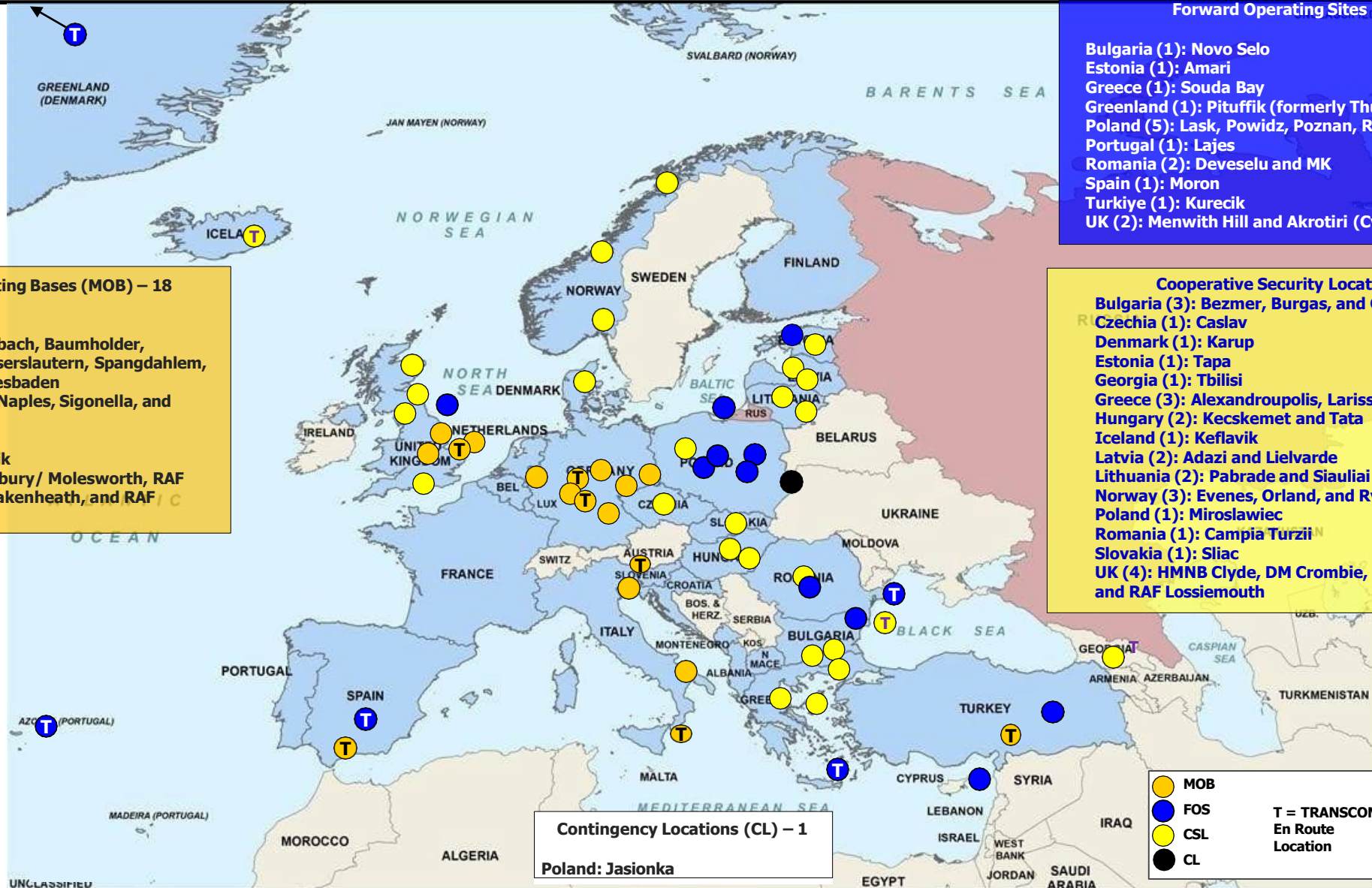
* DCA signed, but not yet in force



* Note: Older version is called 'Real Estate IA' (REIA); new version is 'Infrastructure IA' (IIA)



Footprint – Enduring & Contingency Locations



Forward Operating Sites (FOS) – 16

- Bulgaria (1): Novo Selo
- Estonia (1): Amari
- Greece (1): Souda Bay
- Greenland (1): Pituffik (formerly Thule) (Denmark)
- Poland (5): Lask, Powidz, Poznan, Redzikowo, and Zagan
- Portugal (1): Lajes
- Romania (2): Deveselu and MK
- Spain (1): Moron
- Turkiye (1): Kurecik
- UK (2): Menwith Hill and Akrotiri (Cyprus)

Main Operating Bases (MOB) – 18

- BENELUX (1)
- Germany (7): Ansbach, Baumholder, Grafenwoehr, Kaiserslautern, Spangdahlem, Stuttgart, and Wiesbaden
- Italy (4): Aviano, Naples, Sigonella, and Vicenza
- Spain (1): Rota
- Turkiye (1): Incirlik
- UK (4): RAF Alconbury/ Molesworth, RAF Croughton, RAF Lakenheath, and RAF Mildenhall

Cooperative Security Locations (CSL) – 27

- Bulgaria (3): Bezmer, Burgas, and Graf Ignatievo
- Czechia (1): Caslav
- Denmark (1): Karup
- Estonia (1): Tapa
- Georgia (1): Tbilisi
- Greece (3): Alexandroupolis, Larissa, and Stefanovikio
- Hungary (2): Kecskemet and Tata
- Iceland (1): Keflavik
- Latvia (2): Adazi and Lielvarde
- Lithuania (2): Pabrade and Siauliai
- Norway (3): Evenes, Orland, and Rygge
- Poland (1): Miroslawiec
- Romania (1): Campia Turzii
- Slovakia (1): Sliac
- UK (4): HMNB Clyde, DM Crombie, HMNB Portsmouth, and RAF Lossiemouth

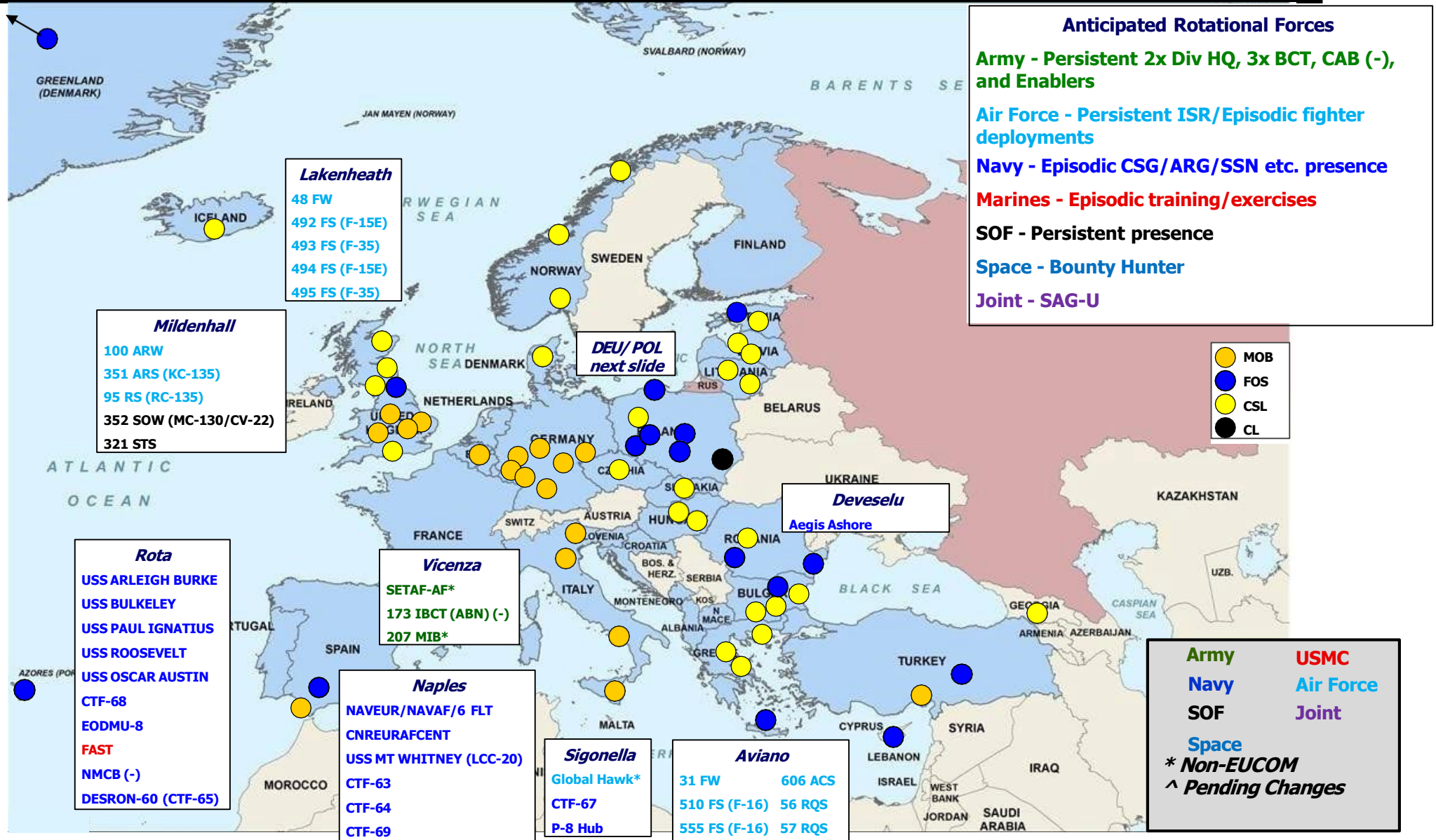
Contingency Locations (CL) – 1

- Poland: Jasionka

- MOB
- FOS
- CSL
- CL
- T = TRANSCOM En Route Location

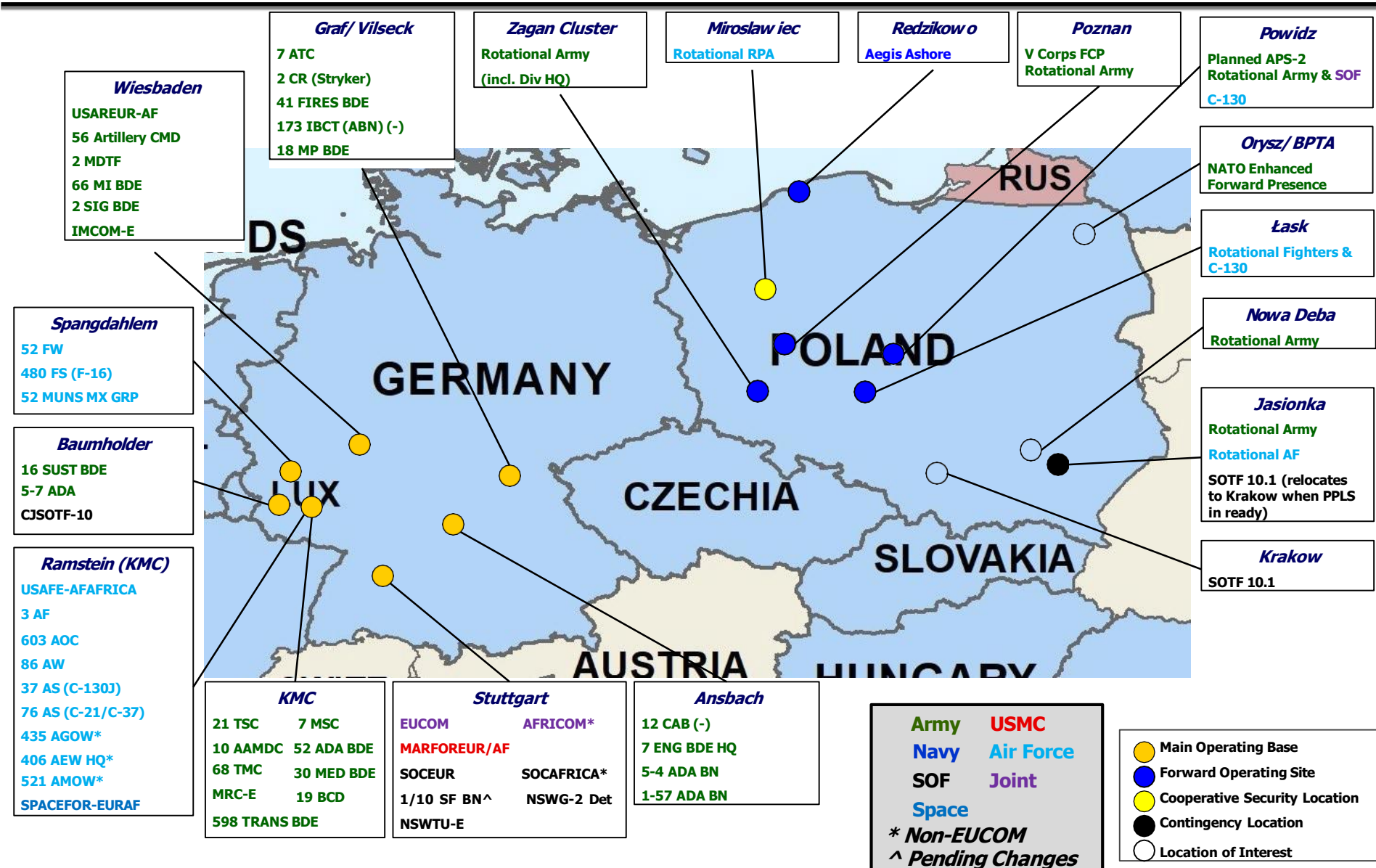


FY24 Major Force Elements





FY24 DEU-POL Force Elements Breakout





MILCON Highlights Since 2014

- FY15-24 ERI/EDI – 76 projects ~\$2.3B
 - Shifted from OCO to Base in FY22
 - Above includes FY24 Request
- CY21-23 PPI – 47 projects ~\$1.8B
- NSIP – 2019 Long-Term Equipment Storage & Maintenance Facility for Army Prepositioned Stocks (>\$250M)
- Way ahead
 - Future MILCON requirement ~130 “operational” projects ~\$8B
 - Losing EDI momentum
 - Competing with setting the INDOPACOM theater and Service requirements
 - US support to NATO planning in progress (MILCON adjustments TBD)
 - Potential for more NSIP direct funding
 - EUCOM’s current list of future projects is NATO releasable



Questions/ Discussion



CY21-23 Poland Provided Infrastructure (PPI)

Location	Projects / EDCA	PA (M)
FOS DPTA Draewsko Pomorskie Training Area	2 / 2	\$42.37
FOS Powidz	10 / 14	\$716.00
FOS Poznan	5 / 5	\$111.07
FOS Łask AB	6 / 13	\$87.37
FOS ZSTA Zagan-Swietoszow Training Area	13 / 14	\$670.19
Wroclaw Airport	10 / 17	\$143.94
Lubliniec	1 / 1	\$14.40
Katowice Airport	0 / 8	0
Krakow Airport	0 / 9	0
CSL Miroslawiec	0 / 18	0
Deblin	0 / 12	0
Total	47 / 113	\$1786.06

Capabilities Delivered:

- C2 Facilities
- Railheads
- Airfield Expansions
- Staging Areas
- Bulk Fuel Storage
- APODs
- Munitions Storage
- Info Sys Facilities
- Logistics Facilities
- Operations Facilities

Joint Declaration: Aug 2019
 Burden Sharing Nation: Sep 2019
 Enhanced Defense Cooperation Agreement (EDCA): Aug 2020
 EDCA Ratified: Nov 2020



	CY21	CY22	CY23	CY24	CY25+	Total
EDCA Projects	25	17	5	2	64	113
PA (M)	\$1,043	\$512	\$95	\$137	\$1,478	\$3,266

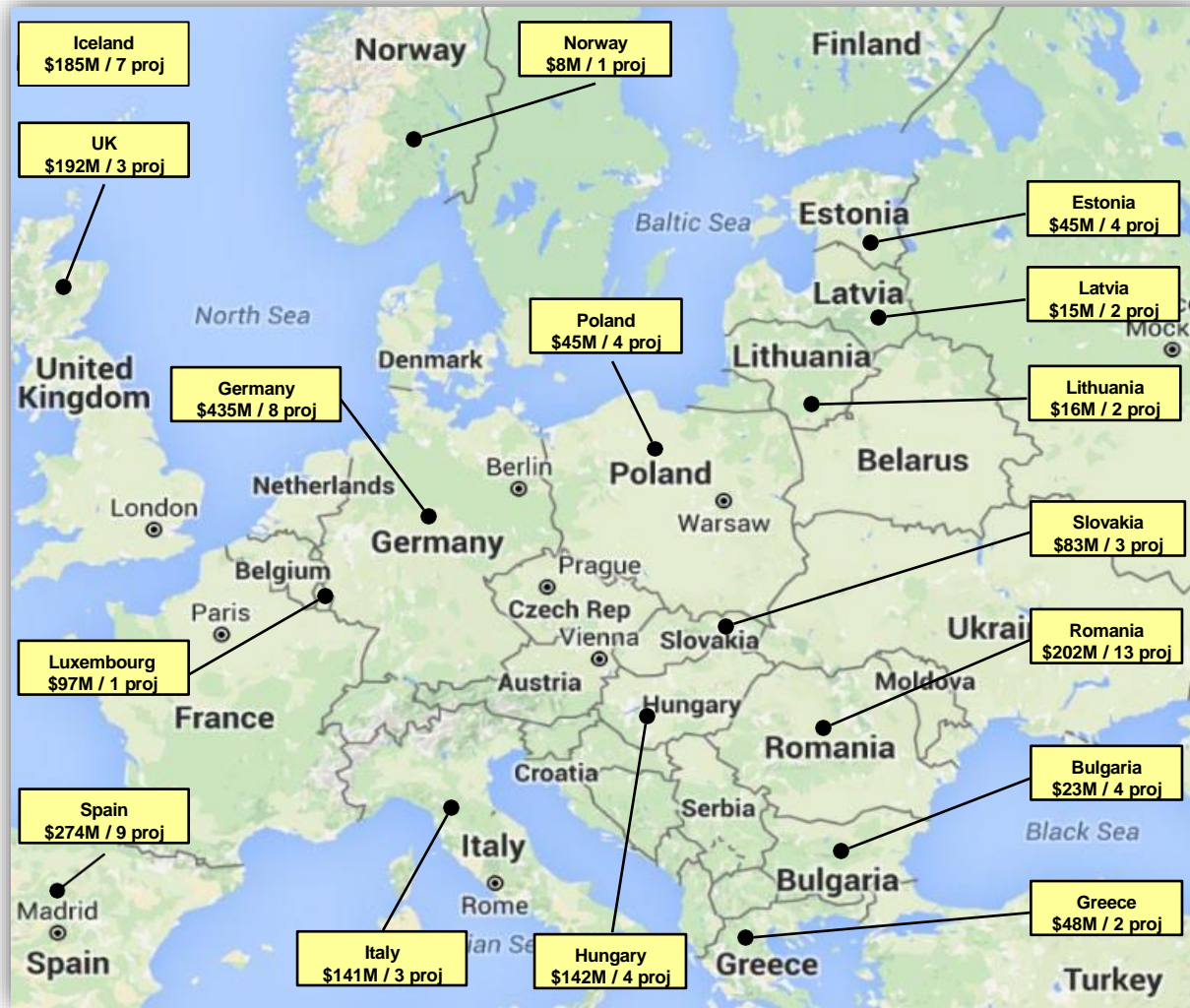
- ### Last Biannual Highlights
- Ribbon Cutting for DPTA ISB and Trzebień ISB
 - ISC / PMR June 23
 - Approval of CY24 Projects
 - Completion of 6 Area Development Plan Workshops
 - Powidz, Krakow, Miroslawiec, Toruń, BPTA, Poznan
 - CY22 14 FMS Cases; 2 FMS Amendments; 2 BSAs
 - Initiation of an upgraded ADP for six USAREUR-AF locations and three USAFE locations

- ### Next Biannual Milestones
- ISC/PMR NOV 23
 - Processing of 4 FMS Cases; 15 FMS Amendments; 2 Modifications; 0 BSAs
 - Sign Contractor Prequal List
 - Sign PgMP. Update Version 2
 - Groundbreaking for (3) Barracks and (1) DFACs (Phase 1) and Rotary Wing Aviation PA, WA, & FP.

	CY21-23 Contracts	Pending Award	In Progress	Complete
ADP		0	3 (US)	2 (US)
PCP		10 (US)	14 (US)	
Design		1	7 (PL) 4 (US)	
Const.		0 (PL)	5 (PL) 1 (US)	



FY15–23 ERI/EDI MILCON Program Update



Recent Highlights

- Projects Awarded:
 - 6x projects (FY17/18/19/23)
- Projects Completed:
 - 2x projects (FY17/18)

Next Bi-Annual Milestones

- Projects to be Awarded:
 - 3x projects (FY19/23)
- Projects to be Completed:
 - 7x projects (FY17/19/20)

Common Themes and Issues

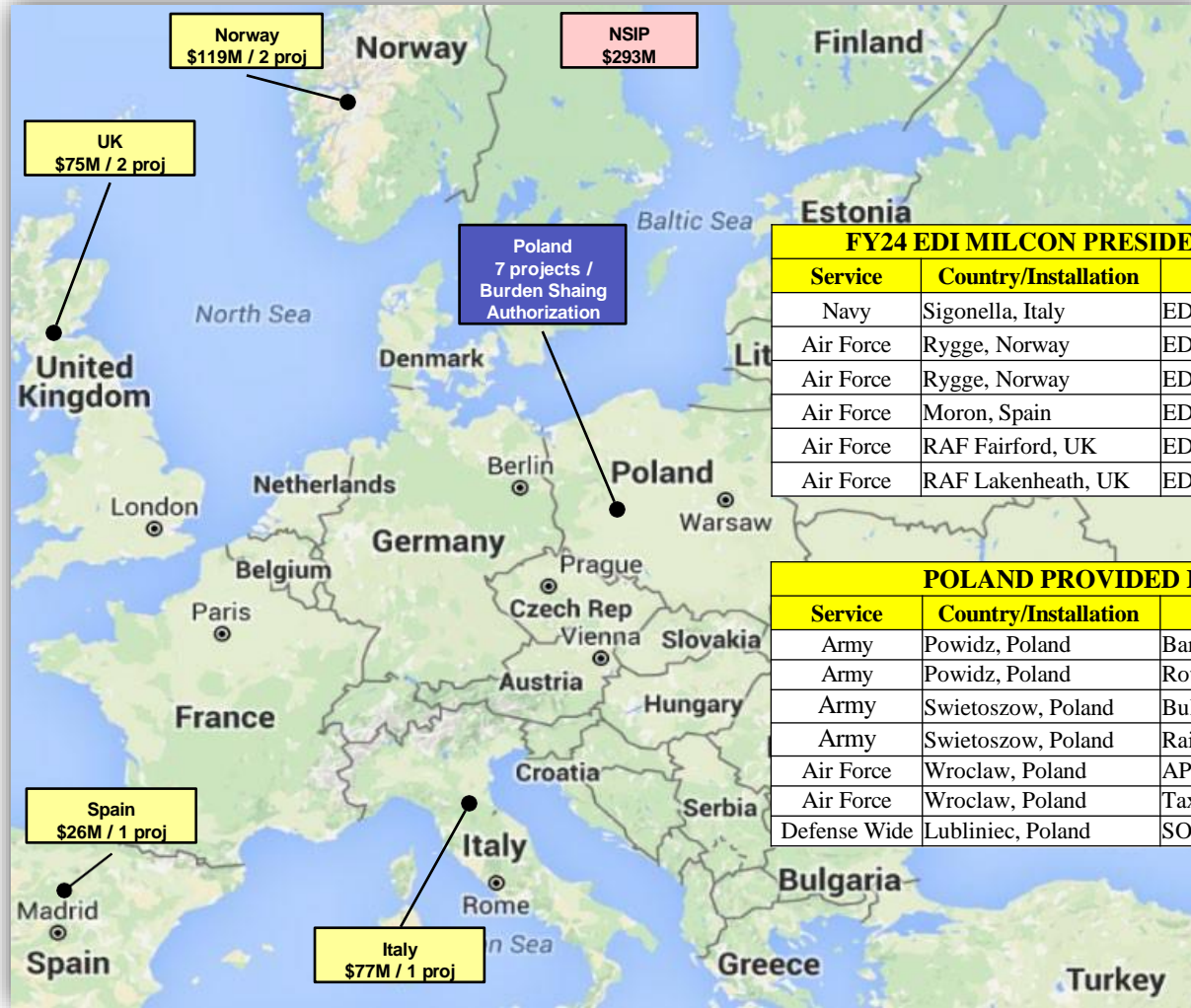
- FY19 Funds expiration
- Cost to complete
- Supply chain interruptions

Types of Capabilities Delivered:

Operations Facilities	Ranges	Bulk Fuel
Airfield Improvements	Railheads	Munitions Storage
Logistics Facilities	Staging Areas	



FY24 President's Budget MILCON Request



FY24 EDI MILCON PRESIDENT'S BUDGET REQUEST *				FY24
Service	Country/Installation	Project Title	Category	PB Request
Navy	Sigonella, Italy	EDI: Ordnance Magazines	EDI	\$77,072
Air Force	Rygge, Norway	EDI: Munitions Storage Area	EDI	\$31,000
Air Force	Rygge, Norway	EDI: DABS-FEV Storage	EDI	\$88,000
Air Force	Moron, Spain	EDI: Munitions Storage	EDI	\$26,000
Air Force	RAF Fairford, UK	EDI: RADR Storage Facility	EDI	\$47,000
Air Force	RAF Lakenheath, UK	EDI: RADR Storage Facility	EDI	\$28,000



POLAND PROVIDED INFRASTRUCTURE**				FY24
Service	Country/Installation	Project Title	Category	PB Auth.
Army	Powidz, Poland	Barracks and Dining Facility	PPI	\$93,000
Army	Powidz, Poland	Rotary Wing Apron / Fuel Point	PPI	\$35,000
Army	Swietoszow, Poland	Bulk Fuel Storage	PPI	\$35,000
Army	Swietoszow, Poland	Rail Extension with Railhead	PPI	\$7,300
Air Force	Wroclaw, Poland	APOD Ramp	PPI	\$59,000
Air Force	Wroclaw, Poland	Taxiway APOD Ramp	PPI	\$39,000
Defense Wide	Lubliniec, Poland	SOF Company Ops Facility	PPI	\$16,200

* EDI transitioned to Baseline budget in 2022; projects are now "tagged" as EDI for tracking
 ** PPI Projects only require Authorization

Long-Term Equipment Storage & Mx Facility

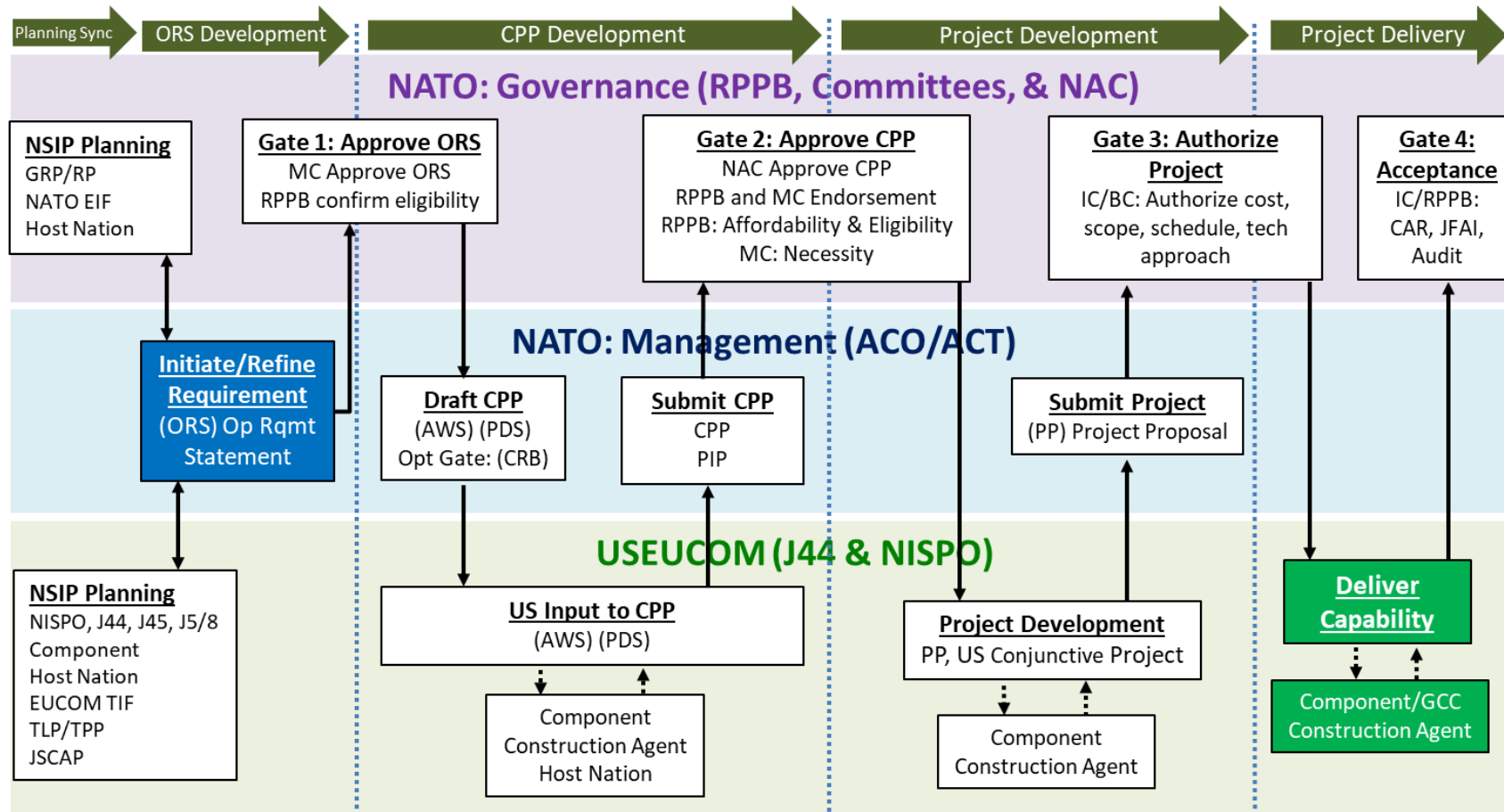
NATO SECURITY INV. PRGM

Powidz, Poland, USAREUR, NSIP Funded, 19

Project Description	Site Picture	HN Agreement
<p>Constructs a 650 KSF humidity-controlled warehouse to support APS-2, 20-bay vehicle maintenance facility capable of the newest M1A2 Abrams tanks, enclosed 3-bay wash rack with brake test and weighing facility, operational accoutrement storage, supporting facilities.</p> <ul style="list-style-type: none"> • Program Amount (PA): €233.50M, CWE: €253.9M UMMC-A (\$2.20M) • Acquisition Strategy: Design-Bid-Build • Project Number: 2FS15002-04 • Construction Agent: USACE • Work Classification: New Construction 		<p>●</p> <p>P&D</p> <p>●</p> <p>EA</p> <p>○</p> <p>EBS</p> <p>●</p> <p>Land Acq</p> <p>●</p>
Key Dates	Status/Challenges/Way Ahead	<p>DDESB</p> <p>●</p>
<ul style="list-style-type: none"> • Jan 2018: A/E Design Contract Award • May 2018: 35% design review • Aug 2018: 65% Design • Jul 2019: Site Preparation • Dec 2019: Design complete • Nov 2019: Contract award (Protested) • Mar 2020: Protest Lifted • Apr 2020: Construction start • Dec 2023: Construction complete (Previously May 2023) * • Dec 2023: Turnover to USAREUR-AF (Previously Sep 2023) • Mar 2024: FOC (Previously Dec 2023) <p>* Continued discussions with the KTR to ensure schedule remains on-track.</p>	<p>STATUS:</p> <ul style="list-style-type: none"> • WIP: 95%/97% • Opening Ceremony on 5 Apr 2023 <ul style="list-style-type: none"> - Poland Minister of Defense - US Ambassador to Poland - EUCOM Deputy Commander - Mr. Meli, NATO IC Chair  <p>CHALLENGES:</p> <ul style="list-style-type: none"> • Lack of interim service maintenance for water and utilities <p>WAY AHEAD:</p> <ul style="list-style-type: none"> • Monitor ongoing construction. • Commission and turn over facility to Poland for O&M under PPLS • 405th AFSB move equipment to site 	<p>Cost</p> <p>●</p> <p>Schedule</p> <p>●</p>



Capability Delivery Process



Terms:

- ACO – Allied Command Operations
- ACT – Allied Command Transformation
- AWS – Analysis Worksheet
- BC – Budget Committee
- CAR – Capability Acceptance Report
- CPP – Capability Program Plan
- CRB – Capability Requirements Brief
- EIF – Enhanced Infrastructure Framework

- GRP – Graduated Response Plan
- IC – Investment Committee
- JFAI – Joint Final Acceptance Inspection
- JSCAP – Joint Strategic Capabilities Plan
- MC – Military Committee
- NAC – North Atlantic Council
- NISPO – NATO Infrastructure Support Program Office
- ORS – Operational Requirement Statement
- PDS – Project Data Sheet

- PIP – Project Implementation Plan
- PP – Project Proposal
- RP – Regional Plans
- RPPB – Resource Policy and Planning Board
- TIF – Theater Infrastructure Framework
- TLP – Theater Logistics Plan
- TMP – Theater Master Plan
- TPP – Theater Posture Plan
- USEUCOM – United States European Command

AFRICOM Theater-Wide Common Operational Picture



USAFRICOM

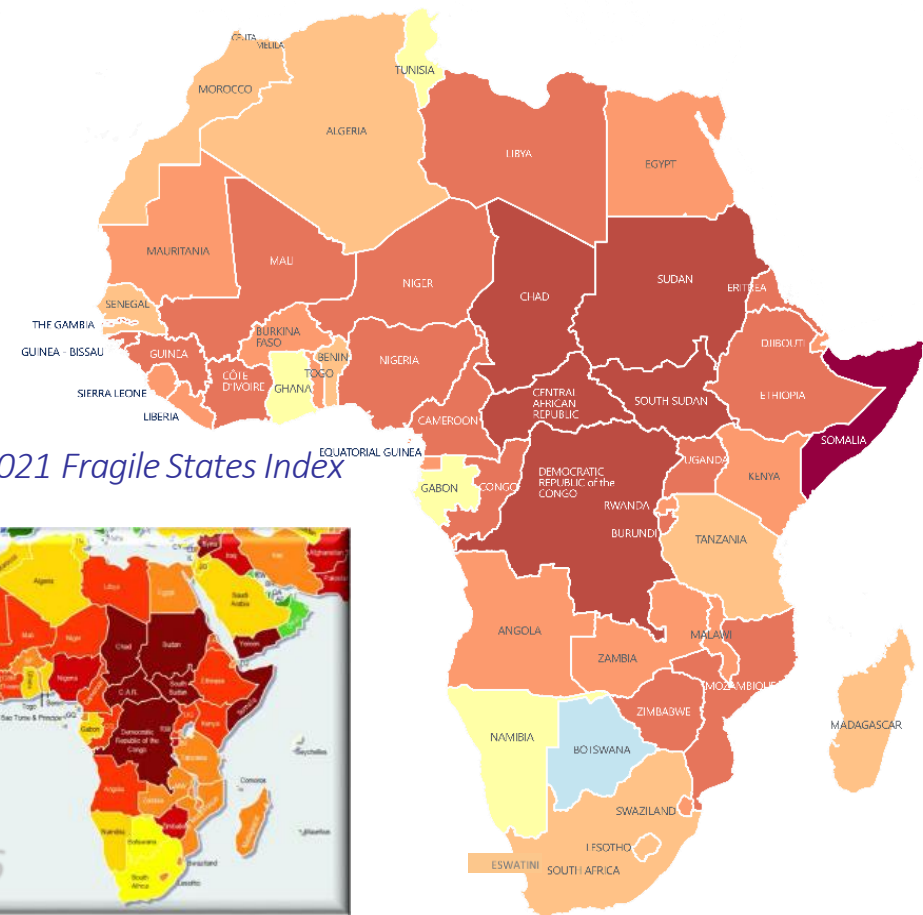
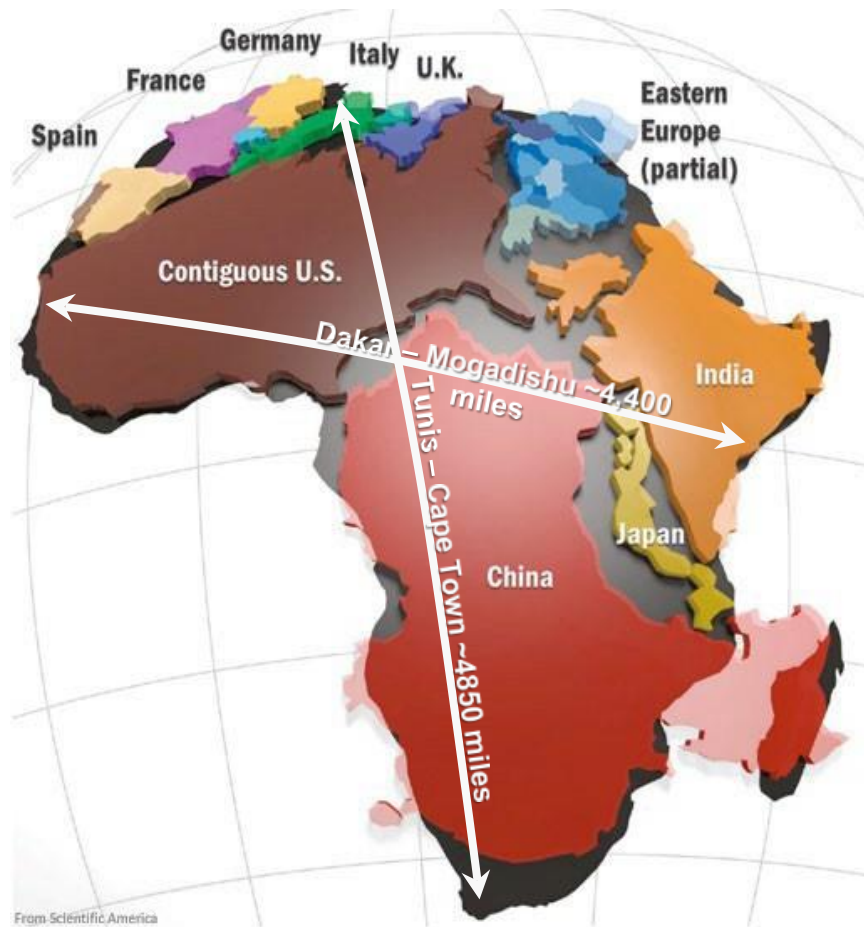
FY24 Theater Posture Overview
27 February 2024

LTC Jason D. Allen

USAFRICOM J44 Engineering & Logistics Support
Deputy Division Chief



Africa: Challenges and Opportunities



An Economy of Force Theater...An Ounce of Prevention...Cheap Insurance for America

(U) 3Ds...Diplomacy, Development and Defense






(U) A few troops and a few dollars go a long way on a continent 3.5 times the size of the U.S.

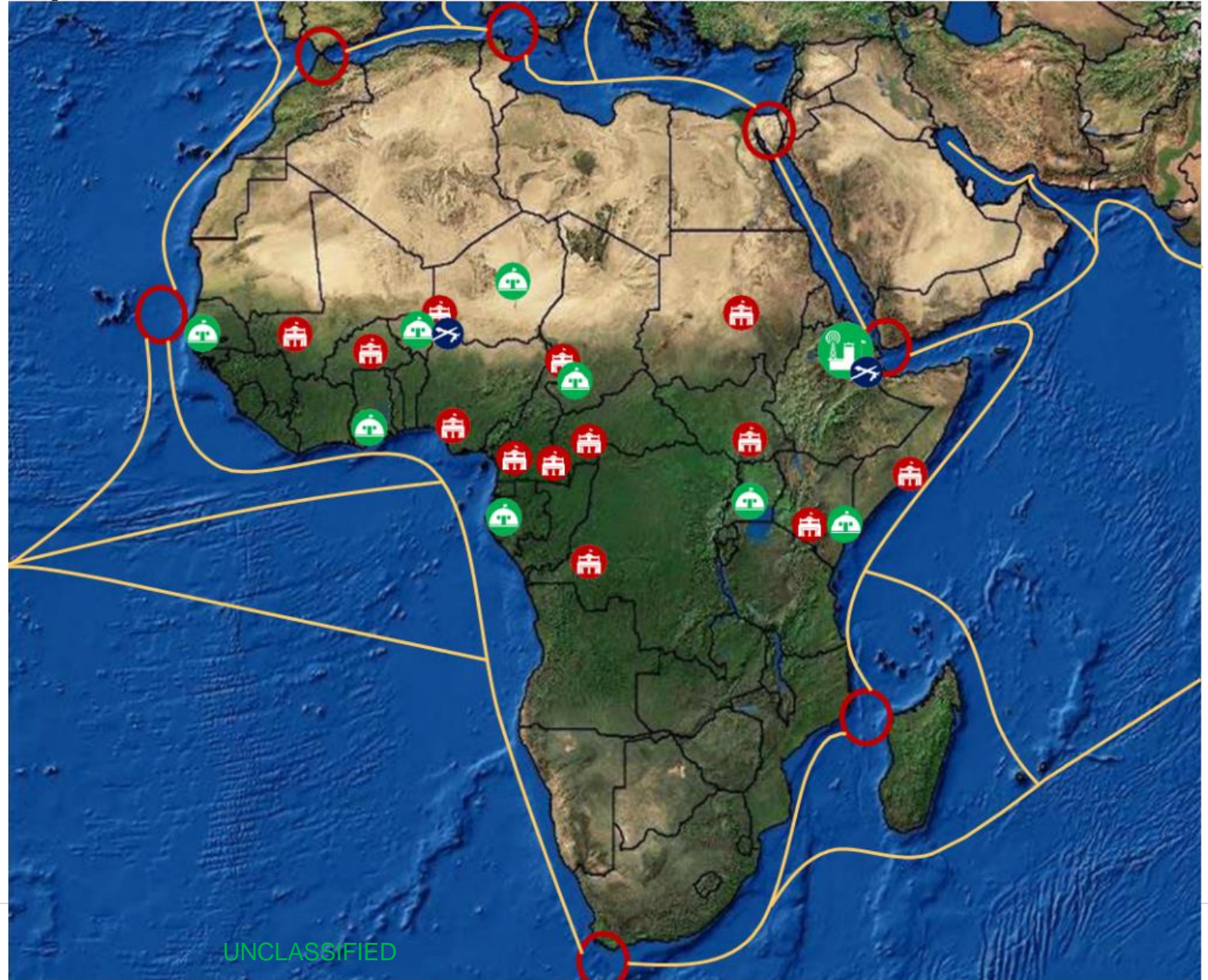
(U) ~6,500 troops (<.3% of USMIL) + \$2.1B total authority (~.3% of DoD budget)...**USG & DoD can afford it!**



Why AFRICOM is Important to the Joint Force

Legend

-  (U) Permanent U.S. Military Base
-  (U) Cooperative Security Location
-  (U) High-Threat U.S. Diplomatic Post
-  (U) ISR Basing
-  (U) Geostrategic Key Terrain
-  (U) Undersea Cables



AFRICOM Campaign Plan

(U) AFRICOM Mission Statement: U.S. Africa Command, with partners, counters malign actors and transnational threats, responds to crises, and strengthens security forces in order to advance U.S. national interests and promote regional security, stability, and prosperity.

Campaign Objective 1
Ensure Access and Influence

Gain and Maintain Strategic Access and Influence

Campaign Objective 2
Counter Threats

Disrupt Violent Extremist Organizations and Other Emerging Threats to U.S. Interests



Win Counter Tax Engage

Campaign Objective 3
Prepare for and Respond to Crisis

Prepare for and Respond to Crises to Protect U.S. Interests

Campaign Objective 4
Team with Allies and Partners

Coordinate Action with Allies and Partners to Achieve Shared Security Objectives

(CUI//USA, AMSP) End State: Adversary and competitor activities in Africa are effectively identified, countered, disrupted, or deterred. VEOs no longer pose a threat to the U.S. homeland; AFRICOM retains the strategic and operational access, influence, and partnerships necessary to conduct crisis and contingency operations. AFRICOM actions contribute to DoD and whole of government efforts to enhance regional security, stability, and prosperity.



USAFRICOM Theater Logistics



Challenges

- ❖ (U) Underdeveloped African partner logistics infrastructure with limited distribution & sustainment capabilities
- ❖ (U) Security along ground lines of communication in East and West Africa
- ❖ (U) Complex Customs, Exonerations, & Overflight

Active Efforts

- ❖ (U) AFRICOM Posture locations
 - (U) West Africa Posture
 - (U) Exploring posture opportunities with Partners and Allies
 - (U) 21 Posture Locations
- ❖ (U) Persistent Presence in Somalia requires funding for life support sustainment and improvements to the LOG support area and airfield
- ❖ (U) Construction - 71 active projects / 29 African nations / \$402M (includes United States Army Corps of Engineers projects)
- ❖ (U) Acquisition & Cross-Servicing Agreements (ACSA):
 - 29 Agreements in place with African countries / 5 in progress
- ❖ (U) Multinational Distribution Operations:
 - Enhances Africa regional logistics networks & increases flexibility with multi-national airlift capability
- ❖ (U) Expanding Joint Logistics Enterprise (JLEnt) engagements & partnerships to increase capacity

Responding to a vast, complex continent with a challenging logistics infrastructure by creating flexibility and agility to enable the Command's plans, operations, and objectives



FY24 Posture Footprint Laydown and Changes

- Transition CSLs Chebelley, DJI and Manda Bay, KEN to FOSs
- Transition CL Kismayo, SOM to CSL
- Close CL Bizerte
- Assess options in coastal West Africa
- Nominate T-CL Gaborone as a CSL

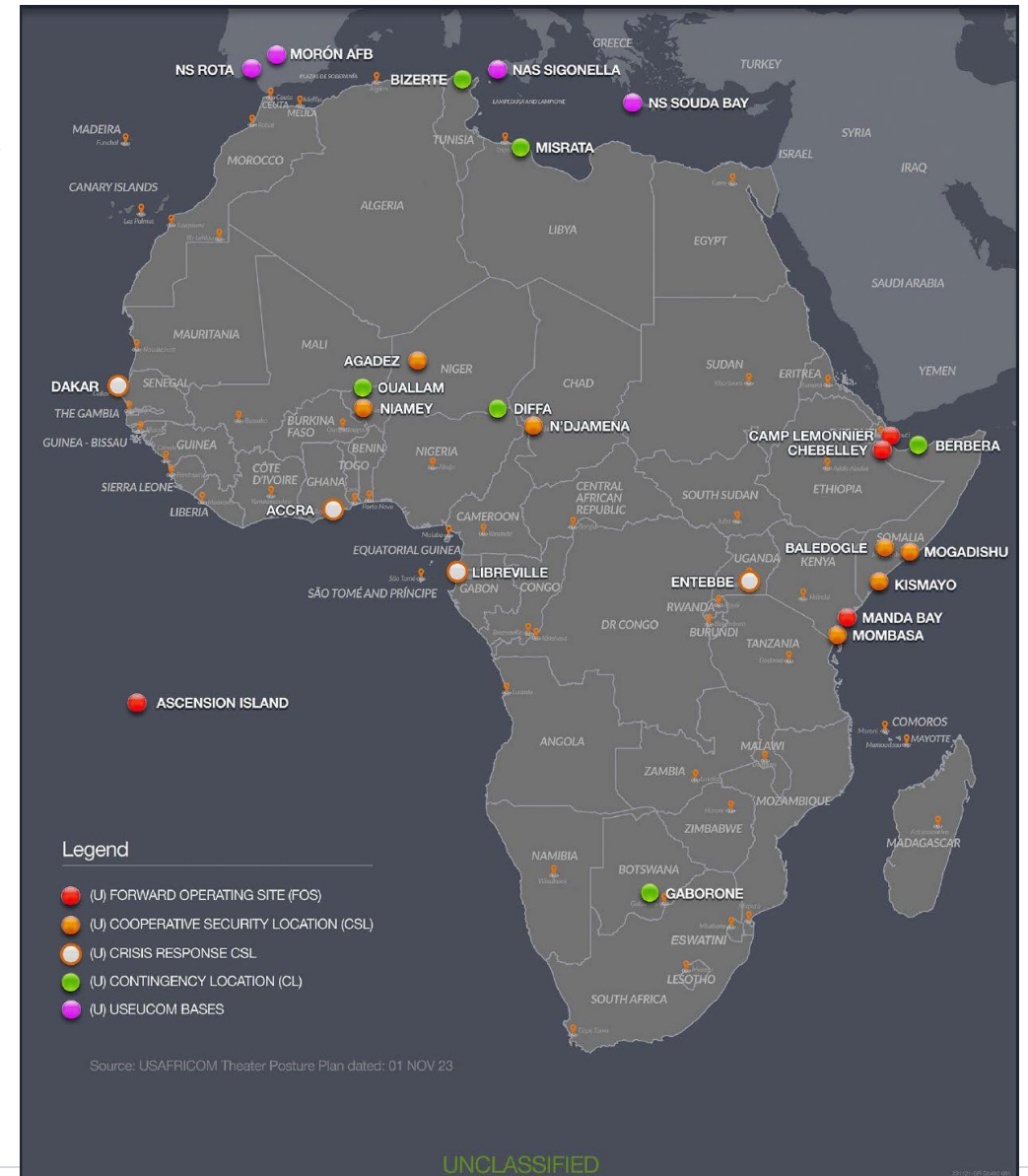
2024 U.S. Posture Locations (21)

Army Lead Service (9)

Navy Lead Service (6)

Air Force Lead Service (5)

Unassigned (1)



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USAFRICOM Current ACSA Status

ACSA Status Overview (29/53)

■ ACSA In Force (29)

■ No ACSA (19)

■ ACSA In Progress (5)

Recently Executed (2)

- Cote d'Ivoire (6/29/23)
- Zambia (6/12/23)

Authorized to Negotiate (5)

- Angola (2/27/23)
- Madagascar (10/5/21)
- Mauritius (2/11/22)
- Seychelles (1/25/22)
- Togo (4/8/13)

Request for Authorization to Negotiate

- Sierra Leone (Submitted to OSD 9/6/23)
- Tanzania (Submitted to OSD 9/6/23)

Dialogue with Embassy Team (4)

- Algeria, Equatorial Guinea, Libya, Republic of Congo



Questions?





QUESTIONS & FEEDBACK

