

# USACE Europe & Middle East District Opportunities

## Moderator:

- Jennifer Aldridge, USACE Europe District

## Speakers:

- Lalit Wadhwa, Chief, Programs Branch, USACE Europe District
- Justin Wetherwax, Deputy District Engineer for Programs and Project Management, USACE Europe District
- Col. Philip “Flip” Secrist, Commander, Transatlantic Middle East District
- Thomas Waters, Director of Programs, Transatlantic Middle East District

# 20 24

**EUROPE  
TRI-SERVICES**  
Industry-Government  
**ENGAGEMENT  
WORKSHOP**  
★★★★★ Co-Hosted by SAME



## Lalit Wadhwa



## FUN FACTS

- Loves cooking vegetarian food
- Loves to travel
- Loves gardening vegetables in the spring and summer

# 20 24

**EUROPE  
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Industry-Government  
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## JUSTIN WETHERWAX



### FUN FACTS

- Native Floridian
- PE registered in Florida
- Swam past a crocodile in the Zambezi River...once
- He's cooler than his kids say he is...just ask him!

# 2024

**EUROPE  
TRI-SERVICES  
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## Col. Philip “Flip” Secrist



### FUN FACTS

- I have 10+ years of USACE command: Philly, Huntington, Mosul Dam TF, & Middle East District
- Hobbies: Loving and listening to my wife, chasing my 4 kids and their endeavors, playing “Farmer Flip”, figuring out retirement 1 NOV 2024
- Favorite Vacation Retreat: My home and its natural surroundings
- Sports Teams: Virginia Military Institute Keydets & Va Tech Hokies

# 20 24

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TRI-SERVICES**  
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## Thomas Waters



## FUN FACTS

- Did you know this picture is more than 10+ years old?
- I've supported DOD in the CENTCOM AOR dating back to 2004
- I love to SCUBA dive, hike, ski, and mountain bike.
- My wife and kids are Rescue Divers and I am a Dive Master
- Morgantown, WV is my hometown – GO MOUNTAINEERS!



# USACE Europe District Opportunities

# U.S. ARMY CORPS OF ENGINEERS EUROPE DISTRICT

## Tri-Services Industry Government Engagement

February 2024



**FY25 Family Housing Replacement,  
Baumholder, Germany**



**US Army Corps  
of Engineers®**

**U.S. ARMY**



# EUROPE DISTRICT – MISSION LINES

## ▪MILCON

- ▶ Military Construction Army (MCA)
- ▶ Military Construction Air Force (MCAF)
- ▶ Department of Defense – Medical (DoDM)
- ▶ Department of Defense Education Activity – MILCON
- ▶ Army Family Housing (AFH)
- ▶ Missile Defense

## ▪Operations and Maintenance

- ▶ Operations and Maintenance Army & Air Force (OMA & OMAF)
- ▶ Environmental (Army & Air Force)

## ▪International and Interagency Support

- ▶ Foreign Military Financing (FMF) – Israel, Poland
- ▶ NATO Security Investment Program (NSIP)
- ▶ Family and Morale, Welfare and Recreation Command (FMWRC)
- ▶ Non-Appropriated Funds (NAF) – Army Lodging
- ▶ DeCA / AAFES
- ▶ EUCOM / AFRICOM Support (Humanitarian Assistance, Section 333, EXBC, etc.)







# EUROPE DISTRICT MISSION AREA



## District HQ – Wiesbaden

Special Projects RO  
(AFRICOM/EUCOM)

Baltics PO – Tallinn, Estonia

Latvia/Lithuania PO – Riga, Latvia



## Bavaria Area Office – Grafenwoehr, Germany

Grafenwoehr RO

Wiesbaden RO

Ansbach PO

Hohenfels PO

Garmisch PO

Stuttgart RO



## Poland MDA AO

NSF Redzikowo

**•500+ employees**  
**•20% Local Nationals**  
**•30+ field offices in 14 countries**



## Northern Europe Area Office (Poznan, Poland)

Powidz RO – Powidz, Poland

Hungary PO – Budapest\*



## BENELUX AO – Brussels, Belgium

Chevres RO – Belgium

Brunssum-RO – Netherlands

Dülmen PO – Germany

Brussels PO – Belgium

Norway PO – Oslo, Norway\*



## Central Area Office – Sembach, Germany

Ramstein AFB RO

Spangdahlem AFB PO

Kaiserslautern RO

Germersheim PO

Baumholder RO\*



## ROBMC (Hospital)

Area Office



## Israel Area Office – Herzliya, Israel

Central RO (Herzliya)

South RO (Beer sheva)



## Southern Europe Area Office (Vicenza, Italy)

Romania RO – Mihail Kogălniceanu (MK)

Câmpia Turzii PO – Romania

NSTA PO – Bulgaria

Mediterranean RO – Vicenza, Italy

Aviano PO - Italy

Livorno PO - Italy

The U.S. Engineer Group Turkey (USEG)– Incirlik AB

Caucasus PO – Tbilisi, Georgia



### LEGEND



Area Office

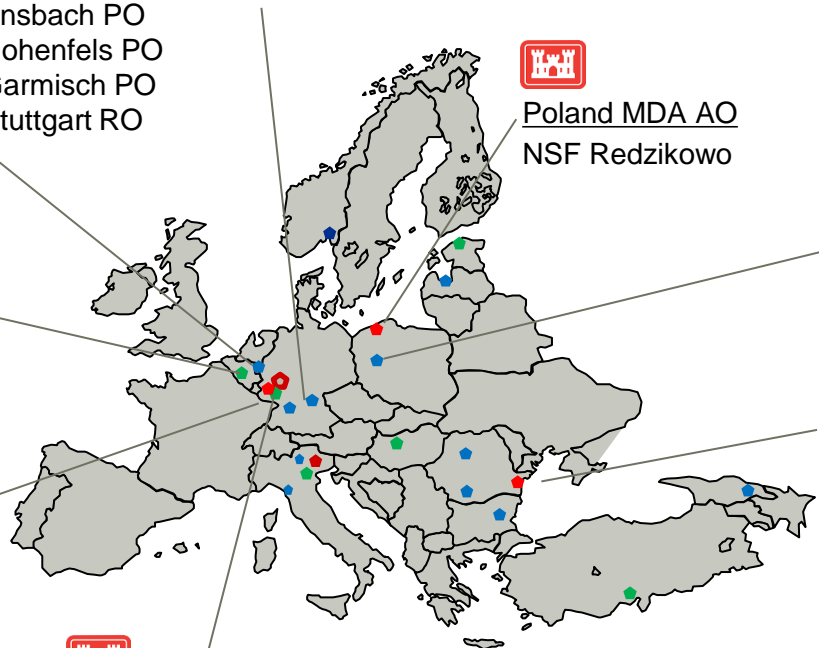


RO: Resident Office



PO: Project Office

\*Planned





# USACE – TOTAL PROGRAM EUROPE DISTRICT AOR

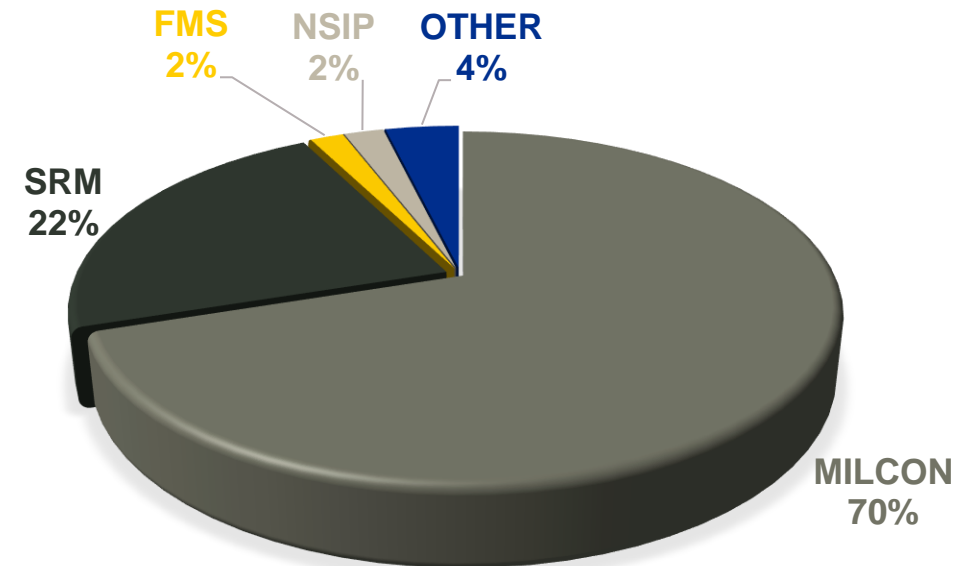
## (DESIGN & CONSTRUCTION)

Funds Source	Program Amount (\$M)
MILCON	\$7,079
SRM	\$2,277
FMS	\$174
NSIP	\$207
OTHER	\$383
<b>Total</b>	<b>\$10,120</b>

### **TOTAL PROGRAM**

- MILITARY CONSTRUCTION (MILCON)
- SUSTAINMENT, RESTORATION, & MODERNIZATION (SRM)
- FOREIGN MILITARY FINANCING (FMF)
- NATO SECURITY INVESTMENT PROGRAM (NSIP)
- OTHERS
  - DIRECT SUPPORT TO EUCOM & AFRICOM
  - ENVIRONMENTAL
  - REAL ESTATE
  - NON-APPROPRIATED FUNDS
  - PLANNING
  - HOST NATION SUPPORT

### TOTAL PROGRAM PROFILE



**TOTAL PROGRAM: \$10,120 M**



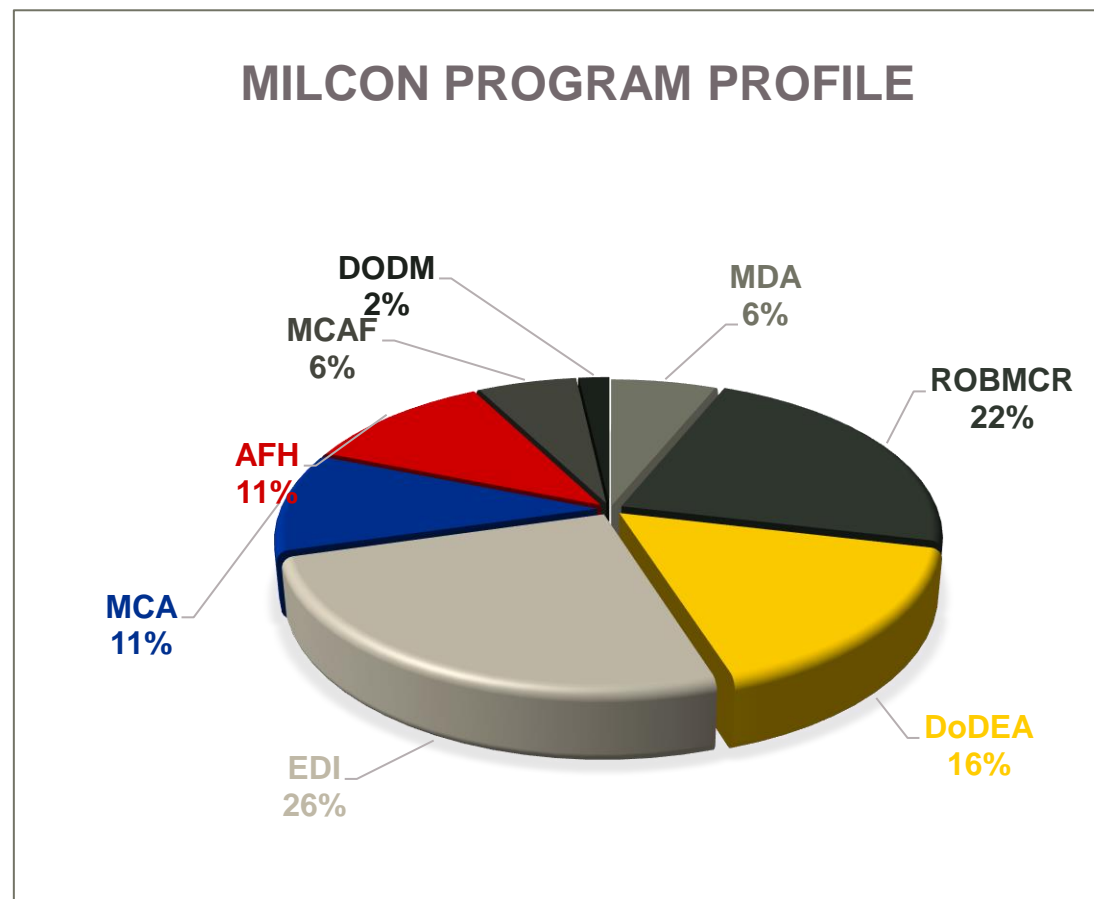
# MILCON ONLY PROGRAM - USACE AOR

## (DESIGN & CONSTRUCTION)

Project Phase	Program Amount (\$M)
Design	\$3,851
Construction	\$3,229
<b>Total</b>	<b>\$7,080</b>

### Military Construction (MILCON)

- Missile Defense Agency (MDA)
- Rhine Ordnance Barracks Medical Center (ROBMC-DHA)
- European Deterrence Initiative (EDI)
- European Infrastructure Consolidation (EIC)
- Department of Defense Education Activity (DoDEA)
- MILCON Army (MCA)
- MILCON Air Force (MCAF)
- DoD Medical (DODM)
- Army Family housing (AFH)
- Other:
  - Defense Logistics Agency (DLA)
  - Defense Information Systems Agency (DISA)
  - Unspecified Minor MILCON (UMMCA)
  - Energy Conservation Investment Program (ECIP)
  - Special Operations Command (SOCOM)
  - Marine Forces Europe and Africa (MARFOREUR/AF)



Total MILCON Program \$7,080 M



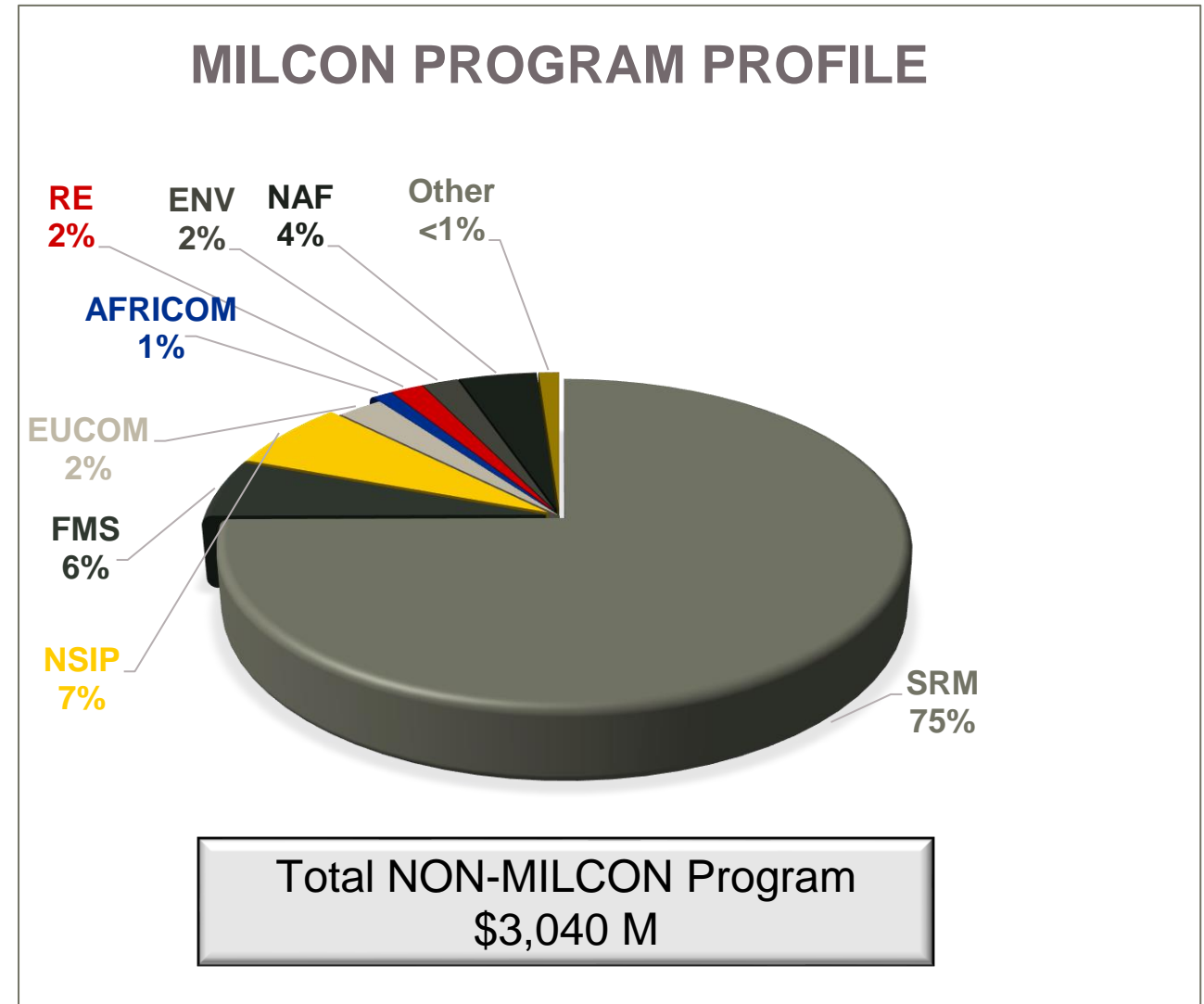
# NON-MILCON PROGRAM - USACE AOR

## (DESIGN & CONSTRUCTION)

Funds Source	Program Amount (\$M)
SRM	\$2,276.9
FMS	\$174
NSIP	\$207
OTHER	\$370.76
<b>Total</b>	<b>\$3,040</b>

### Non-MILCON Programs

- SUSTAINMENT, RESTORATION, & MODIFICATION (SRM)
- NATO SECURITY INVESTMENT PROGRAM (NSIP)
- FOREIGN MILITARY FINANCING (FMF)
- DIRECT SUPPORT TO EUCCOM & AFRICOM
- ENVIRONMENTAL (ENV)
- REAL ESTATE (RE)
- NON-APPROPRIATED FUNDS (NAF)
- OTHER
  - HOST NATION SUPPORT
  - MISCELLANEOUS MISSION SUPPORT





# EUROPE AND AFRICA

## UNIQUE OPERATING CONDITIONS

### Germany

- ABG75 Agreement and Implementing Instructions
- Work through Bauamts (state construction agents)
- Contracts with Unit Pricing
- Estimated Basis Contracting
- Limited Design-Build ability
- Europe District initiatives to modify and influence change

### Belgium

- Current agreements interpreted differently by U.S. and Belgium
- Every new project requires a separate project execution procedure
- Additional Host Nation coordination and processing fee

### Israel

- Foreign Military Funding (FMF)
- Restricted to U.S. Firms Only
- 51% of non-exempt content must be U.S.
- Israeli content limited to exempt items

### Italy

- Construction and repair projects require Mixed Commission notification or approval
- Additional contract certifications are required by Italian law (S.O.A)
- Contractors must pass Anti-Mafia screening

### Denmark, Czech Republic, Sweden, Finland

- Pending Country Agreements

### Turkey

- Construction and Design Projects, material lists, and building permits must be approved by Turkish government
- Turkey recently implemented a unilateral determination that all Construction and AE Design firms must have full corporate registration in Turkey. This implementation is effected by refusing to grant installation access to all non-Turkish contractors. The U.S. strongly disagrees with this policy, however, has had limited success in reversing it.
- The Turkish Government insists on primarily Turkish-sourced material for all construction. This can increase time and cost if material is not readily available in Turkey.
- Quality of construction and/or poor QC can be a challenge for USACE QA oversight

### Romania, Bulgaria, Poland, Estonia, Latvia, Lithuania, Hungary, Norway, Slovakia

- All have some form of country agreements; however, each is different:
  - SOFA Supplemental
  - Defense Cooperation Agreements
  - Implementing Arrangements

### Africa

- Austere Environment
- Limited SOFA and Defense Cooperation Agreements (DCAs)
- Absent SOFA and DCAs, diplomatic notes to cover status of personnel, contractors, tax and customs privileges must be secured
- Construction Quality and Safety is a Challenge
- Underdeveloped Transportation Network
- Force Protection challenges especially in FPCON “Charlie” countries

# RHINE ORDNANCE BARRACKS MEDICAL CENTER REPLACEMENT – CAMPUS LAYOUT



FACILITY MAINTENANCE

CENTRAL UTILITY PLANT 2

BED TOWER

CONTINGENT EXPANSION AREA

DIAGNOSTIC & TREATMENT

SURFACE PARKING

ADMIN & CHAPEL

MASS CASUALTY

MAIN CENTRAL UTILITY PLANT 1

CLINICS

PARKING STRUCTURE

AMBULANCE GARAGE

PARKING STRUCTURE

SURFACE PARKING

- PROGRAM AMOUNT: \$1.59B over eleven fiscal years (FY2012-2019, FY2021, FY2023-2024)
- SCHEDULE:
  - 2024: Target for MedCen design completion
  - Dec 2027: Target construction completion
  - Late 2027 – Late 2028: Initial Outfitting & Transition (Defense Health Agency)



# Baumholder / SOF-to-BH: Project Overview

Planning

Construction

Total Program: 62 projects valued @ > \$1B

Complete / BOD

Design

On Hold

SOCOM MILCON Baumholder			
9 Projects	Total PA (\$M)	> \$150	Award to Industry
FY	Project Name	PA Range (\$M)	
4 Projects FY 2023			
2023	Operations Annex	> \$10	2024
2023	Battalion Annex	> \$10	2024
2023	Support Annex	> \$10	2024
2023	Communications Annex	\$5 - \$10	2024
5 Projects FY 2024/25			
2024	Physical Fitness / Training Ctr	> \$10	2024
2024	Parachute Rigging Facility	> \$10	2024
2024	Company Operations Facilities	> \$10	2024
2025	Protective Barriers (UMMC)	\$5 - \$10	2025
2025	Maintenance Fac. / Visitor's Ctr	> \$10	2025

NON-SOCOM MILCON Baumholder			
18 Projects	Total PA (\$M)	> \$700	Award to Industry
FY	Project Name	PA (\$M)	
Army Family Housing			
2018	Family Housing Improvements	> \$10	2022
2019	Family Housing Improvements	> \$10	2022
2020	Family Housing Improvements	> \$10	2022
2023	AFH Replacement Construction	> \$10	2023
2023	Family Housing Improvements	> \$10	2024
2024	AFH Replacement Construction	> \$10	2024
2025	AFH Replacement Construction	> \$10	2025

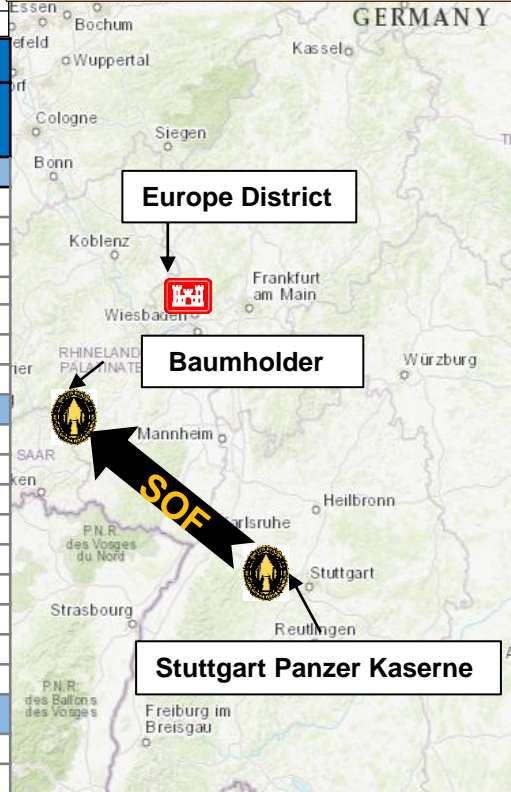
Army Ranges			
FY	Project Name	PA (\$M)	Award to Industry
2021	Shoothouse	\$5 - \$10	2026
2022	Shoothouse	> \$10	2026
2022	Small Arms Range	> \$10	2025
2022	Breaching Facility (UMMCA)	\$5 - \$10	2025
2026	Range Upgrades	\$5 - \$10	TBD
2026	Breaching Facility (UMMCA)	\$1 - \$5	TBD
2026	Shoothouse	> \$10	TBD
2028	Range Tower	\$5 - \$10	TBD
2028	Range Upgrades	> \$10	TBD

DoDEA Schools			
FY	Project Name	PA (\$M)	Award to Industry
2023	Baumholder Elementary School	> \$10	2023
2027	Baumholder Middle/High School	> \$10	2027

MILCON-SOF: 9 projects  
 MILCON: 18 projects  
 SRM: 34 projects  
 NAF: 1 project

6 Projects in Planning > \$50M  
 25 Projects in Design: > \$500M  
 17 Projects in Construction: > \$450M  
 11 Projects Completed: > \$100M  
 On Hold: 3 projects

**Key Takeaway for FY24 - FY27:**  
 Construction Award to Industry: >\$500M

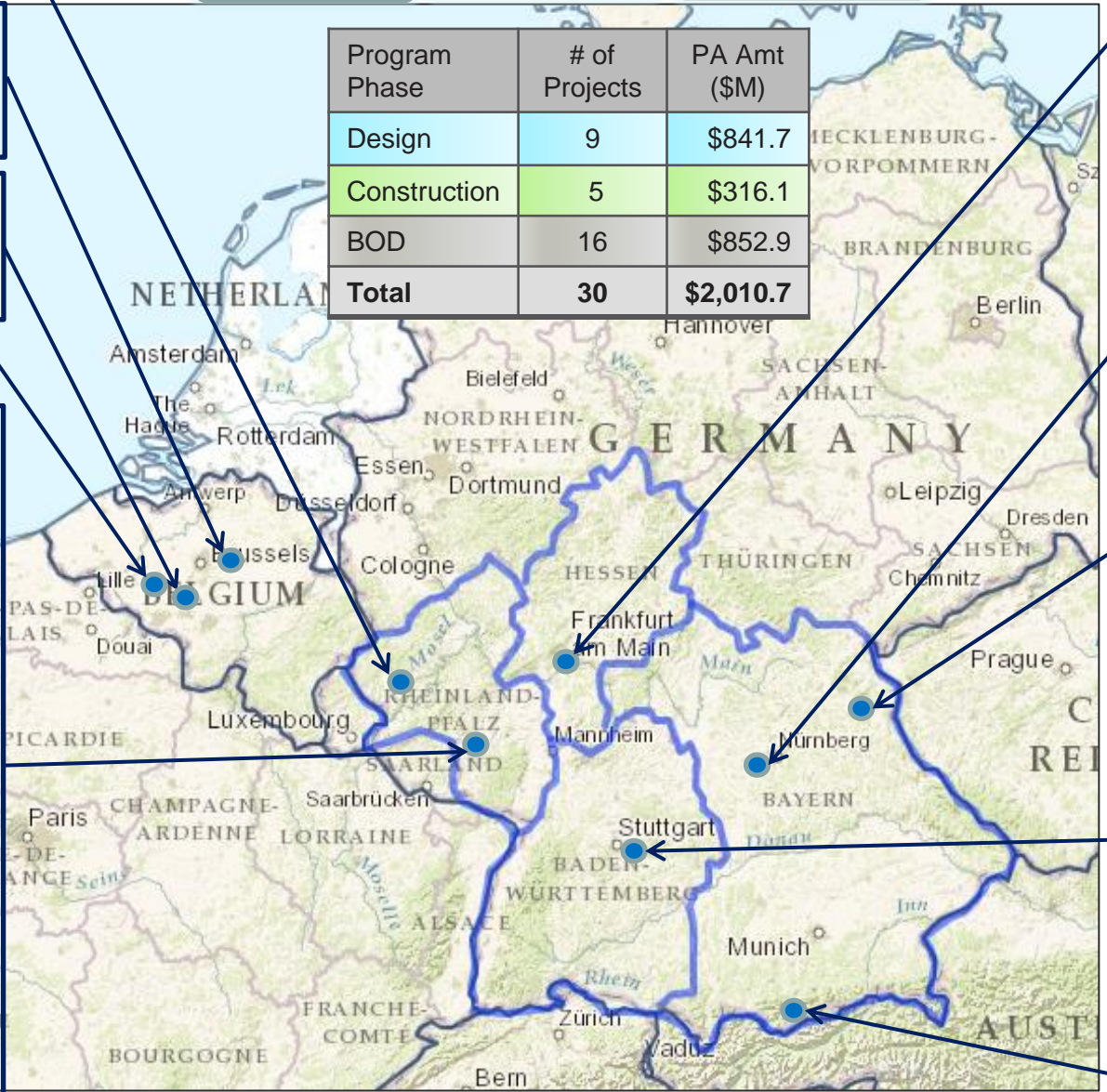


SRM Baumholder			
34 Projects	Total PA (\$M)	> \$250	Award to Industry
FY	Project Name	PA (\$M)	
5 Projects FY 2018			
2018	Renovate/ Repair Bldg 8666	\$5 - \$10	2018
2018	Renovate/ Repair Bldgs 8108 and 8228	> \$10	2018
2018	Renovate/ Repair Bldgs 8207, 8209 & 8260	> \$10	2018
2018	Renovate/ Repair Bldg 8270	\$5 - \$10	2022
2018	Renovate/ Repair Bldg 8217	\$5 - \$10	2022
5 Projects FY 2020			
2020	Repair Bldgs 8225 and 8226	> \$10	2020
2020	Repair Bldg 8222	> \$10	2020
2020	Renovate Bldgs 8252,8253	> \$10	2020
2020	Renovate Bldgs 8245,8254,8312	> \$10	2020
2020	Repair Bldgs 8201,8202,8211,8221	> \$10	2020
4 Projects FY 2021			
2021	Retrofit Ramstein HAS (DB)	\$1 - \$5	2021
2021	Upgrade Pump House	\$5 - \$10	2021
2021	Power Substation Upgrades (JOC)	\$1 - \$5	2021
2021	Repair Roof Bldg 8259 (JOC)	\$1 - \$5	2021
8 Projects FY 2022/23			
2022	Renovate/Repair Bldg 8214 (JOC)	\$1 - \$5	2022
2022	Renovate/Repair Bldg 8215 (JOC)	\$1 - \$5	2022
2022	Renovate/Repair Bldg 8224 (JOC)	\$1 - \$5	2022
2022	Renovate/Repair Bldg 8235 (JOC)	\$1 - \$5	2022
2022	Renovate/Repair Bldg 8240 (JOC)	\$1 - \$5	2022
2022	Renovate/Repair Bldg 8250 (DB)	\$5 - \$10	2022
2022	Power Substation Upgrades (DB)	\$1 - \$5	2022
2023	Relocate Antenna Tower (JOC)	\$.25 - \$.5	2023
8 Projects FY 2024			
2024	Renovate/Repair Bldg 8223 (convert to UMMC)	\$5 - \$10	2024
2024	8252/8253 Design (Interior)	\$1 - \$5	2024
2024	Renovate/Repair Bldg 8216 (DB)	\$5 - \$10	2024
2024	Renovate/Repair Bldg 8227 (DB-RFP)	\$5 - \$10	2024
2024	Renovate/Repair Bldg 8234 (DB-RFP)	\$5 - \$10	2024
2024	Renovate/Repair Bldg 8259 (DB-RFP)	\$1 - \$5	2024
2024	Renovate/Repair Bldg 8261 (DB-RFP)	\$1 - \$5	2024
2024	Enabler's Facility Bldg 8262 (DB-RFP)	\$1 - \$5	2024
4 Projects Planned / Future			
TBD	Repair Bldgs 8246, 8247	> \$10	TBD
2025	Fire Water Distribution/Hydrants (ABG2-DBB)	\$5 - \$10	TBD
2025	Emergency Generators (AP-DBB)	\$1 - \$5	TBD
2027	SOF Readiness Facility	> \$10	TBD
NAF (FY20)	Army Lodge Bldg 8640	> \$10	2023

# DoDEA-Europe Projects (USACE Managed)

Design
Construction
Beneficial Occupancy Determination (BOD)

Program Phase	# of Projects	PA Amt (\$M)
Design	9	\$841.7
Construction	5	\$316.1
BOD	16	\$852.9
Total	30	\$2,010.7



- FY12 Spangdahlem MS-HS \$86.8M
- FY18 Spangdahlem ES \$94.6M
- FY15 Brussels ES-MS-HS \$37.1M
- FY25 Art & Music Parking (Brussels) \$14.0M
- FY10 SHAPE ES-MS \$37.2M
- FY11 SHAPE HS \$66.9M
- FY22 West DSO (Chievres) \$25.0M
- FY10 Kaiserslautern HS \$73.8M
- FY13 Vogelweh ES \$61.4M
- FY14 Kaiserslautern ES \$49.9M
- FY14 Ramstein HS \$98.8M
- FY17 Sembach ES \$52.7M
- FY19 Kaiserslautern MS \$135.6M
- FY20 Landstuhl ES \$110.5M
- FY24 Ramstein MS \$181.8M
- FY23 Baumholder ES \$106.7M
- FY26 Baumholder MHS \$105.5M (DRAFT)

- FY13 Wiesbaden HS \$52.0M
- FY14 Wiesbaden ES (Wiesbaden) \$58.9M
- FY14 Wiesbaden MS \$50.8M
- FY19 Clay Kaserne ES (Wiesbaden) \$104.8M
- FY12 Ansbach MS-HS Expansion \$11.6M
- FY28 Urlas ES \$67.3M
- FY12 Netzaberg MS Addition (Grafenwoehr) \$6.5M
- FY16 Grafenwoehr ES \$38.1M
- FY10 Boeblingen ES (Stuttgart) \$50.8M
- FY11 Boeblingen HS (Stuttgart) \$47.7M
- FY16 Patch ES (Stuttgart) \$61.7M
- FY18 Robinson ES (Stuttgart) \$91.6M
- FY27 Garmisch EMS \$30.6 M





# ISRAEL FMF PROGRAM

The Israel FMF Program is significant and relevant, supporting U.S. foreign policy and regional security goals by enabling Israel to improve their defense capabilities, work toward common security goals while continuing cooperative bilateral military relationships, and enhancing interoperability with U.S. Forces. USACE projects span from military facilities to infrastructure.

## Typical Projects

- Support of F35i (Hardened Aircraft Shelters, Airfields/Runways, Fueling Stations, Squadron Ops, Training Facilities, Simulators)
- Ammunition Storage
- Barracks
- Command and Control Facilities
- Complete new bases (Air Defense Base, Brigade)
- Missile Defense Program (Iron Dome, David's Sling (Arrow), Ballistic Missile Defense (BMD))
- Intelligence Facilities
- Military Port Expansion
- Pier construction
- Underwater Surveillance Projects

## Execution

- Over \$1.8B in signed Letters of Offer and Acceptance (LOAs) since 2001
- \$100M average annual program awards.
- Estimating FY24 awards valued at approximately \$140M:
  - a. Design: 4 projects approx. \$30M
  - b. Construction: 2 projects approx. \$110M
- **F35i Program**
  - Over \$400M awarded
  - Phased delivery through 2024
- **KC46 Bed down**
  - Over \$100M planned 2024-2026
- **CH53K Bed down**
  - Over \$250M planned 2024-2026





# FY24+ IDC/IDIQ BASE CONTRACTS

## A/E, PLANNING, MAPPING, ENV (BEST VALUE)

IDIQ Tool	Geographical Area / Purpose	Amount / Term	Sources Sought (MMM YY)	Solicitation (MMM YY)	Award (MMM YY)
<b>MATOC</b>	<b>Bridge General AE: DE, BENELUX, PO, CZ - MILCON</b>	\$95M / 2 Years	APR 23	FEB 24	MAY 24
<b>MATOC</b>	<b>Bridge General AE: DE, BENELUX, PO, CZ - Non MILCON</b>	\$95M / 2 Years	'APR 23	FEB 24	MAY 24
<b>MATOC</b>	<b>General AE: DE, BENELUX, PO,CZ, NO, DK - MILCON</b>	\$248.4 / 5 Years	APR 23	MAR 24	OCT 24
<b>MATOC</b>	<b>General AE: DE, BENELUX, PO,CZ, NO, DK - Non MILCON</b>	\$248.4 / 5 Years	APR 23	MAR 24	OCT 24
<b>MATOC</b>	<b>Planning (EUCOM-wide)</b>	\$95M / 5 Years	MAR 23	NOV 23	JUL 24
<b>MATOC</b>	<b>Mapping (EUCOM-wide)</b>	\$50M / 5 Years	MAR 23	DEC 23	JUL 24
<b>MATOC</b>	<b>Commissioning (EUCOM-wide)</b>	\$15M / 5 Years	APR 23	DEC 23	APR 24
<b>MATOC</b>	<b>General AE: Turkey</b>	\$9M / 5 Years	FEB 22	JUL 22	DEC 23 (A)
<b>MATOC</b>	<b>General AE: Africa</b>	\$9M / 5 Years	MAY 22	SEP 22	NOV 23 (A)
<b>MATOC</b>	<b>ITAM Erosion Control</b>	\$40M / 5 Years	MAR 24	MAY 24	SEP 24
<b>MATOC</b>	<b>Eastern Europe Compliance</b>	\$15M / 5 Years	JAN 24	APR 24	JUL 24
<b>MATOC</b>	<b>Western Europe Compliance</b>	\$40M / 5 Years	DEC 23	APR 24	SEP 24
<b>MATOC</b>	<b>DLA SRM</b>	\$29M / 5 Years	JAN 23	JUN 23	MAR 24
<b>MATOC</b>	<b>Remediation MATOC</b>	\$45M / 5 Years	AUG23	JAN 24	MAY 24

A/E General

Environmental



# USACE EUROPE DISTRICT A/E TORN FORECAST

US Army Corps of Engineers Europe District Task Order Requirements Notice Forecast, February 2024				
ID	Project Title	Location	Service Type	Projected Award (FY24 Quarter)
AE-24-0001	OM-Utility Upgrades for Contingency Ops Near B1152	Clay Kaserne	Design	FY24 Q3
AE-24-0007	FY27 PN 97800 Army Family Housing Junior NCO-Enlisted RB PH4	Vilseck	Design	FY24 Q3
AE-24-0020	FY24 Zutendaal IEP USAG BE	Belgium	Planning	FY24 Q3
AE-24-0029	FY24 USAREUR-AF EDI OMA ISFs (2x) LV RO		Planning	FY24 Q4
AE-24-0039	FY24 Bldg Water Study USAG BV	Tower Barracks	Planning	FY24 Q4
AE-24-0043	FY24 USAREUR-AF EDI ADPs Baltics		Planning	FY24 Q3
AE-24-0058	Legionella Study Phase II	LRMC	Design	FY24 Q3
AE-24-0067	FY24 FSOP Spangdahlem AB DE	Spangdahlem	Planning	FY24 Q4
AE-24-0069	Repairs to the Post Office B5817	Ansbach	Design	FY24 Q3
AE-24-0073	FY24 USAREUR-AF EDI OMA ADN (1) & Clinics (2)	Poland	Planning	FY24 Q4
AE-24-0074	FY24 USAREUR-AF PCR Shore Power Site K TR	Turkey	Planning	FY24 Q4
AE-24-0075	FY24 SETAF-AF PCR OSS Upgrade B3 Annex Del Din	Italy	Planning	FY24 Q4
AE-24-0076	FY24 PCR LRFB Campus USAG RP	USAG RP	Planning	FY24 Q4
AE-24-0078	FY24 USAREUR-AF PCR LSA 2 MK	Romania	Planning	FY24 Q4
AE-24-0079	FY24 USAREUR-AF PCR Class V Storage Zagan	Poland	Planning	FY24 Q4
AE-24-0081	FY24 USAREUR-AF EDI ADP Alexandroupolis	Greece	Planning	FY24 Q4

**NOTES:**

- 1) This list is projected, for information only, and subject to change. As of the publication date, NAU is not obligated to award of any of the listed projects.
- 2) No firm is expected to receive a TORN for every potential project listed. NAU will determine which firms receive TORNs for each potential project.
- 3) NAU will not reply to requests for information about this list.

US Army Corps of Engineers Europe District Task Order Requirements Notice Forecast, February 2024			
Project Title	Location	Service Type	Projected Award (FY24 Quarter)
Ederle, Renovate Bldg. 309	Italy	Design	FY24 Q4
Camp Darby, General Repair of B106	Italy	Design	FY24 Q4
Repair East AHA to Meet Ammo Storage Requirement	Tower Barracks	Design	FY24 Q4
Repair Ventilation in Paint Booth	Tower Barracks	Design	FY24 Q4
TYFR21 1127 Repair Rm 26 and 28 B103 - Level 6	Ramstein	Design	FY24 Q4
TYFR230042 Repair HVAC/ColPro system B2740 (SCIF)	Ramstein	Design	FY24 Q4
Repairs to B3318, C2F, AFRICOM	Stuttgart	Design	FY24 Q4
Repair Bldg 2886 for Army Community Services (ACS)	Pulaski	Design	FY24 Q4
Repair Bldg 2925, General Admin	Pulaski	Design	FY24 Q4
Installation of Central Fire Sprinkler Loop System	Pulaski	Design	FY24 Q4
Tactical Equipment Maintenance Facility (TEMF), Bldgs 3252, 3254 and 3257 and Pre-Engineered Structure	Kleber	Design	FY24 Q4
Repairs to B2304 - Level 6 (EUCOM)	Stuttgart	Design	FY24 Q4
Repairs to Swabian Center	Stuttgart	Design	FY24 Q4
Repairs HVAC B3317 AFRICOM	Stuttgart	Design	FY24 Q4
Bldg 2929, Repair Company Operations Facility	Pulaski	Design	FY24 Q4
Repair Bldg 2879 for Army Enterprise Service Desk (AESD)	Pulaski	Design	FY24 Q4

**NOTES:**

- 1) This list is projected, for information only, and subject to change. As of the publication date, NAU is not obligated to award of any of the listed projects.
- 2) No firm is expected to receive a TORN for every potential project listed. NAU will determine which firms receive TORNs for each potential project.
- 3) NAU will not reply to requests for information about this list.



# FY24+ IDIQ BASE CONTRACTS CONSTRUCTION (BEST VALUE)

Construction

#	IDIQ Tool	Geographical Area / Purpose (*FY24 start/FY25 award)	Amount / Term	Sources Sought (MMM YY)	Solicitation (MMM YY)	Award (MMM YY)
1	JOC	Italy	\$50M / 5 Years	JAN 23	JAN 24	MAY 25
2	JOC	Poland	\$35M / 5 Years	MAR 23	JAN 24	MAY 25
3	JOC	Bavaria, Germany	\$95M / 5 Years	JUL 23	JAN 24	MAY 25
4	JOC	Baden-Wurttemberg, Germany	\$30M / 5 Years	JUL 23	JAN 24	MAY 25
5	JOC	Hessen, Germany	\$75M / 5 Years	JUL 23	JAN 24	MAY 25
6	JOC	Rheinland-Pfalz, Germany	\$80M / 5 Years	JUL 23	JAN 24	MAY 25
7	JOC	BENELUX (Belgium, Netherlands, Luxembourg)	\$30M / 5 Years	JUL 23	JAN 24	MAY 25
8	MATOC	Poland	\$98M / 5 Years	MAR 23	SEP 23	AUG 24
9	MATOC	Israel Pre-Fab Elements	\$50M / 5 Years	FEB 24	APR 24	SEP 24
10	MATOC	Germany / Benelux	\$495M / 5 Years	NOV 23	APR 24	DEC 24



# PROJECTED DIRECT CONSTRUCTION CONTRACTS

(MILITARY CONSTRUCTION – EDI)

Project Title	Est Contract \$	Location	Est Fiscal Year of Award
Airfield Upgrades - Kecskemet	\$5-\$10M	Hungary	2024 Q4
Parallel Taxiway – Kecskemet	\$10-\$40M	Hungary	2024 Q4
Increase POL Capacity - Kecskemet	\$10-\$40M	Hungary	2024 Q4
Perimeter Fence – Rygge	\$5-\$10M	Norway	2024 Q3
Beddown Site Prep - Rygge	\$5-\$10M	Norway	2025 Q2
DABS- Rygge	\$25-\$100M	Norway	2025 Q4
Expand MSA – Rygge	\$25-\$100M	Norway	2025 Q4
Quick React Alert Fac – Rygge	\$25-\$100M	Norway	2026 Q3
Increase POL Capacity - Kuchnya / Malacky	\$10-\$40M	Slovakia	TBD
Airfield Upgrades - Kuchnya / Malacky	\$1-\$5M	Slovakia	TBD
Munitions Storage Area - Kuchnya / Malacky	\$25-\$100M	Slovakia	TBD
Explosives/Ammo Load/Unload Apron - MK	\$20-\$50M	Romania	2024 Q4



# PROJECTED DIRECT CONSTRUCTION CONTRACTS

(MILITARY CONSTRUCTION – MCA, SOF TO BH, DODEA, VARIOUS)

Project Title	Est Contract \$	Location	Est Fiscal Year of Award
Intl. School – Belgium School - SHAPE	\$10 - \$25M	Belgium	2024 Q4
Building Renovation – Mainz Kastel	\$25-\$100M	Germany	2024 Q4
Family Housing Replacement Const. - Baumholder	\$25-\$100M	Germany	2024 Q4
Command and Control Facility – Poznan	\$25-\$100M	Poland	2024 Q4
Operations Annex - Baumholder	\$10-\$25M	Germany	2024 Q4
Support Annex – Baumholder	\$10-\$25M	Germany	2024 Q4
Battalion Annex – Baumholder	\$10-\$25M	Germany	2024 Q4
Communications Annex - Baumholder	\$1-\$10M	Germany	2024 Q4
Parachute Rigging Facility - Baumholder	\$10-\$25M	Germany	2024 Q3
Repair/Reno Maintenance Facility - Baumholder	\$10-\$25M	Germany	2024 Q4 / 2025 Q1
Company Operations Facility - Baumholder	\$25-\$100M	Germany	2024 Q3
Perimeter Fence/Barriers – Baumholder	\$1-\$10M	Germany	2025 Q2
Family Housing Replacement Const. - Baumholder	\$25-\$100M	Germany	2025 Q2
New Family Housing - Chievres	\$25-\$100M	Belgium	2025 Q4
Satellite Fire Station - Spangdahlem	\$5-\$10M	Germany	2025 Q3
Smith Barracks UPH - Baumholder	\$25-\$100M	Germany	2026 Q1
Youth Center - SHAPE	\$25-\$100M	Belgium	2026 Q1
Military Working Dog Bldg – Mainz Kastel	\$5-\$10M	Germany	2026 Q1



# PROJECTED DIRECT CONSTRUCTION CONTRACTS

(ISRAEL FMF CONTRACTS)

Project Title	Est Type	Est Contract \$	Est Fiscal Year of Award
Ammunition Storage Facilities	C-Type	\$25M-\$100M	2025 Q1
CH53K Bed-down	C-Type	\$100M-\$250M	2025 Q2
Atlit HQ Building (INF)	MATOC	\$10M-\$25M	2025 Q2
KC46A Bed-down	C-Type	\$100M-\$250M	2025 Q1
Defense Systems Utilities	C-Type	\$100M-\$250M	2025 TBD
F-35 Beddown #2	C-Type	\$100M-\$250M	2025/26 TBD
TAMA 38	C-Type	\$100M-\$250M	2025/26 TBD



# PROJECTED DIRECT CONSTRUCTION CONTRACTS

(EUCOM AOR)

Project Title	Est Contract \$	Location	Est Fiscal Year of Award
1 Section 333 Project – Entry Control Point Improvement	\$1M-\$2.5M	Bulgaria	2024 Q3
2x Humanitarian Assistance Project – School, Kindergarten, Home Care	\$0-\$1M	Estonia	2024 Q3
2x Humanitarian Assistance Projects – Nursing Home, Emergency Services Garage	\$0-\$1M	Latvia	2024 Q3
1 Humanitarian Assistance Projects - Fire and Rescue Station	\$0-\$1M	Lithuania	2024 Q3
3x Humanitarian Assistance Projects – Fire and Rescue Stations	\$0-\$1M	Armenia	2024 Q3





# PROJECTED DIRECT CONSTRUCTION CONTRACTS

(AFRICOM AOR)

Project Title	Est Contract \$	Est Fiscal Year / Quarter of Solicitation	Est Fiscal Year of Award
2 Humanitarian Assistance Projects – school, and clinic	\$0-\$1M	South Africa	2024 Q3
2 Humanitarian Assistance Projects - schools	\$0-\$1M	Eswatini	2024 Q3
1 Humanitarian Assistance Project - clinic	\$0-\$1M	Botswana	2024 Q3
1 Humanitarian Assistance Project - hospital	\$0-\$1M	Liberia	2024 Q3



# PROJECTED INDIRECT\* CONTRACTS

## (MILCON - DESIGN BID BUILD)

Project Title	Est Contract \$	Location	Est Award Year to German Government
ORTC PH. 1.1A	\$100-\$250M	Grafenwoehr, Germany	2024/2025
ORTC PH. 1.2	\$25-\$100M	Grafenwoehr, Germany	2024/2025
ORTC PH. 1.1B	\$25-\$100M	Grafenwoehr, Germany	2024/2025
Bulk Storage Warehouse	\$1-\$10M	Germersheim, Germany	2024
Commissary	\$25-\$100M	Stuttgart, Germany	2024
Mission Training Complex	\$25-\$100M	Grafenwoehr, Germany	2024
Squad OPS/AMU	\$10-\$25M	Ramstein, Germany	2024/2025
Human Performance Training Center	\$10-\$25M	Baumholder, Germany	2024/2025
Unaccompanied Personnel Housing (Barracks)	\$25-\$100M	Ansbach, Germany	2025/2026
Low Observable/Component Repair Facility	\$10-\$25M	Spangdahlem, Germany	2025
Small Arms Range	\$10-\$25M	Baumholder, Germany	2025

\* Indirect Contracts are awarded to and executed through the German Government



# PROJECTED INDIRECT\* CONTRACTS

(MILCON- DODEA - DESIGN BID BUILD)

Project Title	Est Contract \$	Location	Est Award Year to German Government
Ramstein Middle School	\$100-\$250M	Ramstein, Germany	2025 Q2

\* Indirect Contracts are awarded to and executed through the German Government



# CHALLENGES

- War in Ukraine, Israel/Gaza conflict, and uncertain Geopolitical/Security Environment in Europe/NATO
  
- Market Saturation and Interruption in Supply Chain
  - Industry in Central Europe is robust
  - Higher costs of design & construction
  - Lack of readily available subcontractors for some trades
  - Scarce & expensive raw materials
  - Logistics and shipping delays
  - High gas and fuel prices
  
- Inflation
  - Rising costs and long-lead times for sourcing of raw materials
  - Contractors unwilling to hold pricing for more than 60-90 days
  - Unstable subcontractor pool and subcontractor pricing
  - Managing to project budget
  - Contractors' price proposals trending toward inclusion of added risk



# CHALLENGES CONTINUED

- Uncertainty of MILCON Appropriation
  - *Budget Impacts*
  
- Uniqueness of Europe District AOR
  - *Host Nation Relationships*
    - Germany, Italy, Belgium, Turkey, Romania, Bulgaria, Poland, Estonia, Latvia, Lithuania, Slovakia, Norway, Luxembourg, Hungary, Israel, etc.
  
- Cost of Doing Business Overseas
  - *Exchange rate impacted*





# ITEMS OF INTEREST

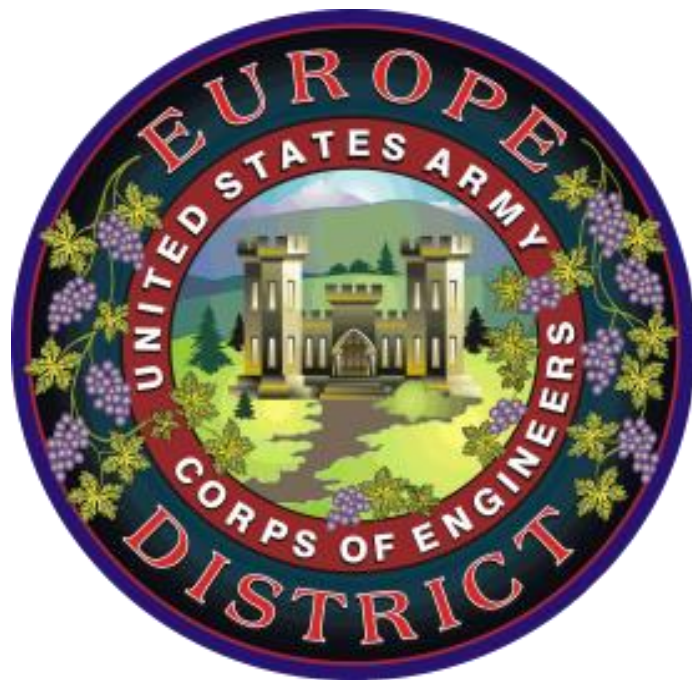
- Discussion and way forward on Artificial Intelligence (AI) tools for design and construction – Industry vs. Government Limitations
- Discussion and way forward on estimating design and construction costs addressing the current challenges
- Revision to EM 385-1-1 (Safety and Health Requirements Manual) will go into effect for all solicitation on or after 15 March of 2024. Available here: <https://www.publications.usace.army.mil/>



# RECOMMENDED INITIATIVES

1. Hold scoping meetings
2. Plan to conduct site visits for renovation projects, if possible
3. Jointly create risk analysis/risk register (pre- and post-award)
4. Post-task order award, if the scope is not aligning with reality, please raise the issue ASAP
5. Be aware of full Host Nation requirements
6. Conduct assessment of utility infrastructure for all new sites









# USACE Middle East District Opportunities



**U.S. ARMY CORPS OF ENGINEERS**  
**TRANSATLANTIC DIVISION**  
 MIDDLE EAST DISTRICT ~ EXPEDITIONARY DISTRICT

*USACE's Tip of the Spear :  
 Strengthening Partnerships, Building Capacity, and  
 Enhancing Security for our Nation, Allies and Partners.*

# Society of American Military Engineers Briefing

February 2024

COL Philip M. Secrist III  
 Commander Middle East District

Thomas Waters, PMP  
 Director of Programs – Middle East District



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*Updated: February 2024*

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# TRANSATLANTIC DIVISION LEADERSHIP



**BG William C. Hannan, Jr.**  
Commander



**John L. Adams**  
Programs & Business Director



**COL Craig S. Baumgartner**  
Division Deputy Commander



**CSM Clifton D. Morehouse**  
Command Sergeant Major



**Strengthening Partnerships**  **Building Capacity**  **Enhancing Security**

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**\$4.3B Program**  
**300+ Projects**  
**\$12B+ Potential**

## Program Execution



Active Program  
\$3.1B

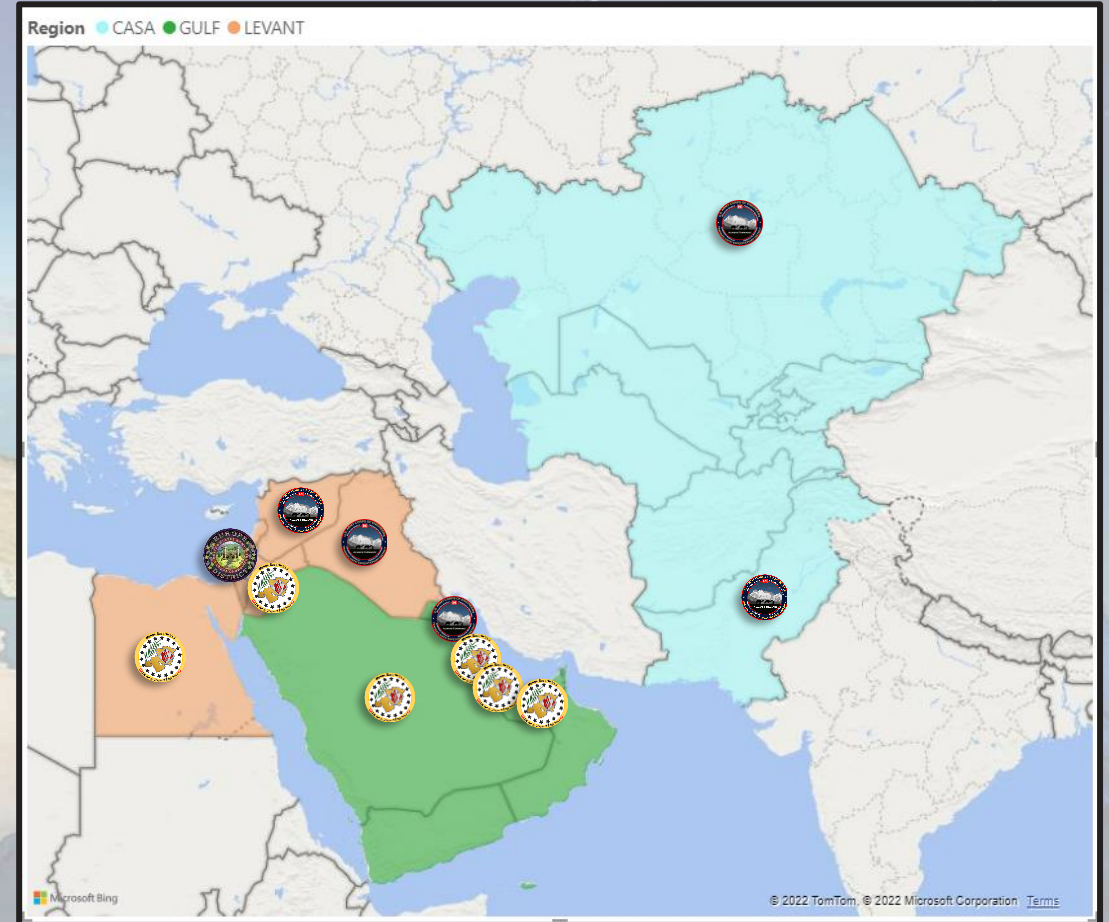


\$700M



Israel (transition from NAD  
to TAD Underway)  
\$475M

## Other USACE Entities Supporting the Region



# TRANSATLANTIC DIVISION DISTRICTS



## Transatlantic Middle East District

Winchester, VA

*'With a 70-year legacy of engineering excellence across the Middle East, our Districts combine the power of cutting-edge innovation with expeditionary agility and speed to strengthen partnerships, build capacity, and enhance security for our nation, partners, and allies.'*

## Transatlantic Expeditionary District

Kuwait



Colonel Philip M. Sechrist III  
Middle East District  
Commander



Thomas K. Waters  
Middle East District  
Director of Programs



*"We partner closely with CENTCOM, SOCOM, ARCENT, AFCENT, and other commands as well as U.S. allied host nation forces, to bring critical cutting-edge innovations into the region, working together to find solutions to meet today's needs and tomorrow's challenges and for the Army of 2030 and beyond."*



COL Mohammed Z. Rahman  
Expeditionary District  
Commander



Viet Q. Nguyen  
Expeditionary District  
Deputy District Engineer

**Strengthening Partnerships**  **Building Capacity**  **Enhancing Security**



# BUILDING STRONG!

## TAE Overview

### “One Door to the Corps”

Mission Statement: Provide theater-wide engineering solutions and expertise in support of US, Coalition, and Host Nation efforts to enable the building of partner capacity within the CENTCOM AOR and support overall CENTCOM mission objectives.

Priority: Win Deliver quality projects on time and on budget - Safely.  
Take care of people ... Tell Our Story!

AOR: Kuwait, Iraq, Syria, ‘Stans  
250+ Active Projects (\$700M)



### 5 Main Focus areas:

- Support to CJTF-OIR, CSJOTF-Levant in Iraq and Syria
- Kuwait Delivery in support of both U.S. OMA/MILCON and Defense Cooperation Agreement (DCA)-K
- Foreign Military Sales Program Execution – Kuwait, Iraq and Syria
- Enabling Theater Security Cooperation across Central and South Asia (CASA) – in support of the DoD country teams within our U.S. Embassies and associated National Guard State Partner Programs
- Critical Enabling Engineer Theater Capabilities ISO ARCENT and CENTCOM ever evolving posture and associated infrastructure - such as Base Camp Master Planning and Environmental Management

### TAE CAPABILITIES

- Design and Construction
- FMS and FMF
- Environmental Services
- Water Resources Expertise
- Master Planning

#### Center of Expertise & Standardization

- Aircraft Hanger Fire Protection
- Non-permanent facilities
- Fuel & Petroleum
- SOF Center of Excellence
- Transportation



COL Mohammed Z. Rahman  
Commander



Viet Q. Nguyen  
Deputy District Engineer



LTC Stephen Williams  
District Deputy Commander



SGM David J. Kluba  
Senior Enlisted  
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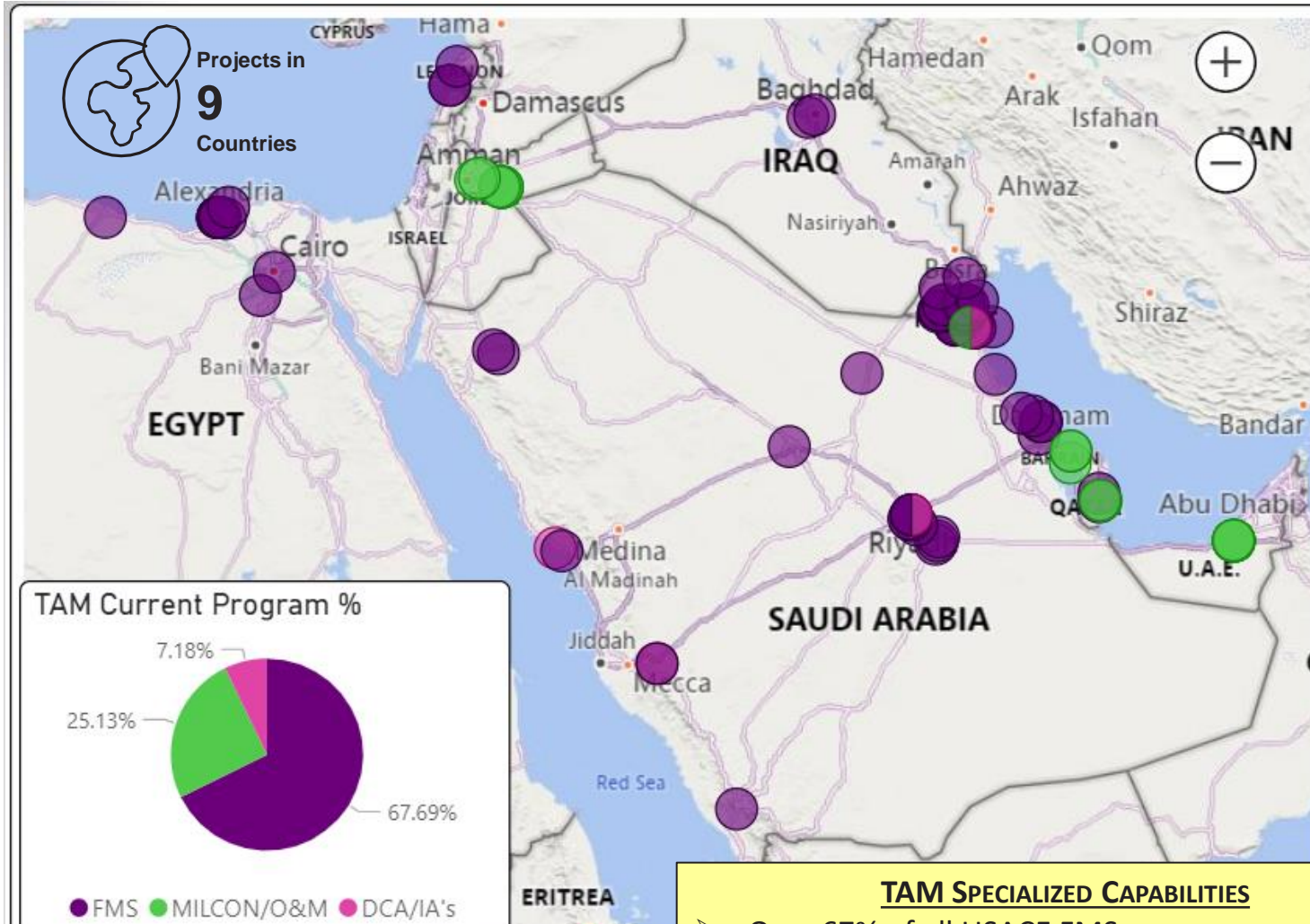
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# PPMD Iraq/Syria/Stans

Iraq & Syria: TAE is the Life-Cycle Project Management (Cradle-to-Grave) support for CJTF-OIR in Iraq & Syria. Assist requiring activities (RA) with development of requirements for project execution using Planning, Design, Contracting, & Construction capabilities for both OMA and CTEF Programs

Central and South Asia (CASA): USACE Design & Construction in support Integrated Country Plan, Partner Nation Disaster Management Capability Assessment and Training, and Partner Nation Natural Disaster Recovery Subject Matter Expert Exchange

# TRANSATLANTIC MIDDLE EAST DISTRICT (TAM) PROGRAM



	Total	
	Value	No
⊕ Bahrain	\$145.7M	3
⊕ Egypt	\$200.5M	15
⊕ Iraq	\$13.3M	1
⊕ Jordan	\$293.7M	14
⊕ Kuwait	\$669.0M	26
⊕ Lebanon	\$29.6M	3
⊕ Qatar	\$671.3M	7
⊕ Saudi Arabia	\$896.0M	33
⊕ United Arab Emirate	\$115.6M	9
⊕ United States	\$53.1M	6
<b>Total</b>	<b>\$3,087.7M</b>	<b>117</b>

	Potential	
	Value	No
Bahrain	\$342.3M	5
Egypt	\$30.0M	1
Jordan	\$350.1M	10
Kuwait	\$3,333.1M	13
Qatar	\$503.3M	19
Saudi Arabia	\$8,326.6M	19
United Arab Emirates	\$18.3M	4
<b>Total</b>	<b>\$12,903.6M</b>	<b>71</b>

Team TAM	MIL	DAC	FSN	TOTAL
CONUS	8	313	0	313
OCONUS	5	23	34	62
<b>TOTAL</b>	<b>13</b>	<b>336</b>	<b>34</b>	<b>375</b>

**Current**

117 Projects

**\$3.08B**



**FY24 Delivery**

14/\$1.07B

Q1|00 Q2|03

Q3|04 Q4|07




**FY24 Contracts**

14/\$282M

Q1|00 Q2|05


Q3|02 Q4|07



**Future**

71 Projects

**\$12.9B**



- TAM SPECIALIZED CAPABILITIES**
- Over 67% of all USACE FMS
  - COS for Non-Permanent Facilities
  - TCX for Aircraft Hangar Fire Protection
  - Regional Planning Support Center

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U.S. ARMY CORPS OF ENGINEERS  
**TRANSATLANTIC DIVISION**  
MIDDLE EAST DISTRICT ~ EXPEDITIONARY DISTRICT

# Programs and Project Management Division Overview

Mr. Thomas Waters, PMP  
Director of Programs



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**JOSEPH L. ZARASZCZAK, PMP**  
**BRANCH CHIEF**  
**KUWAIT FMS, LEBANON**

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# PPMD Kuwait/Lebanon

## Lebanon Snapshot

- \$100M+ potential future program over the next five years. Design work at Beirut Naval Base and Hamat AB is well underway with solicitations to be released in FY24. Also anticipating small work at the Aquora National Training & Operations Center (ANTOC) in FY24.

## Kuwait Snapshot -

- An active \$850M design and construction program and \$4.3B in potential future work consisting of primarily Foreign Military Sales (FMS) but also Military Construction (MILCON which includes the Energy Resilience and Conservation Investment Program (ERCIP)), Operations & Maintenance (O&M), and Defense Cooperation Agreement (DCA) programs.
- USACE Transatlantic Expeditionary District (CETAE) is responsible for overall execution of the Kuwait program. The USACE Middle East District (CETAM) manages the Kuwait FMS part of the program.

# PPMD Opportunities – Lebanon

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Lebanon	FMS	Design & Construction	Upgrade Hamat AB Phase 1	\$5,000,000 to \$10,000,000	In-House	FY23/Q2	Full & Open	FY24 /Q4	Rebuild runway & emergency access road.
Lebanon	FMS	Design & Construction	Restore Beirut Naval Base Phase 1	\$10,000,000 to \$25,000,000	A-E	FY23/Q1	Full & Open	FY24 /Q2	Shore-to-ship utilities with 3 wet & dry hotel stations along Pier 1 to support the new Cyclone class vessels. Install new electrical distribution facility, vessel fuel tanks & fueling station, cast in place perimeter wall, cast in place guard towers, new secondary entrance for emergency use, rebuild a new primary entry control point, & a new 3 story cast in place medical clinic.
Lebanon	FMF	Design & Construction	Restore Beirut Naval Base	\$25,000,000 to \$100,000,000	A-E	FY24/Q4	Full & Open	FY26 / Q1	Continue to rebuild the Beirut Naval Base using the Lebanese Armed Forces Master Plan. Facilities will include Base HQ, Navy HQ, Slipway, Boat Yard, etc.
Lebanon	FMF	Design & Construction	Improve Hamat Air Base	\$25,000,000 to \$100,000,000	A-E	FY24/Q4	Full & Open	FY26 / Q1	Improve Hamat Air Base using the Lebanese Armed Forces Master Plan. Facilities will include Air Traffic Control Tower, Rotary Wing Hangar, Aircraft Fuel Point, Taxiways, Squadron Operations Building, etc.

# Kuwait Program Overview

<b>CURRENT PROGRAM:</b>	<b>\$ 850 M</b>
TAM Active Construction Contracts (Contract Values):	\$ 227 M
TAE Active Construction Contracts (Contract Values):	\$ 81 M
TAM Projects in Pre-Award (CWE Values):	\$ 102 M
TAE Projects in Pre-Award (CWE Values):	\$ 100 M
TAM Projects in Design (PA Values):	\$ 289 M
TAE Projects in Design (PA Values):	\$ 51 M

<b>POTENTIAL PROGRAM:</b>	<b>\$ 4,334 M</b>
FMS Program:	\$ 3,622 M
DCA-K Program	\$ 582 M
MILCON/O&M/ERCIP Program:	\$ 131 M

<b>CURRENT MISSION BY CATEGORY:</b>	
<b>FMS Program:</b>	<b>\$ 4,215 M</b>
Active Construction	\$ 202 M
Pre-Award	\$ 102 M
Design	\$ 289 M
Potential	\$ 3,622 M
<b>DCA-K Program:</b>	<b>\$ 628 M</b>
Active Construction	\$ 46 M
Pre-Award	\$ -
Design	\$ -
Potential	\$ 582 M
<b>MILCON/O&amp;M/ERCIP Program:</b>	<b>\$ 342 M</b>
Active Construction	\$ 61 M
Pre-Award	\$ 100 M
Design	\$ 51 M
Potential	\$ 131 M

**LEGEND:**

TAM  
TAE  
FMS  
DCA-K  
MILCON/O&M/ERCIP

<b>CURRENT PROGRAM:</b>	<b>\$ 850 M</b>
<b>TAM Active Construction Contracts (Contract Values):</b>	<b>\$ 227 M</b>
P2 443309 - KU-B-UMG PATRIOT Sites	\$ 56 M
P2 470098 - KU-B-HAU Artillery Camp Upgrades	\$ 30 M
P2 369882 - Construct Care and Preservation Facility	\$ 26 M
P2 461243 - KU-B-HBD PEB HAZMAT Maintenance Facility	\$ 14 M
P2 476074 - KU-B-HBB Construct Logistics Warehouses	\$ 22 M
P2 480088/480569 - KU-P-SBG Super Hornet Procurement B	\$ 52 M
P2 480570 - KU-P-SBG Super Hornet Procurement C	\$ 26 M
P2 505287 - KU-B-HBL 3th BDE JOC TSST Task Order	\$ 1 M
P2 485040 - KU-B-UMP Maint & Repair Svcs, Apache Support	\$ -
P2 443309 - KU-B-UMG PATRIOT Replacement of HVAC	\$ 1 M

<b>TAE Active Construction Contracts (Contract Values):</b>	<b>\$ 81 M</b>
P2 452564 - Marine Construction & Repairs	\$ 24 M
P2 460809 - Unaccompanied Officers Quarters	\$ 22 M
P2 508870 - Underground Electric Lines, Buehring	\$ 6 M
P2 Various - TIP-C Secure Campus Facilities	\$ 7 M
P2 502151 - ERCIP, ZN4 Microgrid Controller, 1.25 MW	\$ 13 M
P2 498103 - UMMCA Vehicle Maintenance Facility (TEMF), Buehring	\$ 9 M

<b>TAM Projects in Pre-Award (CWE Values):</b>	<b>\$ 102 M</b>
P2 494192 - KU-P-LDA Fixed Dive Recompression Chamber	\$ -
P2 497741 - KU-B-HBL Construct/Renovate Warehouses, 35th BDE	\$ -

<b>TAE Projects in Pre-Award (CWE Values):</b>	<b>\$ 100 M</b>
P2 503982 - ARTC Search House	\$ -
P2 516718 - Kuwait MATOC	\$ -
P2 504376 ERCIP Hybrid Renewable Resilient Energy, Arifjan FY23	\$ -
P2 506498 ERCIP ARTC Microgrid 13, Buehring FY24	\$ -

<b>TAM Projects in Design (PA Values):</b>	<b>\$ 289 M</b>
P2 480573 - KU-B-SBG Super Hornet Procurement D	\$ -
P2 480549/480566/492701 - KU-P-SBG Super Hornet Procurement E	\$ -
P2 509974 - KU-B-UXF Construct Apache Alert Facilities	\$ -
P2 474252 - KU-B-HBB Camp Al Mujandeen (Design Only)	\$ -

<b>TAE Projects in Design (PA Values):</b>	<b>\$ 51 M</b>
P2 517917 - B550N Renovations	\$ -
P2 500390 ERCIP Zn1 Pad17 Hybrid Microgrid, Buehring FY26	\$ -
P2 489871 - Repair Airfield Lighting, S. Runway, AASAB	\$ -
P2 488469 - Repair Airfield Lighting, N. Runway, AASAB	\$ -
P2 488595 - Construct Airfield Signs, AASAB	\$ -
P2 518097 - TIP-C & Patten Airfield Sewer Water Connections, CAKU	\$ -
P2 518099 - Bldg 404A Fire Suppression Repairs, CBKU	\$ -
P2 518100 - Waste Water System Repair, CBKU	\$ -
P2 518101 - Entry Control Point (ECP-2) Upgrades, CAKU	\$ -

<b>POTENTIAL PROGRAM (PA Values):</b>	<b>\$ 4,334 M</b>
<b>FMS Program - Offered (OED):</b>	<b>\$ 1,429 M</b>
P2 495349 - KU-B-HBK Maintenance & Service Contract (31 JAN 24)	\$ -
P2 510436 - KU-B-HBM Provide MTCC O&M Services (31 OCT 23)	\$ -
P2 510438 - KU-B-HBN Ras Al Ard O&M & Enh Svcs (19 DEC 23)	\$ -
P2 510445 - KU-B-HBF Construction Blanket Order Case (31 DEC 23)	\$ -
P2 515112 - KU-B-HBJ KMOD HQ Complex (29 FEB 24)	\$ -
P2 515113 - KU-B-UYG NASAMS Sites (01 NOV 23)	\$ -
<b>FMS Program - In Development:</b>	<b>\$ 1,947 M</b>
P2 510440 - Construct MTCC 2	\$ -
P2 510442 - Const KNB Security Upgrades and Expansion	\$ -
P2 510445 - Const Behaith Naval Bases	\$ -
P2 510448 - Ras Al Ard Naval Base for Onshore Logistics	\$ -
P2 517593 - Const Warba Naval Bases	\$ -
P2 517594 - Const Ras Algaidd Naval Bases	\$ -
P2 TBD - Clinical Simulation Laboratory	\$ -

<b>FMS Program - Pre-LOR:</b>	<b>\$ 247 M</b>
Caracal Beddown Facilities	\$ -
HTV Maintenance Facilities (Replacement for KU-B-UYB)	\$ -

<b>DCA-K Program:</b>	<b>\$ 582 M</b>
Hot Cargo Pad, AASAB	\$ -
Relocate KCIA APOD, West Mubarak	\$ -
Tactical Airlift Ramp, AASAB	\$ -
ARCENT FWD HQ, CAKU	\$ -
Aircraft Maintenance, North, CBKU	\$ -
TIP-C Utility Infrastructure, CAKU	\$ -
Aircraft Maintenance, South, CBKU	\$ -
Billeting, 150 Pax, CAKU	\$ -
Dormitory #1, 700 PAX, AASAB	\$ -
Billeting, 150 Pax, CAKU	\$ -
Dormitory #2, 700 PAX, AASAB	\$ -
Dining Facility, 1000 PAX, CBKU	\$ -
Dining Facility, AASAB	\$ -
C-130 Maintenance Shop, AASAB	\$ -
C-130 AGE Maintenance Shop, AASAB	\$ -
C-130 Squadron Operations/AMU, AASAB	\$ -
Waste Water System Expansion, CBKU	\$ -
Dining Facility, 500 PAX, CBKU	\$ -
Dining Facility, 1000 PAX, CAKU	\$ -
Vehicle Search Area (VSA) Road, Cargo City	\$ -
Electrical Connection, AASAB	\$ -
Life Support Area (LSA) District Plan, AASAB	\$ -

<b>MILCON/O&amp;M/ERCIP Program:</b>	<b>\$ 131 M</b>
MCA Dining Facility, 1000 PAX, CBKU, FY26	\$ -
MCA Unaccompanied Personnel Housing 150 PAX, CAKU, FY26	\$ -
MCA Dining Facility, 1000 PAX, CAKU, FY27	\$ -
MCA Unaccompanied Personnel Housing 150 PAX, CAKU FY27	\$ -
MCA Waster Water System Expansion, CBKU, FY27	\$ -





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**U.S. Occupancy**

MILCON, O&M, Defense Cooperation Agreement (DCA)

**Foreign Military Occupancy**

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

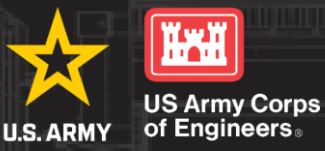
# TAE PPMD Opportunities – Kuwait

## MILCON, O&M, Host Nation

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait		Design & Construction	Kuwait MATOC Vehicle	\$25,000,000 to \$100,000,000	D/B - DBB	FY24 / Q1	MATOC	FY23/Q3	Country Wide acquisition vehicle to support projects in Kuwait via D/B - DBB. Capacity up to \$45M
Kuwait	DCA	Design & Construction	Hot Cargo Pad, AASAB	\$10,000,000 to \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of horizontal airfield work located in Kuwait
Kuwait	DCA	Design & Construction	Relocate KCIA APOD, West Mubarak	\$100,000,000 to \$250,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of vertical and horizontal airfield work located in Kuwait
Kuwait	DCA	Design & Construction	Tactical Airlift Ramp, AASAB	\$100,000,000 to \$250,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of vertical and horizontal airfield work located in Kuwait
Kuwait	DCA	Design & Construction	ARCENT FWD HQ, CAKU	\$5,000,000 to \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construct ARCENT FWD HQ.
Kuwait	DCA	Design & Construction	Aircraft Maintenance, North CAKU	\$5,000,000 to \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construct Aircraft Mx facility.
Kuwait	DCA	Design & Construction	TIP-C Utility Infrastructure, CAKU	\$5,000,000 to \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construct TIP-C utilities & infrastructure.
Kuwait	DCA	Design & Construction	Aircraft Maintenance, South, CBKU	\$5,000,000 to \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design& Construct Aircraft Mx facility.
Kuwait	DCA	Design & Construction	Billeting, 150 Pax, CAKU	\$25,000,000 to \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of billeting facility to support transients in Kuwait
Kuwait	DCA	Design & Construction	Dormitory #1, 700 PAX, AASAB	\$25,000,000 to \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suites
Kuwait	DCA	Design & Construction	Billeting, 150 Pax, CAKU	\$25,000,000 to \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of billeting facility to support transients in Kuwait
Kuwait	DCA	Design & Construction	Dormitory #2, 700 PAX, AASAB	\$25,000,000 to \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suites

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**U.S. Occupancy**  
MILCON, O&M, Defense Cooperation Agreement (DCA)  
**Foreign Military Occupancy**  
Foreign Military Sales (FMS), Foreign Military Financing (FMF)

# TAE PPMD Opportunities – Kuwait

## MILCON, O&M, Host Nation

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	DCA	Design & Construction	Dining Facility, 1000 PAX, CBKU	\$10,000,000 to \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	DCA	Design & Construction	Dining Facility, AASAB	\$10,000,000 to \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	DCA	Design & Construction	C-130 Maintenance Shop, AASAB	\$10,000,000 to \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of maintenance shop to support aircraft in Kuwait
Kuwait	DCA	Design & Construction	Waste Water System Expansion, CBKU	\$10,000,000 to \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a WWTP to support installation in Kuwait
Kuwait	DCA	Design & Construction	Dining Facility, 500 PAX, CBKU	\$25,000,000 to \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	DCA	Design & Construction	Dining Facility, 1000 PAX, CAKU	\$10,000,000 to \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	MILCON	Design & Construction	MCA Dining Facility, 1000 PAX, CBKU, FY26	\$10,000,000 to \$25,000,000	USACE/A-E	FY26/Q4	Likely Full & Open	FY27	Design & Construction of a dining facility in Kuwait
Kuwait	MILCON	Design & Construction	MCA Unaccompanied Personnel Housing 150 PAX, CAKU, FY26	\$25,000,000 to \$100,000,000	USACE/A-E	FY26/Q4	Likely Full & Open	FY27	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suites
Kuwait	MILCON	Design & Construction	MCA Dining Facility, 1000 PAX, CAKU, FY27	\$10,000,000 to \$25,000,000	USACE/A-E	FY27/Q4	Likely Full & Open	FY28	Design & Construction of a dining facility in Kuwait
Kuwait	MILCON	Design & Construction	MCA Unaccompanied Personnel Housing 150 PAX, CAKU FY27	\$25,000,000 to \$100,000,000	USACE/A-E	FY27/Q4	Likely Full & Open	FY28	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suites
Kuwait	MILCON	Design & Construction	MCA Waster Water System Expansion, CBKU, FY27	\$10,000,000 to \$25,000,000	USACE/A-E	FY27/Q4	Likely Full & Open	FY28	Design & Construction of a WWTP to support installation in Kuwait
Kuwait		Design & Construction	Kuwait JOC Vehicle	\$2,000,000 to \$75,000,000	DBB	FY25 / Q2	JOC	FY24/Q3	Country Wide acquisition vehicle to support projects in Kuwait via Full Design/DBB. Capacity up to \$75M

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# PPMD Opportunities – Kuwait FMS

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise / (FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-P-SBG, Super Hornet Proc D	\$25,000,000 to \$100,000,000	A-E	COMPLETE	Full & Open	FY24/Q3	Design-Bid-Build construction contract for (1) five new sunshades sized for one aircraft each, associated taxiway and apron and demolition of existing apron space; and (2) four new hangar facilities each housing two aircraft loaded with munitions and ready for immediate deployment.
Kuwait	FMS	Design & Construction	KU-P-SBG, Super Hornet Proc E	\$25,000,000 to \$100,000,000	A-E	COMPLETE	Full & Open	FY24/Q4	Design-Bid-Build construction for (1) new intermediate level aircraft engine maintenance shop with open maintenance spaces and individual shops; (2) new intermediate level airframes maintenance shop; and (3) new squadron operations facility sized to house operational and administrative spaces
Kuwait	FMS	Design & Construction	KU-B-UXF, Apache Support Facilities	\$100,000,000 to \$250,000,000	-USACE /A-E	FY24/Q2	Program may be executed via various acquisition strategies: Kuwait JOC, MATOC & Full & Open	FY25/Q1	New construction includes the Apache Alert Mission Squadron Operation Facility, Apache Alert Mission Ready Magazine, Apache Logistics Readiness Center Aviation Facility, Apache Maintenance Supply Warehouse, & Rotary Wing Taxiway.

# PPMD Opportunities – Kuwait FMS

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	Renovation of the Missile Assembly Disassembly Facility (MADF)	\$5,000,000 to \$10,000,000	TBD	FY24/Q4	TBD	FY25/Q3	Renovate existing MADF. Includes slab on grade removal replacement & replacement of interior non-load interior bearing walls & other improvements.
Kuwait	FMS	Design & Construction	KU-B-UYG, Air Defense Systems, Multiple Locations (NASAMS)	\$250,000,000 to \$500,000,000	TBD	FY24/Q3	Full & Open	FY25/Q4	Services to include planning, design, emergency infrastructure, facility support for new facilities, material acquisition, & operations & maintenance for all facilities that support NASAMS. Located at various locations throughout Kuwait.
Kuwait	FMS	Design & Construction	Construct Clinical Simulation Lab	\$25,000,000 to \$100,000,000	TBD	FY24/Q4	TBD	FY25/Q4	To plan, design, & construct a multi-story Clinical Simulation Laboratory facility that includes classrooms; laboratory, practicum, clinical training space, technology & clinical simulation support, administrative, & storage space as well as site development, utility connections, parking, & landscaping.

# PPMD Opportunities – Kuwait FMS

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Various	KU-B-HBF, Blanket Construction Case	\$100,000,000 to \$250,000,000	USACE /A-E -Projects not identified at this time	FY25/Q1	- To be determined after identification of size & complexity of projects are known. - Program may be executed via various acquisition strategies: Kuwait JOC, MATOC & Full & Open.	FY25/Q4	Provides for all program support tasks, including but not limited to, overall program management, planning, design, building & execution, quality assurance, contract award & management, reviews & other building & technical services as required by KMOD.
Kuwait	FMS	Design & Construction	KU-B-HBJ, KMOD HQ Complex	Over \$500,000,000	Complete, however, additional design work may be required.	FY25/Q1	Full & Open unless otherwise directed by KMOD	FY26/Q2	Planning, design, & construction of new Kuwait Ministry of Defence Headquarters complex, including Military & Civilian/Minister Complexes.
Kuwait	FMS	Design & Construction	KU-B-UYB Heavy Tactical Vehicle (HTV) Maintenance Facilities	\$25,000,000 to \$100,000,000	TBD	FY25/Q2	Full & Open	FY26 /Q3	Scope includes planning, design & construction services to construct new warehouses for the Heavy Tactical Vehicle (Oshkosh) maintenance program. Scope also includes refurbishment of an existing warehouse.
Kuwait	FMS	Design & Construction	KU-B-HBN, Ras Al Ard O&M & Enhancement Services	\$10,000,000 to \$25,000,000	USACE	FY25/Q1	Full & Open	FY25 /Q4	Multi-year O&M services as well as facility enhancements for Ras Al Ard Logistics Station.
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct Behaith Naval Base	\$100,000,000 to \$250,000,000	A-E	FY25/Q3	Full & Open	FY26/Q3	Refurbish Kuwait Naval Force outpost at Behaith Naval Base.

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# PPMD Opportunities – Kuwait FMS

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct Warba Naval Base	\$100,000,000 to \$250,000,000	A-E	FY25/Q3	Full & Open	FY26/Q3	Refurbish Kuwait Naval Force outpost at Warba Naval Base.
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct Ras Al Gaid Naval Base	\$100,000,000 to \$250,000,000	A-E	FY25/Q3	Full & Open	FY26/Q3	Refurbish Kuwait Naval Force outpost at Ras Al Gaid Naval Base.
Kuwait	FMS	Design & Construction	KU-B-HBB Caracal Beddown Facilities, Multiple Locations	\$250,000,000 to \$500,000,000	A-E	Underway	Undetermined (KMOD may determine to construct these facilities with own contract vehicles)	N/A (Design Only)	Planning & design for Caracal bed down & Kuwait Naval Base & AASAB. Design includes new ATCT, hangars & support facilities.
Kuwait	FMS	Design & Construction	KU-B-XXX, Ras Al Ard Naval Base for Onshore Logistics	\$100,000,000 to \$250,000,000	A-E	FY25/Q4	Full & Open	FY26/Q4	New seaside & landside facilities at Ras Al Ard Naval Base to support a permanent onshore logistics station for the MTCC forward offshore platform.
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct MTCC2	\$100,000,000 to \$250,000,000	A-E	FY27/Q4	Full & Open	FY28 /Q4	Construct Maritime Traffic Coordination Center (MTCC) 2 to provide offshore security presence for Kuwait Naval Force within Al Dorra Oil Field.
Kuwait	FMS	Design & Construction	KU-B-XXX, Const KNB Security Upgrades & Expansion	Over \$500,000,000	A-E	FY27/Q4	Full & Open	FY28/Q4	Repair & enhancement of mission critical facilities as well as base expansion (harbor & landside expansion).



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# **MATTHEW REAGAN, PMP**

## **BRANCH CHIEF**

### **SAUDI ARABIA**

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Saudi Snapshot - The Saudi Program is in a steady state with a \$1.61B total program and \$604.7M in construction.

TAM and MDA continue to develop the construction support for the THAAD program. We expect the first THAAD construction contracts let by RSADF before the end of this fiscal year.

The RSLFAC program is currently being repackaged for an award after the recent termination, with the first RFP expected to be issued in February 2024. RSLFAC Phase II funding is expected after the Phase I re-awards.

TAM continues to develop new work with CBRN Defense Laboratories and other Ministry of Defense agencies.



# PPMD – Saudi Program Overview

**CURRENT PROGRAM: \$1.65B**

17 Projects

**Pre-Award \$1.0B**

6 Projects

**Construction \$604.7M**

8 Projects

**POTENTIAL FUTURE PROGRAM: \$1.58B**

4 Projects

**CURRENT PROGRAM \$1.65B**

**Pre-Award: \$1.0B**

- RSNF MMSC FOC Facilities
- RSLFAC Phase 1 Re-Award Dammam
- RSADF THAAD
- RSNF Underground Command and Control Center
- RSNF MH-60R Training Facility
- GDF&E Engineering Tech Support

**Construction: \$604.7M**

- RSLFAC CH-47 Facilities
- RSLFAC AL Kharj Warehouse
- RSLFAC Khamis Simulator
- RLSFAC Al Qassim Simulator
- RSNF MH-60R Facilities
- RSNF MMSC Initial Operating Capability Facilities
- RSNF MMSC Harpoon Missile Maintenance Facility
- AFCENT Site Prep Ta'if

**POTENTIAL / FUTURE PROGRAM: \$1.58B**

Royal Saudi Land Forces \$530M

- RSLFAC Phase 2A Follow On Case
- Artillery Brigade Phase 2

Royal Saudi Naval Forces \$250M

- MH-60R Lot 2

Ministry of Defense \$400M

- Chemical, Biological, Radioactive, and Nuclear (CBRN) Defense Laboratory

**SYNOPSIS**

With MMSC entering the construction phase, the Saudi PMO is growing significantly (30+ personnel – both DACs and contract support); There is a large potential for future work in KSA.

FMS

Other

MILCON



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# PPMD Opportunities – Kingdom of Saudi Arabia

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
KSA	FMS	Design & Construction	SR-P-SBU, RSNF MH-60R Lot 2- additional facilities & infrastructure	\$250,000,000 to \$500,000,000	Long range; not determined	TBD	Long range; not determined	Long Range	Facilities & Infrastructure to support the second purchase of 20 MH-60R Helicopters. Facilities include Maintenance Hangar, Parking Apron, Taxiway, support facilities, etc.; multiple locations.
KSA	FMS	Design & Construction	CBRNE Defense labs	\$400,000,000	Long range; not determined	TBD	Long range; not determined	Long Range	Design & construction of new CRBN laboratories in KSA
KSA	FMS	Design & Construction	SR-B-ZAN, RSLFAC 3 Base Expansion Phase 2	\$300M-\$330M	A-E	Complete	Saudi MATOC	TBD	



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**JOHN PLUMMER  
BRANCH CHIEF  
JORDAN, BAHRAIN, UAE, QATAR**

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Updated: February 2024

# PPMD – Jordan, UAE, Qatar, Bahrain

Jordan Snapshot - Jordan program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$350.1M in potential MILCON & O&M. The Jordan FMS program is still in development. The AFCENT O&M program as well as the JOC program are contingent on available funding in FY24.

Bahrain Snapshot – The Bahrain MILCON program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$342.3M in potential MILCON.

UAE Snapshot - The UAE USDA (United States Development Area) Program is a design only program and it is expected to continue to grow over the next several years. There are however 9 Secure Facilities estimated @ over \$100M in construction. The designs are already complete however the construction will be a USACE contract to US Contractors.

Qatar Snapshot – The Qatar MILCON program construction will be complete in FY24. There is no planned MILCON in Qatar through FY30. The FMS program continues to grow over the next several years with 6 planned projects estimated at \$355.3M. The 2350J 2040 Qatar Development Area (QDA) program has 10 potential projects estimated at \$3.5B. QDA will be funded by the host nation.

# PPMD – Jordan Program Overview

**CURRENT PROGRAM: \$213.6M**

11 Projects

**Design Only \$0.0M**

None

**Pre-Award \$90.2M**

2 Projects

**Construction \$123.4M**

9 Projects

**POTENTIAL FUTURE PROGRAM: \$350.1M**

10 Projects

**CURRENT PROGRAM \$188.5M**

**Design Only \$0.0M**

- None

**Pre-Award (Design): \$90.2M**

- FY24 Runway 0826 Repair
- FY23 Camp Xiphos Admin Facility

**Construction: \$123.4M**

- FY18 Aprons (Package #2)
- FY21 Munitions Storage Area
- FY21 Air Traffic Control Tower
- FY23 Bulk POL Storage
- FY23 Fuel Cell & MX Hangars
- FY22 Construct Concrete Apron CV22
- FY23 KFAB DFAC Renovation
- FY23 Repair Under MAAS
- FY23 KFAB 5x Barracks Renovation

**POTENTIAL / FUTURE PROGRAM: \$350.1M**

- [MILCON:FY22 MPPL \(FY26-30\)](#)  
10 Projects totaling \$350.1M
  - FY26 Dormitory Complex
  - FY27 Flightline Fuel Distribution
  - FY27 Expand Airfield Aprons
  - FY28 APS 5 Warehouse
  - FY28 Munition Storage Complex
  - FY28 Theater Data Center
  - FY30 Dormitory Complex, Phase 2
  - FY25 Water Well
  - FY25 LIMA 1 & LIMA 2 Airfield Pavement Repair
  - FY25 KFAB Airfield Pavement Repair
- [AFCENT O&M Design Support Program](#)  
TBD
- **FMS**  
TBD

**SYNOPSIS**

The Jordan program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$350.1M in potential MILCON & O&M. The Jordan FMS program is still in development. The AFCENT O&M program as well as the JOC program are contingent on available funding in FY24.



# PPMD Opportunities – Jordan

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Jordan	MILCON	Design & Construction	Dormitory Complex, Phase 1	\$25,000,000 to \$100,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction of a multi dorm complex located in Jordan
Jordan	MILCON	Design & Construction	MSAB EXPAN AIRFIELD APRONS	\$25,000,000 to \$100,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & construction for horizontal airfield work located in Jordan
Jordan	MILCON	Design & Construction	MSAB Theater Data Center	\$10,000,000 to \$25,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & construction for virtual work of a data center located in Jordan
Jordan	MILCON	Design & Construction	Flightline Fuel Distribution	\$10,000,000 to \$25,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & construction for horizontal utility work located in Jordan
Jordan	MILCON	Design & Construction	APS-5 Climate Controlled Warehouse	\$100,000,000 to \$250,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical warehouse storage work located in Jordan
Jordan	MILCON	Design & Construction	Munitions Storage Area	\$25,000,000 to \$100,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical Munitions Storage located in Jordan
Jordan	MILCON	Design & Construction	Dormitory Complex, Phase 2	\$25,000,000 to \$100,000,000	A-E	FY28/Q2	Full & Open	FY29/Q1	Design & Construction of a multi dorm complex located at an in Jordan

# PPMD Opportunities – Jordan

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Jordan	O&M	Design & Construction	KFAB Water Well	\$0.00 to \$5,000,000	A-E	FY25/Q2	TBD	FY26/Q1	Design & Construction of a Water Well in Jordan
Jordan	O&M	Design & Construction	LIMA1 & LIMA 2, Airfield Pavement Repair	\$0.00 to \$5,000,000	A-E	FY25/Q2	TBD	FY26/Q1	Design & construction for Airfield Repair located in Jordan
Jordan	O&M	Design & Construction	KFAB Airfield Repair	\$0.00 to \$10,000,000	A-E	FY25/Q2	TBD	FY26/Q1	Design & construction for Airfield repair located in Jordan



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# PPMD – Bahrain Program Overview

## CURRENT PROGRAM: \$96.0M

6 Projects

### Design Only \$0.0M

0 Project

### Pre-Award \$26.3M

1 Projects

### Construction \$69.7M

2 Projects

## POTENTIAL FUTURE PROGRAM: \$342.3M

5 Projects

## CURRENT PROGRAM: \$96.0M

### **Pre-Award: \$26.3M**

- FY19 P-992 Fleet Maint. Facility

### **Construction: \$69.7M**

- FY21 P-964 Shore to Ship Utility Service,
- FY20 P-974 Electrical System Upgrade,

### FMS \$0.0M

### **Design Only:**

- None

### **Pre-Award:**

- None

### **Construction:**

- None

## POTENTIAL FUTURE PROGRAM \$342.3M:

### MILCON \$342.3M

5 Projects

- FY27 P187 Shore to Ship Utility Mina Salman Pier
- FY27 P221 Aircraft Ready Fuel Storage Distribution
- FY27 P224 Clear Water Rinse System
- FY28 P979 DISA Core Data Center
- FY28 P260 HQ Overhead Cover System

## SYNOPSIS

The Bahrain MILCON program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$342.3M in potential MILCON.

FMS

Other

MILCON

UNCLASSIFIED

Updated: February 2024



# PPMD Opportunities – Bahrain

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise / (FY /Quarter)	Scope Summary
Bahrain	MILCON	Design & Construction	P187 Shore to Ship Utility for Mina Salma Pier	\$25,000,000 to \$100,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P221 - Aircraft Ready Fuels Storage Distribution	\$100,000,000 to \$250,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P224 - P8a Clear Water Rinse System	\$10,000,000 to \$25,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P979 - DISA Core Data Center	\$100,000,000 to \$250,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical Construction located in Bahrain
Bahrain	MILCON	Design & Construction	P260 – HQ Overhead Cover System	\$10,000,000 to \$20,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical Construction located in Bahrain

# PPMD – UAE Program Overview

## CURRENT PROGRAM: \$153.5M

4 Projects

### Design Only \$114.3M

11 Projects

### Pre-Award \$0.0M

None

### Construction \$39.2

1 Projects

## POTENTIAL FUTURE PROGRAM: \$127.7M

14 Projects

## CURRENT PROGRAM \$153.5M

### Pre-Award: \$0.0M

- None

### Construction: \$39.2M

- FY13 P960 Triton Operational Facilities

### Design Only \$114.3M

#### USDA Program:

- USDA Refueler/ISR Ramp Support Facs (TO-02 PKG-2A2)
- USDA MOTown (TO-02 PKG-2B)
- USDA Fighter Ramp (Pavements) (TO-02 PKG-2C)
- USDA Refueler/ISR Ramp & Hangars (TO-02 PKG-2A1)
- USDA ISR Support/Monopoles/FOB MCS/LRE) USDA T0-3E
- USDA LSA, Phase A & Utilities (TO-03)
- USDA USDA T0-3D
- USDA Fuel Storage Complex) USDA T0-4
- USDA Fighter Hangars, USDA (TO-03B)
- USDA LSA Phase B & D (Dorms/Dining) (TO-03)
- USDA LSA Support Facilities) USDA T0-06 Pkg 5A-1

### FMS

- None

## POTENTIAL / FUTURE PROGRAM: \$127.7M

### USDA Program Construction (2350J Burden Sharing) Approx. \$100M

- 9 USDA Projects Secure Facilities (Construction Only)

### USDA Program Design Only \$27.7M

#### 5 USDA Design Only Projects

- USDA LSA, Phase B
- USDA Bulk Fuel Storage
- USDA LSA, Phase C
- USDA LSA, Phase D Remaining
- USDA (Remaining) Roads, Fences, AT/FP

### FMS

- None

## SYNOPSIS

The UAE USDA (United States Development Area) Program is a design only program and it is expected to continue to grow over the next several years. There are however 9 Secure Facilities estimated @ \$100M in construction. The designs are already complete however the construction will be a USACE contract to US Contractors.

FMS

Other

MILCON

# PPMD Opportunities – U.A.E.

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase B	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase C	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase D Remaining	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA (Remaining) Roads, Fences, AT/FP	\$5,000,000 to \$10,000,000	A-E	Q4/FY24	N/A	N/A	Design Only effort for horizontal Construction surrounding the Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA Bulk Fuel Storage	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design Only effort for horizontal Construction surrounding the Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design& Construct	UAE - USDA 9 Secure Facilities	\$100,000,000 to \$200,000,000	A-E	TBD	TBD	TBD	Design and Construction Secure Facilities at Al Dhafra Air Base



# PPMD – Qatar Program Overview

## CURRENT PROGRAM: \$581.9M

4 Projects

### Design Only \$800.0K

None

### Pre-Award \$0.0M

None

### Construction \$581.1

2 Projects

## POTENTIAL FUTURE PROGRAM: \$3.9B

16 Projects

## CURRENT PROGRAM 567.5

### MILCON Program: \$23.8M

#### Design Only: \$800K

- Space Campus Master Plan

#### Pre-Award (Design): \$0.0M

- None.

#### Construction: \$23.8M

- FY19 Trans Regional Logistics Complex

### FMS Program \$581.1M

#### Pre-Award (Design) \$0.0M

- None

#### Construction: \$543.7M

- Falcon 5 / F-15 Program, \$543.7M

## POTENTIAL / FUTURE PROGRAM: \$3.9B

### MILCON

- None planned thru FY30

### O&M

- None planned thru FY30

### FMS \$355.3M

6 Projects

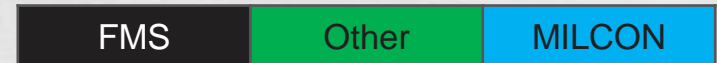
- Shield 5 Sites 5
- Shield 5 Site 6
- Shield 5 Site 7b
- Shield 5 Site 8
- State of Qatar Communications
- Falcon 3 Phase 3

### 2350J QDA 2040 Secure Facilities Approx. \$3.5B

10 Secure Facilities projects

## SYNOPSIS

The Qatar MILCON program construction will be complete in FY24. There is no planned MILCON in Qatar through FY30. The FMS program continues to grow over the next several years with 6 planned projects estimated at \$355.3M. The 2350J 2040 Qatar Development Area (QDA) program has 10 potential projects estimated at \$3.5B. QDA program will be funded by the host nation.





U.S. ARMY



US Army Corps of Engineers

**U.S. Occupancy**

MILCON, O&M, Defense Cooperation Agreement (DCA)

**Foreign Military Occupancy**

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

# PPMD Opportunities – Qatar

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Qatar	FMS	Design & Construction	Falcon 3-PH 3 ? Upgrade Existing Airfield Lighting System-AUAB	\$25,000,000 to \$100,000,000	A-E	FY24/Q3	TBD	FY26/Q2	Design & Construction for horizontal utility work located in Qatar
Qatar	DCA	Design & Construction	Consolidated ISR Squadron Operations & Task Force 99 Facility	\$10,000,000 to \$25,000,000	A-E	FY25/Q2	TBD	FY26/Q1	Design & Construction for horizontal utility work located in Qatar
Qatar	DCA	Design & Construction	Bomber Squadron Operations Facility	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Space Campus - JTAGS & Silent Sentry	\$500,000,000 to \$750,000,000	A-E	FY24/Q3	Full & Open	FY26/Q2	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	SOF Compound Renovate /Repair	\$500,000,000 to \$750,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Renovation for vertical construction in Qatar
Qatar	DCA	Design & Construction	Combined Air Operations Center (CAOC)	\$750,000,000 to \$1,500,000,000	A-E	FY24/Q3	Full & Open	FY26/Q2	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Renovate Wing HQ for OPS & MX Groups	\$5,000,000 to \$10,000,000	A-E	FY27/Q2	Full & Open	FY28/Q1	Design & Renovation for vertical construction in Qatar
Qatar	DCA	Design & Construction	Consolidated Air Force Office of Special Investigations (AFOSI)	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar



U.S. ARMY



US Army Corps of Engineers

**U.S. Occupancy**

MILCON, O&M, Defense Cooperation Agreement (DCA)

**Foreign Military Occupancy**

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

# PPMD Opportunities – Qatar

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Qatar	DCA	Design & Construction	Construct WOC	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Add/Alter Multi-Squadron Operations Facility (Tanker Squadron)	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 8 (PATRIOT Site)	\$25,000,000 to \$100,000,000	A-E	FY24/Q2	Full & Open	FY24/Q4	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 7B (PATRIOT Academy)	\$25,000,000 to \$100,000,000	A-E	FY24/Q4	Full & Open	FY25/Q2	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 6 (PATRIOT Site)	\$25,000,000 to \$100,000,000	A-E	FY24/Q4	Full & Open	FY25/Q2	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 5 (Additional Facilities)	\$10,000,000 to \$25,000,000	A-E	FY23/Q1	Full & Open	FY24/Q4	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	State of Qatar - Communications	\$25,000,000 to \$100,000,000	A-E	FY23/Q1	Full & Open	FY24/Q4	Design & Construction for utility work in Qatar



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**BRIAN H. BALL, P.E., PMP**  
**BRANCH CHIEF**  
**SERVICES AND PROCUREMENTS / EGYPT**

# PPMD Services & Procurements / Egypt Overview

Egypt continues to steadily maintain and slowly grow their program. Most Egypt contracts are sole sourced at the HN direction (particularly the service contracts), but the CH-47 and C-130J programs should offer new reasonably sized F&O construction opportunities.

The Kuwait O&M services program appears to have high growth potential, and Kuwait has indicated a requirement to fully compete all new FMS requirements. This should result in multiple opportunities to compete for O&M facility services IDIQ contracts.

The Qatar O&M services program is poised to grow as well, but open competition opportunities may continue to be limited.

TAM is currently in the process of competing and re-competing significantly sized IDIQs for professional services, including the new A-E Design MATOC as well as other A-E and construction oversight support contracts.



# SERVICES AND PROCUREMENTS / EGYPT

## CURRENT PROGRAM:

**\$323M**

## POTENTIAL FUTURE PROGRAM:

**\$246M**

**(A-E Services NIC)**

### NOTES:

- ❑ Egypt has made several large military equipment purchases through the FMF program that are starting to translate into at least a few significantly sized projects in the near term. They will however likely need to slow down in the medium term to replenish their now depleted FMF budgets.
- ❑ TAM anticipates O&M type work in support of FMS construction programs to grow in the next several years AOR wide.

### CURRENT PROGRAM (ACTIVE CONTRACTS):

- **KUWAIT: (Value \$15M)**
  - ✓ Apache O&M
  - ✓ Patriot HVAC Service IDIQ
- **ARCENT (Value \$255M)**
  - ✓ GFEBS RE Support Services
  - ✓ RLB Supply IDIQ
- **EGYPT:**
  - **Active Construction Contracts (Value \$195M) – includes projects in design**
    - ✓ EG-D-QBH Pacer Forge Support Contract
    - ✓ EG-D-QBH F-16 Maint. Hangar, Marsa Matroh
    - ✓ EG-D-QBR Pacer Forge Spare Parts
    - ✓ EG-B-HDF Egyptian Navy SATOC
    - ✓ EG-B-HDL Multi Use Training Facility
    - ✓ EG-B-HDK CH47 Bed-down Support Facilities
  - **Active Procurements and Services (Value: \$24M)**
    - ✓ EG-B-HAU, Synchrolift Inspections
    - ✓ EG-B-HCY, Synchrolift Spare Parts and Equipment
    - ✓ EG-B-HDB, EAA Logistics Center Maint.
    - ✓ EG-B-HDC, Air Defense Facility Maint. and Repairs
    - ✓ EG-B-HDI, Construction Equip. Spare Parts
    - ✓ EG-B-VJV, M1A1 Warehouse O&M
- **QATAR: (Value \$33M)**
  - ✓ Shield 5 O&M

### POTENTIAL / FUTURE PROGRAM:

- **EGYPT:**
  - **FMF Construction Program ~\$75M**
    - ✓ EG-D-SAD, C-130J Bed-down Support Facilities
    - ✓ F-16 Engine Block Upgrades / Simulator Facility
    - ✓ EG-B-HDL, Fut. Egyptian Navy General Facility Construction\*
  - **FMF Procurements/Services Program ~\$12M:**
    - ✓ Synchrolift Inspections & Parts
    - ✓ EG-B-HDM, ENAD Sustainment Support Procurements
    - ✓ EG-B-HDG, New Hybrid Generator Procurement
    - ✓ EG-B-HDJ, Procure Fiber Optic System Tech Support\*
- **KUWAIT: ~\$75M**
  - ✓ KMOD M&R Re-compete
  - ✓ KNF MTCC O&M
  - ✓ Apache O&M Re-compete
- **SAUDI ARABIA: ~\$50M**
  - ✓ Long Term Saudi Personal Services
- **QATAR: ~\$20M**
  - ✓ Falcon 5 O&M\*
- **JORDAN: ~\$2M**
  - ✓ Bunker Retrofit Ph 2\*
- **A-E SERVICES: ~\$350M**
  - ✓ AOR Wide Master Planning SATOC
  - ✓ AOR Wide A-E Design MATOC
  - ✓ CoS SATOC
  - ✓ ITR SATOC
  - ✓ Geotechnical Survey SATOC

*Potential Future Projects which are likely to be sole sourced or use limited competition have been marked w/ an asterisk (\*)*

### SYNOPSIS

- Services and Procurements provide supportive capabilities to AOR Wide missions and customers, to include the development of acquisition tools, including several planned IDIQ contracts.
- TAM Services and Procurements can provide a Total Package approach to our FMS Customers: Design-Build-Sustain

FMS

Other

MILCON

UNCLASSIFIED

Updated: February 2024

# PPMD Opportunities – Services & Procurements

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
AOR	VARIOUS	Services	AOR Wide CPSS SATOC	\$25,000,000 to \$100,000,000	N/A	Underway	Full & Open	FY24/Q1	AoR wide construction phase support services (non-personal services) SATOC to augment TAM construction personnel.
AOR	VARIOUS	Services	ITR SATOC	\$10,000,000 to \$25,000,000	N/A	Underway	Full & Open	FY24/Q4	AoR wide SATOC for Independent Technical Reviews of TAM & TAM A-E developed design documents.
AOR	MILCON O&M DCA	Services	CoS for NPF SATOC	\$5,000,000 to \$10,000,000	N/A	Underway	Full & Open	FY24/Q2	Worldwide A-E design SATOC to support TAM Center of Standardization for Non-Permanent Facilities.
Egypt	FMS	Procurement	Egyptian Navy – Various Procurements	\$5,000,000 to \$10,000,000	N/A	Varies	Multiple Competitive Procurements	Multiple	Multiple F&O procurements to support Egyptian Navy shipyard sustainment programs.
KSA	FMS	Services	Saudi Arabia Personal Services (Construction Oversight – Long Term)	\$25,000,000 to \$100,000,000	N/A	FY24/Q4	Full & Open Five-year Firm Fixed Price Services IDIQ	FY25	Long term personal services contract to augment TAM field staff throughout KSA.

# PPMD Opportunities – Services & Procurements

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Services	Kuwait MTCC O&M	\$10,000,000 to \$25,000,000	N/A	Underway	Full & Open – Multi-year Firm Fixed Price SATOC	FY24/Q1	Comprehensive facility O&M services for the MTCC offshore platform.
Kuwait	FMS	Services	Kuwait Apache O&M contract	\$10,000,000 to \$25,000,000	N/A	Underway	Full & Open – Multi-year Firm Fixed Price SATOC	FY24/Q3	Facility O&M contract for the KAF Apache compound at Ali Al Salem Air Base in Kuwait.
Kuwait	FMS	Services	Kuwait Maintenance & Repair Contract (M&R)	\$10,000,000 to \$25,000,000	N/A	Underway	Full & Open – Multi-year Firm Fixed Price SATOC	FY24/Q4	Facility O&M services for multiple KMOD camps & installations country-wide.

# PPMD Opportunities – Egypt Construction

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Egypt	FMS	Design & Construction	CH-47 Bed down - Egypt	\$25,000,000 to \$100,000,000	A-E (selection complete)	Underway	Full & Open	FY25/1Q	Multiple new facilities to support a recent CH47 purchase by the EAF, including a new maintenance hangar, Inchas AB, Egypt.
Egypt	FMS	Design & Construction	C130J Bed down - Egypt	\$25,000,000 to \$100,000,000	TBD	FY24/2Q	Multiple / Not Determined	TBD	Potential project to include multiple small facilities &/or renovation activities to support a C130J purchase by the EAF. In very early planning stages.



The background is a detailed technical drawing of a dam structure. It shows various components such as the 'OPERATING FLOOR', 'MACHINERY HOUSE', 'MOORING RING', 'TRUSSING', and 'PRESTRESSED CONCRETE TRUSSING'. There are also labels for 'FLOW' direction and 'MAINTENANCE BULKHEAD SCOT'. The drawing includes structural details, dimensions, and annotations.

# Q&A Session

UNCLASSIFIED

Updated: February 2024

